VINYL INSTITUTE
EXECUTIVE BOARD MEETING
DECEMBER 8, 1993

CTL007915

The Vinyl Institute

A Division of The Society of The Plastics Industry, Inc.

P R O G R A M

The Vinyl Institute

Executive Board Meeting

Wednesday, December 8, 1993
8:00 a.m.

held at:

Stouffer Concourse Hotel
1 Hartsfield Center Parkway
Atlanta, Georgia 30354

CTL007916

agenda

SPI

VINYL INSTITUTE EXECUTIVE BOARD

Stouffers Concourse Hotel
One Hartsfield Center Parkway
Atlanta, Georgia 30354

Wednesday
December 8, 1993
8:00 a.m.

8:00a	I.	**OPENING OF MEETING AND SELF-INTRODUCTIONS**	Patient
8:05a	II.	**APPROVAL OF MINUTES OF SEPTEMBER 8, 1993 MEETING**	Group
8:10a	III.	**FINANCIAL REPORT** A. Status of Current Expenditures B. Current Fiscal Year Budget Projection	Schneider/Burnett
8:25a	IV.	**CHAIRMAN'S REPORT ON DECEMBER 7 EXECUTIVE COMMITTEE MEETING**	Patient
8:35a	V.	**ISSUES MANAGEMENT** A. Potable Water Issue: Kansas B. EDC/VCM/PVC Ad Hoc Task Force C. IJC Meeting and Follow-Up D. Other	Krause
9:30a	VI.	**OUTREACH/COMMUNICATIONS ACTIVITIES**	Meeker
10:00a	VII.	**LEGISLATIVE, LEGAL AND COMMITTEE UPDATES** (as needed to supplement the Board book) A. Technical Committee B. Health, Safety & Environment C. VIGOR D. Legislative Update E. General Counsel's Report	Staff/Counsel
10:30a		**- - - B R E A K - - -**	
10:45a	VIII.	**INTERNATIONAL ACTIVITIES** A. International Group of Chlorine Chemistry Associations B. Tripartite Conference C. Updates from Associate Members	Burnett

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12:10p	X. **ADMINISTRATIVE ITEMS**		Patient/Burnett
		A. Membership Criteria	
		B. Office Location	
		C. IRS Regulations on Dues Deductiblity	
		D. Delegate to SPI Board of Directors	
12:25p	XI. **OLD BUSINESS**		
		A. California EIR	Gottesman
		B. Responsible Care Decision	
12:45p	XII. **NEW BUSINESS**		
	XIII.**NEXT MEETING/ADJOURNMENT**		

VINYL INSTITUTE
EXECUTIVE BOARD MEETING
DECEMBER 8, 1993

I. OPENING OF MEETING AND SELF INTRODUCTIONS

Executive Board Chairman William Patient will open the meeting with a round of self-introductions.

II. APPROVAL OF MINUTES OF SEPTEMBER 8, 1993 MEETING

It is in order to approve the minutes of the September 8, 1993 Executive Board meeting, a copy of which is found under Tab A.

III. FINANCIAL REPORT

A. Status of Current Expenditures

A cash basis statement ending September 30, 1993 (representing the first five months of the current fiscal year) is included under Tab B. VI Treasurer Mark Schneider and VI Executive Director Robert Burnett will present that information for review by the Board. If later information is available by the date of the Executive Board meeting, it will be presented at this time.

B. Current Fiscal Year Budget Projection

Based on the status of current expenditures, an analysis of expenditures against the total budget for FY 1993 - 1994 (the period June 1, 1993 through May 31, 1994) is included under Tab C. Mr. Burnett will present the information for review and discussion by the Board.

IV. CHAIRMAN'S REPORT ON DECEMBER 7 EXECUTIVE COMMITTEE MEETING

Mr. Patient will report on discussions held at the September 7, 1993 Executive Committee meeting.

V. ISSUES MANAGEMENT REPORT

A. Potable Water Issue: Kansas

On behalf of D. Eckstein of the Uni-Bell PVC Pipe Assoc., Issues Management Committee Chair Fred Krause will report on activities since the last Board meeting to scope the potable water issue in Kansas and update the Board on remediation proposals designed to be responsive to requests by the US EPA. Information is under Tab D.

B. EDC/VCM/PVC Ad Hoc Task Force

Fred Krause will report on the status of activities being pursued by the EDC/VCM/PVC Ad Hoc Task Force co-chaired by VI Technical Committee Chair Ron McCreedy and Health, Safety & Environment Committee Chair Frank Borrelli. As of the date of the preparation of this material (November 5, 1993), the task force had not met since the September 8, 1993 VI Executive Board meeting, while awaiting a report on discussions with Canadian authorities on possible testing and applicable protocols by a VI member company. Background information is included under Tab D.

C. IJC Meeting and Follow-Up Activities

The International Joint Commission met on October 22 and 23 in Windsor, Ontario to receive input from its task forces, industry, environmentalists, and the public on recommendations relative to the preparation of its Seventh Biennial Report.

Forty-plus vinyl industry representatives attended the session and ancillary events. A previously distributed October 28 report to the Executive Board by Meredith Scheck summarized the events and offered preliminary thoughts and observations. In addition to the testimony by Bill Patient on behalf of The Geon Company and The Vinyl Institute, written industry comments were filed. Fred Krause, Chair of the Issues Management Committee, will report to the Board on industry initiatives at the IJC meeting and on a subsequent plan developed to continue the effort to defend vinyl. Background information is included under the Issues Management Report under Tab D and the Outreach and Communications Report under Tab E.

D. Other

The Issues Management Committee has met twice since the last Executive Board meeting. Fred Krause will briefly highlight activities of the Issues Management Committee not summarized above. Background information is included under Tab D.

VI. OUTREACH/COMMUNICATIONS ACTIVITIES

Mr. Meeker of Edward Howard & Co. will highlight communications activities that have occurred since the last report to the Executive Board and summarize planned initiatives to be undertaken. Background information is included under Tab E.

VII. LEGISLATIVE, LEGAL AND COMMITTEE UPDATES

Background reports on activities of the following three Institute committees along with a legislative analysis and the General Counsel's reports are included as follows:

Technical Committee	Tab F
Health, Safety & Environment Committee	Tab G
VIGOR	Tab H
Legislative Update	Tab I
General Counsel's Report	Tab J

Reports to supplement this information will be provided at this time by staff, committee chair, or counsel as appropriate.

VIII. INTERNATIONAL ACTIVITIES

A. Tripartite Conference

Mr. Burnett will report to Board on discussions held during the international meeting of the trade associations representing the vinyl industry held in Europe during the week of October 25. This session was a follow up to the September 1992 session in Washington, DC hosted by the Vinyl Institute.

B. International Group of Chlorine Chemistry Associations

Mr. Burnett will report to the Executive Board on discussions held during the meeting of the International Group of Chlorine Chemistry Associations held during the week of October 25 in Brussels.

C. Updates from Associate Members

It is appropriate at this time for any associate member Executive Board representative to discuss significant issues in their geographic areas.

IX. ADMINISTRATIVE ITEMS

A. Membership Criteria

There will be a discussion of revised membership criteria led by Bob Burnett.

B. Office Location

Mr. Burnett will update the Board on progress made to relocate the office at the conclusion of the present lease.

C. IRS Regulations on Dues Deductibility

Mr. de la Cruz will summarize the new Internal Revenue Service Regulations on Dues Deductibility as noted on all SPI membership assessments.

D. Delegate to SPI Board of Directors

Mr. Patient will update the Board on the status of division representatives to the SPI Board of Directors.

X. OLD BUSINESS

A. California EIR

Dr. Gottesman will update the Board on recent activity related to the completion of the Environmental Impact Report (EIR) on the expanded use of plastic pipe in the State of California. Background information is included under Tab K.

B. Responsible Care Decision

As noted in the minutes of the September 8, 1993 Executive Board meeting included under Tab A, Mr. Burnett was asked to investigate the options available to the Vinyl Institute and its members under the Chemical Manufacturers' Association Responsible Care program. At this time, Mr. Burnett will discuss his findings for Executive Board review.

XI. NEW BUSINESS

It is appropriate that any new business be discussed at this time.

XII. NEXT MEETING/ADJOURNMENT

The next meeting of the Executive Board was originally scheduled for March 15/16 in Cleveland, Ohio. Mr. Burnett will request that due to schedule conflicts, this meeting be held on March 8th/9th at the same location.

There being no other business, a motion to adjourn will be in order.

minutes

SPI

VINYL INSTITUTE EXECUTIVE BOARD

SPI Headquarters
1275 K Street, NW
Washington, DC 20005

Wednesday
September 8, 1993
8:00a - 12 Noon

ATTENDEES:

John M. Avento, Elf Atochem
Raymond Azrak, Union Carbide Corporation
J. Alan Bailey, OxyChem
Pat Benkner, Vinyl Institute
Rolf Buhl, European Vinyls Corporation
Robert H. Burnett, Vinyl Institute
Peter de la Cruz, Keller & Heckman
George S. Dillon, Jr., Dow Chemical Company
Lewis R. Freeman, SPI
C. A. Gellner, CertainTeed Corporation
Ron Gilbert, Westlake Group
Roy T. Gottesman, Chemical Management Resources, Inc.
Bill Jenkins, GE Specialty Chemicals
Monte Kaneko, Mitsubishi Kasei Vinyl
Lars Kildahl, Norsk Hydro
Fred E. Krause, The Geon Company
L. G. Krauskopf, Exxon Chemical Company
Brad Lienhart, Chlorine Chemistry Council/CMA (in part)
Ron McCreedy, Dow Chemical Company
Dave Meeker, Edward Howard & Co.
G. J. Muller, BASF Corporation
Mike Reynolds, Vista Chemical
John Russ, Borden Chemicals and Plastics
Meredith N. Scheck, Vinyl Institute
E. E. Schroeder, Shintech Inc.
Nelson E. Stefany, Rohm and Haas Company
Victor R. Struber, Witco Corporation
John R. Svalander, European Council of Vinyl Manufacturers
Tom Swanson, Georgia Gulf Corporation
Larry L. Thomas, SPI

CTL007924

I. OPENING OF MEETING AND SELF-INTRODUCTIONS

Executive Board Vice Chairman Alan Bailey convened the meeting at 8:00 a.m. with a round of self-introductions. He noted that the agenda was being reordered to accommodate Mr. Lienhart's schedule, and noted that at the conclusion of his presentation the meeting would return to the original agenda.

II. UPDATE ON CCC ACTIVITIES

Mr. Lienhart noted that at the present time, CCC represents North American companies, with Canadian involvement coordinated with the assistance of the Canadian Chemical Producers Association.

With the recent adoption of Responsible Care in Mexico, Mr. Lienhart noted that coordination will be sought. Total membership is currently thirteen companies, with a goal of one hundred. He commented that the CCC Board is to consider at a September 8 meeting an official name change from the Chlorine Coordinating Council to the Chlorine Chemistry Council. Following are highlights of Mr. Lienhart's presentation:

- Structure/Staffing: In addition to an Operating Committee, there are three committees as follows: Advocacy, with Federal and State Government Affairs Task Forces; Outreach; and Science & Technology (currently operating with six workgroups and two outside advisory boards).

  Special issues (such as breast cancer) will be addressed by committees with work groups that have representation from two or more of the committees. He noted that there will be nine full time staff members within CMA to support the organization, with a full time media manager to be added.

- Activities: Mr. Lienhart reviewed briefly the major activities of the CCC funded by its current $4 million budget and noted that the projects are designed to move the industry to a pro-active position, with work underway by Wirthlin expected to be helpful in developing new messages. The activities will expand as additional members join the CCC.

III. APPROVAL OF MINUTES OF MAY 25, 1993 EXECUTIVE BOARD MEETING

Mr. Russ moved that the minutes of the May 25, 1993 Executive Board meeting as included under Tab A of the briefing book be approved. The second to the motion was made by Mr. Schroeder and approved without objection.

IV. FINANCIAL REPORT

A. Final Report on FY 1992-1993 Budget

Mr. Burnett reviewed the final report on the FY 1992-1993 Budget (the period from June 1, 1992 through May 31, 1993) as included under Tab B of the briefing book. He noted the higher-than-projected carryover line represents savings attributed to using loans rather than grants to support recycling related projects.

B. Status of Current Expenditures

Mr. Burnett reviewed the cash basis statement for the period ending July 31, 1993 (the first two months of the fiscal year) as included under Tab C of the briefing book.

V. CHAIRMAN'S REPORT ON SEPTEMBER 7, 1993 EXECUTIVE COMMITTEE MEETING

Reporting for VI Chairman William Patient, Vice Chairman Alan Bailey noted that the Executive Committee discussed in detail a potable water issue in the state of Kansas that is being addressed jointly with the Uni-Bell PVC Pipe Association. He noted that while a detailed presentation would be made to the full Board during the Issues Management Report, he wanted to apprise the Executive Board that the Executive Committee approved the expenditure of funds necessary to develop a sampling protocol and to execute a statistically valid sampling program.

The Executive Committee agreed to use the carryover funds from the FY 1992-1993 budget to initiate this activity and will address any additional funding requirements through either a special assessment or redirection of other program activities at the determination of the Treasurer and Executive Committee. Mr. Bailey noted that the Board will be kept fully apprised.

VI. ISSUES MANAGEMENT REPORT

A. Report of Organizational Structure

Mr. Krause, Chair of the Issues Management Committee reviewed the organizational structure that has been developed. He noted that membership is currently composed of the chairs of the Technical, VIGOR and Health, Safety & Environment Committees as well as company and association legal counsel, company and consultant communications staff, a member company health/toxicology specialist, a government affairs corporate state representative, and two individuals in the marketing/sales area. Mr. Krause stated that the committee has created ad hoc groups/task forces to handle specific issues for the committee and that the seven current ad hoc groups are relying on teleconferencing to the maximum extent possible, to contain travel expenditures and to avoid trying to coordinate travel schedules.

B. <u>Potable Water Issue - Kansas</u>

Mr. Krause's report on a joint VI/Uni-Bell PVC Pipe Association project to define the source of high RVCM levels in a certain water district identified by the Kansas Department of Health, to determine the scope and potential impacts of the findings, and to suggest appropriate remediation activities as outlined in the material appended to the minutes of the meeting.

Mr. Krause noted that Dave Eckstein of Uni-Bell, who is serving as project lead, reviewed with the Executive Committee a chronology of the issue, which began in June 1992 with the detection by the Kansas Department of Health and Environment (KDHE) of VCM in water in one rural water district of up to 8 parts per billion, and the July 1992 notice by KDHE to users in this water district advising the use of an alternate drinking water source. Mr. Krause noted that Uni-Bell was notified by EPA in March 1993 of significantly higher levels of RVCM in this same district and requested industry's assistance in remediation technology. Mr. Krause referenced the joint VI/Uni-Bell project to source the VCM completed with the cooperation of the National Sanitation Foundation, and detailed discussions with the USEPA during an August meeting.

Mr. Krause noted that in addition to the action steps identified on the attached, updated statements will be provided to reflect further developments.

C. <u>EDC/VCM/PVC Ad Hoc Task Force</u>

Mr. Krause reviewed the objectives of this task force as detailed in the material attached to the minutes of this meeting, and highlighted the actions taken to date and updated the Board on discussions during a recent teleconference related to protocol development and testing initiatives. He noted that the third party review by ChemRisk of the Greenpeace report "Dioxin Factories..." has been completed. Mr. Kildahl distributed an August 18 a press release reviewing the results of tests conducted during January-July 1993 analyzed by

the California-based ALTA Analytical Laboratory. In response to a question from Mr. Dillon, Mr. Kildahl noted that he would provide a copy of the protocol to Mr. Burnett for appropriate distribution.
Although not an issue discussed by the EDC/VCM/PVC Task Force, Mr. Azrak apprised the Board of a recent communication from Union Carbide to all site employees and retirees of its Bound Brook, New Jersey facility advising them of the results of two recently completed health studies, one of which focused on employees who worked at the site for seven or more months from 1946 through 1967. Mr. Azrak distributed a copy of the statement and offered to make the full report available should it be requested.

D. <u>Chlorine/PVC/IJC Call to Action</u>

Mr. Krause reviewed the action plan developed to address activities up to and including the October 21-24 meeting of the International Joint Commission and urged those who have not yet done so to help provide a strong industry participation in the meeting and ancillary events. Mr. Krause noted that a series of stakeholder meetings are being planned by the CCC and that industry sponsorship and attendance is being sought. Mr. Krause detailed the government relations activity underway, which is being managed by Ms. Debbie Neale of Neale & Associates. Mr. Freeman offered the assistance of SPI with federal legislative contacts. Mr. Krause noted that it is anticipated that anti-chlorine activities will continue past the October meeting and noted that the intensity of the anti-chlorine initiative at the federal and state level will depend only to some extent on the final work product of the International Joint Commission.

VII. <u>OUTREACH/COMMUNICATIONS ACTIVITIES</u>

Mr. Meeker reviewed the activities underway through the Partners' Program, including the recent publication of a newsletter for the program participants. Mr. Meeker requested additional partners, particularly in those top 100 cities not presently covered. Mr. Meeker also provided an update on VERCE.

Mr. Meeker described the activities of the Council of Great Lakes Industries (CGLI), who have been charged with coordinating industry participation in the upcoming IJC meeting and referenced the work that Edward Howard & Co. is doing for the CGLI. Mr. Meeker noted that a substantial amount of Edward Howard & Co. activity is targeted toward supporting the programs of the Issues Management Committee and noted that this is covered in the quarterly report to the Board included under Tab E of the briefing book.

VIII. LEGISLATIVE, LEGAL AND COMMITTEE UPDATES

A. General Counsel's Report

Mr. de la Cruz noted

REDACTED

B. Vinyl Institute Group on Recycling

On behalf of Bill Carroll, Chairman of the Vinyl Institute Group on Recycling, Mr. Burnett updated the Board on the status of committee activities as included in the material under Tab H of the briefing book.

C. Other Reports

Mr. McCreedy, Chair of the Technical Committee noted that the report contained under Tab F of the briefing book was complete through August 18 and offered to respond to any questions. On behalf of Frank Borrelli, Chair of the VI Health, Safety & Environment Committee, Mrs. Scheck referenced the report under Tab G of the briefing book and noted the proposed General Provisions of the National Emission Standard for Hazardous Air Pollutants. She noted no update to the Legislative Report included under Tab I.

IX. INTERNATIONAL ACTIVITIES

A. International Group of Chlorine Chemistry Associations and Tripartite Conference

Messrs. Burnett and Svalander updated the Board on the plans/agenda for the October 26-29 meetings of the International Group of Chlorine Chemistry Associations and the separate Tripartite Conference. Mr. Burnett noted that at the present time there are five U.S. delegates to the Tripartite conference and that additional slots are available.

B. Updates from Associate Members

1. Norsk Hydro

Mr. Kildahl updated the Board on the permit received to construct a new facility at Rafnes, Norway and summarized the official comments issued by the Norwegian Ministry which addressed a request for substitution and listed some additional measures that should be taken. He stated that an official English language transcript of the announcement will be forwarded.

Mr. Kildahl also discussed the Oslo Paris Commission for the Environmental Protection of the Oceans and noted that Norway has undertaken a study of PVC and whether it should be listed as an "environmentally doubtful" material for further study. He noted that Mr. Svalander is working on a coordinated presentation to the Commission. An update on Sweden was provided, including the recent recision of the waste law.

Lastly, Mr. Kildahl reviewed in detail recent announcements in Europe by Tarkett that they intend to exit the vinyl business and summarized an eco-balance on the material to be undertaken by the European Council of Vinyl Manufacturers with support from Norsk Hydro and EVC.

2. European Vinyls Corporation

Mr. Buhl of EVC referenced his twice yearly update on issues affecting vinyl throughout Europe and made specific detailed comments on activities in Germany, Austria, Switzerland including: an eco-balance on flooring underway within a German organization, the possible lifting of the ban on vinyl water bottles in Switzerland, the impact of environmentalist organization activity on the construction community, the status of the German Duales System, and the pending law suit in Austria against Greenpeace.

3. European Council of Vinyl Manufacturers

In addition to expanding on some portions of Mr. Buhl's report, Mr. Svalander noted that ECVM intends to undertake an increased and higher profile mobilization of the European vinyl industry. He urged continued and close cooperation on issues and research findings where appropriate.

4. Mitsubishi Kasei Vinyls Corp.

Mr. Kaneko noted that there are no major developments in Japan to report.

X. ADMINISTRATIVE ITEMS

A. Membership Applications

Mr. Bailey referenced that there are three applications on which official action is needed:

MOTION:

Mr. Schroeder moved that the application for Associate Membership in the Vinyl Institute submitted by Norsk Hydro a.s. as included under Tab K of the briefing book and approved by the Membership Committee be approved. The motion was seconded by Mr. Russ and unanimously approved.

MOTION:

Mr. Struber moved that the application for Affiliate Membership in the Vinyl Institute submitted by BASF Corporation and approved by the Membership Committee be approved. The motion was seconded by Mr. Schroeder and unanimously approved.

MOTION:

Mr. Schroeder moved that the membership application for Full Membership in the Institute submitted by The Geon Company as included under Tab K of the briefing book and approved by the Membership Committee be approved. The second was made by Mr. Krauskopf and unanimously approved.

On behalf of the VI Chair and the full Executive Board, Mr. Bailey welcomed Norsk Hydro to the Institute and welcomed BASF back to the Institute as an Affiliate Member.

B. Report of the Nominating Committee

On behalf of the Executive Committee, Mr. Bailey noted that with Mr. Schiffer's departure from the Georgia Gulf Corporation it was necessary for the Nominating Committee to meet to fill certain officer seats. He reported that the Vinyl Institute bylaws call for the Vice Chairman to automatically assume the Chairmanship should the seat become open during the term of office. Mr. Patient, elected as Vice Chairman at the May 25 Annual Meeting, will serve as Chairman through May 31, 1995. The Nominating Committee proposed that Alan Bailey, elected as Treasurer of the Institute at the May 25, 1993 meeting be designated Vice Chairman. And, the Nominating Committee proposed that Mark Schneider of Vista Chemical Company be the new Treasurer and a member of the Executive Committee. The Secretary elected at the May 25, 1993 meeting, Erv Schroeder, will continue in that office. Hearing no objections to the report of the Nominating Committee, Mr. Bailey noted its acceptance. A round of applause for the new officers followed.

MOTION:

Mr. Schroeder moved that Mr. Schiffer be officially recognized for his contributions to the Institute during his long tenure on the Executive Board and active participation as an officer. The motion was seconded by Mr. Struber and unanimously approved. Mr. Bailey suggested that at the December Executive Board meeting scheduled to be held in Atlanta, that Mr. Schiffer be invited as a guest to the dinner.

C. Membership Criteria

Mr. Burnett reviewed the discussions that had occurred at the September 7 Executive Committee meeting regarding the expansion of criteria for Institute membership. He noted that he was asked to distribute the Responsible Care criteria for affiliated organizations and companies to Institute members for further review/discussion.

D. Annual Meeting Sites

Ms. Benkner reviewed briefly the material included under Tab N of the briefing book provided in accordance with discussions at the May 25, 1993 meeting regarding appropriate sites for the 1994 Annual meeting. Following a brief discussion, it was agreed that Ms. Benkner be directed to complete appropriate negotiations with the Dallas location cited.

X. OLD BUSINESS

A. California EIR

Dr. Gottesman highlighted the material included under Tab M of the briefing book current through August 10, 1993. Dr. Gottesman further noted that during the previous week Mr. Freeman of SPI was notified that California Department of Housing and Community Development officials are now not certain that they can issue a check to SRI without an official contract. Mr. Freeman indicated his intention to try to resolve this issue on an expedited basis.

B. - Other

No other old business was brought before the Board.

XI. NEW BUSINESS

No items were discussed at this time.

XII. NEXT MEETING/ADJOURNMENT

Mr. Burnett noted that the next meeting of the Executive Board would be on December 8 in Atlanta, with dinner the evening of December 7. He noted that the following meeting is scheduled for March 15 in Cleveland, with Edward Howard & Co. offering to host the Board the evening before.

MOTION:

There being no other business, Mr. Russ moved that the meeting be adjourned at noon. The second to the motion was made by Mr. Schroeder and approved without objection.

Respectfully submitted,

Meredith N. Scheck
Assistant Director
September 23, 1993

C

D

VINYL INSTITUTE
EXECUTIVE BOARD MEETING
DECEMBER 8, 1993
ISSUES MANAGEMENT COMMITTE REPORT

MISSION

- Monitor issues facing the industry.
- Determine what needs to be addressed by the Vinyl Institute.
- Mobilize membership to respond.
- Allocate resources.
- Coordinate response.

STRATEGY

- Bring together diverse set of skills and experience within the Vinyl Institute.
- Provide triage.
- Expand use of ad hoc committees.

PRINCIPLE TASKS

- Monitor and evaluate issues.
- Establish priorities.
- Allocate and monitor issues management budget.
- Mobilize membership response.
- Identify and recruit member resources.
- Manage response to issues.
- Provide oversight of internal and external VI communications.
- Coordinate with other organizations (Chlorine Institute, APC, etc.)