

1 manufacturers, and had initial meetings with them.

2 We asked about their raw material suppliers,
3 and we had contacts with them, so starting, I think,
4 probably early in 1965 we visited quite a number of
5 places, and '65, I remember, we visited the asbestos
6 mines in Canada, we visited the resin manufacturing
7 plants and all of our brake lining suppliers' plants
8 and a number of the key raw material supplier
9 facilities.

10 Q Why did you visit the facilities for the raw
11 material suppliers?

12 A The quality of the product is sensitive to
13 what raw materials you choose to put into it and then
14 what you do for processing. Sort of like making a
15 cake.

16 You make the cake with the wrong raw
17 material and use the right procedure, it is no good.
18 You go the other way around.

19 You have to be sure everything is correct,
20 so we had to get involved with the raw material and
21 the process.