

PROXY

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDERSIGNED DOES HEREBY
CONSTITUTE AND APPOINT H.G. Duschek TO BE
ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND
AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION
MATERIALS STANDARDS INSTITUTE, INC. TO BE HELD AT THE HOTEL COMMODORE,
42ND STREET AND LEXINGTON AVENUE, NEW YORK, N.Y. AT 10:00 O'CLOCK IN
THE MORNING OF THE 18TH DAY OF JUNE, 1952, AND AT ANY ADJOURNED MEETING
THEREOF, AS FULLY AND WITH THE SAME EFFECT AS IT MIGHT OR COULD WERE IT
PERSONALLY PRESENT AT SUCH MEETING, INCLUDING THE POWER TO VOTE AND
THE UNDERSIGNED DOES HEREBY REVOKE ANY PROXY OR PROXIES HERETOFORE
GIVEN BY IT TO ANY PERSON OR PERSONS WHATSOEVER.

IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND
AND SEAL THIS 17 DAY OF June 1952.

Brasbestos Brake Lining Co.

By *John J. ...* OFFICER

Pres

IN THE PRESENCE OF

Eve Foster

PROXY

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDERSIGNED DOES HEREBY
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IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND
AND SEAL THIS 3rd DAY OF June 1952.

J. J. Wiley
By G. J. Smith OFFICER

IN THE PRESENCE OF

W. R. Brightman

FMSI 00578

PROXY

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDERSIGNED DOES HEREBY
CONSTITUTE AND APPOINT H. G. Duschek TO BE
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IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND
AND SEAL THIS DAY OF 1952.

By *H. M. Winkler* OFFICER

IN THE PRESENCE OF

FMSI 00579

PROXY

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDERSIGNED DOES HEREBY
CONSTITUTE AND APPOINT H. G. Duschek TO BE
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IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND
AND SEAL THIS Tenth DAY OF June 1952.

UNITED STATES SPRING & BUMPER CO.
By Ray Raven OFFICER
Ray Raven, Vice President
and General Manager

IN THE PRESENCE OF

Martin Duschek

FMSI 00580