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**From:** Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]  
**Sent:** 1/16/2018 12:02:24 AM  
**To:** Bennett, Tate [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1fa92542f7ca4d01973b18b2f11b9141-Bennett, E]  
**CC:** Oren Cass [ocass@manhattan-institute.org]; Ford, Hayley [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4748a9029cf74453a20ee8ac9527830c-Ford, Hayle]; Bowman, Liz [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c3d4d94d3e4b4b1f80904056703ebc80-Bowman, Eli]  
**Subject:** Re: Meeting with Administrator Pruitt on Thursday

I think he wants to discuss Red Team Blue Team and strategies for messaging around climate change.

Sent from my iPhone

On Jan 15, 2018, at 5:30 PM, Bennett, Tate <[Bennett.Tate@epa.gov](mailto:Bennett.Tate@epa.gov)> wrote:

Hi Oren! We are looking forward to Thursday.

We will have roughly 30-45 minutes for the meeting, but I'm Hayley Ford in case that has changed. We were thinking this meeting could be purely informative in nature, and not necessarily in the context of a specific EPA exercise.

That is correct- the Administrator is interested in emissions baselines and economic analyses of climate change (and the extent to which humans contribute). We would like to focus on 1) your specific findings and research in these areas and 2) what other existing research narratives/ schools are currently being circulated and your take on them. Samantha, is that your take as well?

If you have a presentation or materials already prepared, we can certainly get them to him ahead of time. However, no need to recreate the wheel if it's easier for you to send along the key reports in advance.

Looking forward to seeing you.

Tate

On Jan 15, 2018, at 4:23 PM, Oren Cass <[ocass@manhattan-institute.org](mailto:ocass@manhattan-institute.org)> wrote:

Samantha and Tate,

I just wanted to check in with you briefly regarding the plan for our meeting on Thursday morning, which I have on the calendar for 9:30am. A few questions:

- How long will we have for the discussion?
- I expect generally that the objective is to discuss the opportunity to examine emissions baselines and economic analyses of climate change in the context of a red-team/blue-team exercise. Is that right?
- Would it be helpful for me to send anything for the Administrator to read in advance, or to bring a formal (e.g., PowerPoint) presentation, or should I just

be prepared with a brief agenda for discussion? (At a minimum, I would bring copies of some of the key reports and studies that we might discuss, as well as some of the figures from my own forthcoming report.)

Thank you,  
Oren

**Oren M. Cass**

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