

From: Kirk Blalock <kblalock@fierceg.com>
Date: Tuesday, September 26, 2017 at 8:20 AM
To: "Jackson.ryan@epa.gov" <Jackson.ryan@epa.gov>
Subject: Doug Sparkman - COO - BP North America

Ryan,

Can we please find a time for Doug Sparkman, the COO of BP North America, to visit with the Administrator. He will make travel plans based on any options you can give me.

Many thanks,

Kirk