

From: Weeks, Andria -FS
Sent: 7 Jul 2017 12:30:09 +0000
To: Freeman, John -FS
Subject: FW: Agency Reform and Restructure plan
Attachments: [REDACTED]

(b)(5)
(b)(5), Deliberative Process

(b)(5), Deliberative Process

Here are the 6 items from [REDACTED] Does not include (b)(5), Deliberative proposals).



Andria Weeks
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c: [REDACTED]

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Caring for the land and serving people

From: Davidson, Jamie L -FS
Sent: Thursday, July 6, 2017 4:46 PM
To: Weeks, Andria -FS <aweeks@fs.fed.us>
Cc: Weldon, Leslie -FS <lweldon@fs.fed.us>; Higgins, Jeanne M -FS <jmhiggins@fs.fed.us>; Casamassa, Glenn -FS <gcasamassa@fs.fed.us>; Rowley, Allen -FS <arowley@fs.fed.us>; Jackson, Lamont - FS <lamontjackson@fs.fed.us>; Zirngibl, Wendy M -FS <wmzirngibl@fs.fed.us>; Davidson, Jamie L -FS <jamiel Davidson@fs.fed.us>
Subject: RE: Agency Reform and Restructure plan

Andria-

Attached are six Agency Reform Proposals from (b)(5), Deliberative

1. (b)(5), Deliberative Process Privilege
- 2.
- 3.
- 4.
- 5.



6. (b)(5) Deliberative Process Privilege

(b)(6) so please reach out to Lamont and Wendy if follow-up is needed.

Take care and thanks for all of your help coordinating this!

Jamie



Jamie L. Davidson
Senior Program Analyst
Forest Service
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Caring for the land and serving people

From: Weeks, Andria -FS

Sent: Friday, June 23, 2017 5:13 PM

To: Davidson, Jamie L -FS <jamiel Davidson@fs.fed.us>; Pressman, Debbie -FS <dpressman@fs.fed.us>;
Butler, Deborah B -FS <dbutler@fs.fed.us>; Coleman, Sandy T -FS <sandycoleman@fs.fed.us>

Subject: FW: Agency Reform and Restructure plan

Hi everyone,

Please see the trailing messages from Lenise to the Chief and Deputy Chief's about the agency reform and restructure plan that is due to the Department by July 12th. Since we won't have a COS meeting Tuesday, June 27th, it might be useful for us to meet during that time to discuss this ask. If you all will be around and are agreeable, I'll send out an invite.

Thanks,



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From: Lago, Lenise -FS
Sent: Friday, June 23, 2017 4:19 PM
To: Rodriguez-Franco, Carlos -FS <crodriguezfranco@fs.fed.us>; Weldon, Leslie -FS <lweldon@fs.fed.us>; Christiansen, Victoria C -FS <vcchristiansen@fs.fed.us>; Dixon, Antoine - FS <aldixon@fs.fed.us>; Coleman, Angela -FS <acoleman@fs.fed.us>; Tidwell, Tom -FS <ttidwell@fs.fed.us>; Pendleton, Beth -FS <bpendleton@fs.fed.us>
Cc: Weeks, Andria -FS <aweeks@fs.fed.us>
Subject: RE: Agency Reform and Restructure plan

Colleagues- please see note below that I shared with the Chief and Angela earlier this week. I now have some ideas about what we should put forward including

(b)(5) Deliberative Process Privilege

I am going to need your help thinking this

through, vetting ideas and getting the proposals in the proper format. This is due to the Dept. July 12, and having the NLC next week really challenges us to have time together to think and talk about this request.

Andria will share the template for proposals with your Chiefs of Staff. Meanwhile I have attached the re-shaping "framework" we worked on together a few weeks ago in case it stimulates some more ideas for what we should go forward with.



J Lenise Lago
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Caring for the land and serving people

From: Lago, Lenise -FS
Sent: Wednesday, June 21, 2017 5:20 PM
To: Tidwell, Tom -FS <ttidwell@fs.fed.us>; Angela Coleman (acoleman@fs.fed.us) <acoleman@fs.fed.us>
Cc: Lenise Lago (llago@fs.fed.us) <llago@fs.fed.us>
Subject: Agency Reform and Restructure plan

Today OBPA sent agencies Budget officers directions for providing Agency reform and restructure proposals to be submitted with the 2019 Agency Request. The proposals are due to OBPA July 12, and the preliminary target for 2019 Budget submission is (b)(5), Deliberative Process Privilege This isn't a hair on fire drill; we can do this. I am just going to need some exec/ELT attention in the next 2 weeks and I know there is a lot already going on.

(b)(5), Deliberative Process Privilege

anyway. I'm going to think on it overnight and will provide additional thoughts tomorrow. Please let me know if you have immediate questions and/or concerns about how to move forward.



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Caring for the land and serving people

(b)(6)

(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

Agency Reform Proposal July 6, 2017

1. Proposal Name

[Redacted]

2. Scope

USDA and USDA Forest Service

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal-at-a-Glance

- (b)(5), Deliberative Process Privilege
-
-
-

6. Description

(b)(5), Deliberative Process Privilege

- (b)(5), Deliberative Process Privilege
-
-
-
-
-

(b)(5), Deliberative Process

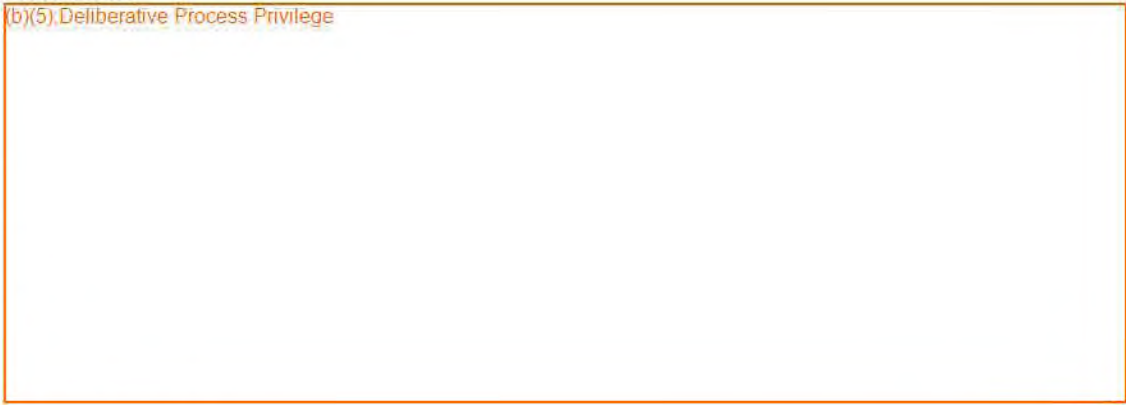
[Redacted]

(b)(5), Deliberative Process



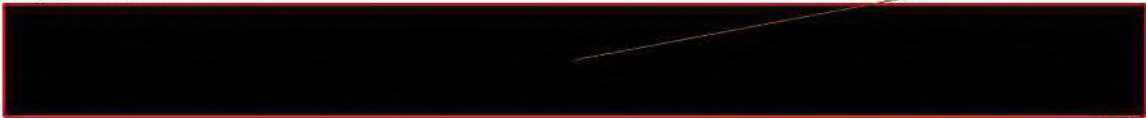
7. Justification

- (b)(5), Deliberative Process Privilege



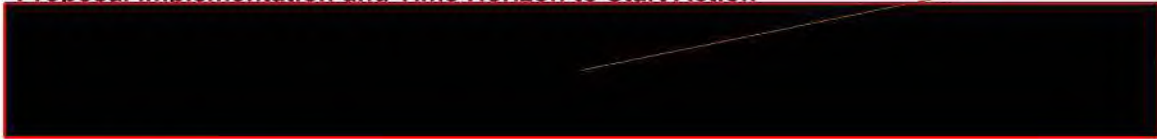
(b)(5), Deliberative Process

8. Supporting Evidence



(b)(5), Deliberative Process

9. Proposal Implementation and Time Horizon to Start Action



10. Measuring Success

(b)(5), Deliberative Process Privilege



(b)(5), Deliberative Process

11. Affected Stakeholders



12. Budget and FTE changes

No budget or FTE changes are expected from this effort.



(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process Privilege

**Agency Reform Proposal
July 6, 2017**

1. Proposal Name:

[Redacted]

2. Scope

USDA Forest Service

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal-at-a-Glance

- (b)(5), Deliberative Process Privilege

[Redacted]

6. Description

National Forests were originally envisioned as working forests with multiple objectives to improve and protect the forest, secure favorable watershed conditions, and to furnish a continuous supply of timber for use by citizens of the United States. During the post-World War II housing boom, national forests were viewed as a ready supply of building material resulting in high volume outputs that peaked in the 1980s. This era had a significant influence on our forest management culture and associated internal direction that persists to this day.

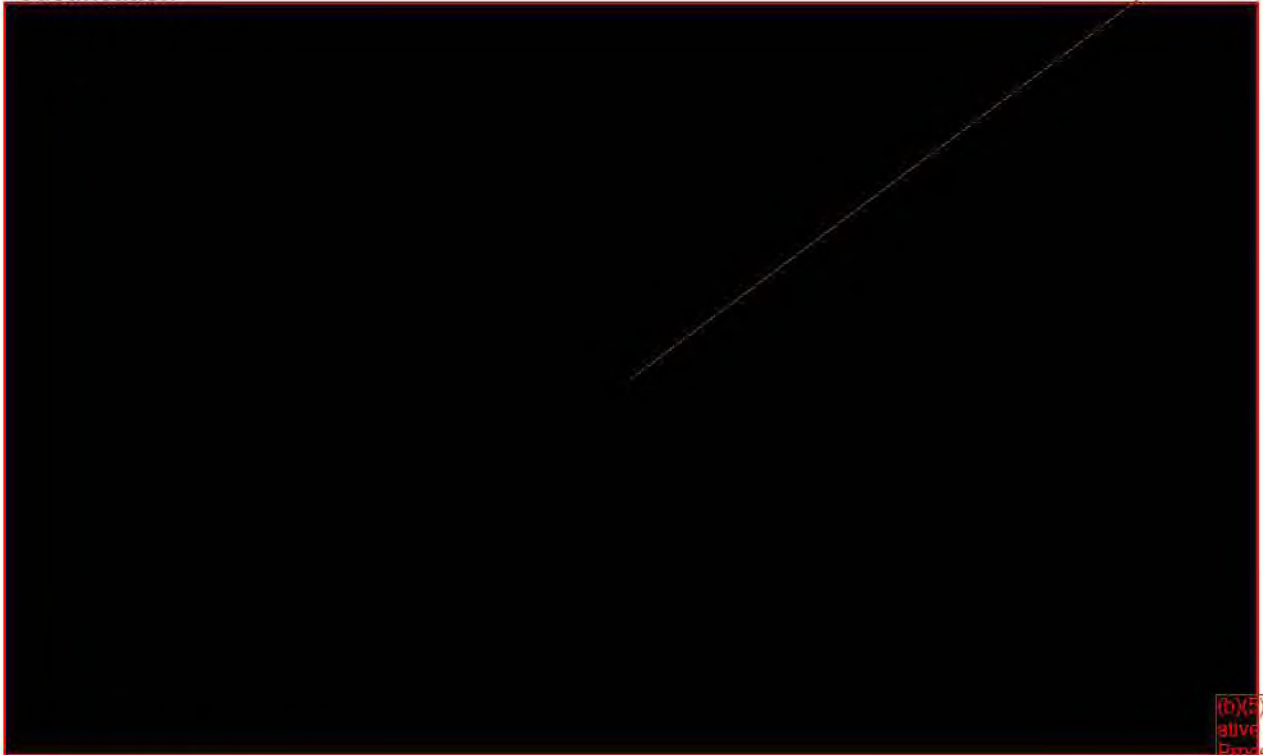
(b)(5), Deliberative Process Privilege

[Redacted]

(b)(5), Deliberative Process

(b)(5), Deliberative Process

7. Justification



(b)(5), Deliberative Process

8. Supporting Evidence



9. Proposal Implementation and Time Horizon to Start Action

FY17: Project initiated, breadth and depth of problem/issues described, potential program changes identified.

FY18: Problem/issues further refined, potential program changes identified, top priority program changes identified and selected, and work initiated.

FY19: Short-term changes have been implemented, long-term changes have been initiated

10. Measuring Success

- (b)(5), Deliberative Process Privilege
-

11. Affected Stakeholders

- (b)(5), Deliberative Process Privilege

-
-

12. Mechanism

These changes are anticipated to be pre-dominantly administrative in nature. There may be a few regulatory changes, and an even smaller number of statutory changes.

(b)(5), Deliberative Process Privilege

13. Budget and FTE changes

No budget or FTE changes are expected from this effort.

(b)(5), Deliberative Process Privilege

(b)(5) Deliberative Process Privilege

(b)(5) Deliberative Process

Agency Reform Proposal July 6, 2017

1. Proposal Name

[Redacted]

2. Scope

USDA Forest Service

3. Type

Restructuring or merging activities

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.

5. Proposal-at-a-Glance

- (b)(5) Deliberative Process Privilege
- [Redacted]
- [Redacted]

[Redacted]

(b)(5) Deliberative Process

6. Description

[Redacted]

(b)(5) Deliberative Process

7. Justification

[Redacted]

(b)(5) Deliberative Process Privilege

[Redacted]

(b)(5), Deliberative Process

[Redacted]

(b)(5), Deliberative Process

8. Supporting Evidence

[Redacted]

(b)(5), Deliberative Process

9. Proposal Implementation and Time Horizon to Start Action

[Redacted]

(b)(5), Deliberative Process

10. Measuring Success

[Redacted]

11. Affected Stakeholders

This reform will affect both internal and external stakeholders.

(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

12. Mechanism

[Redacted]

13. Budget and FTE changes

No significant budgetary or FTE changes are anticipated.

14. Implications for other agencies (optional)

Other USDA agencies will not be impacted by this agency reform.

(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

(b)(5), Deliberative Process Privilege

Agency Reform Proposal July 6, 2017

- 1. **Proposal Name:** [REDACTED]
- 2. **Scope**
USDA Forest Service
- 3. **Type**
Improve organizational efficiency and effectiveness
- 4. **USDA Strategic Goals**
Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal at a Glance

(b)(5), Deliberative Process Privilege

- (b)(5) Deliberative Process Privilege
-
-
-
-

(b)(5), Deliberative Process

6. Description

[REDACTED]

(b)(5), Deliberative Process

7. Justification

[REDACTED]

(b)(5), Deliberative Process

8. Supporting Evidence

[REDACTED]

9. Proposal Implementation and Time Horizon to Start Action

Under implementation. (b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

10. Affected Stakeholders (1 paragraph)

[REDACTED]

11. Budget and FTE changes

No budget or FTE changes are expected from this effort. (b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

(b)(5), Deliberative Process Privilege

Agency Reform Proposal July 6, 2017

1. Proposal Name

[Redacted]

2. Scope

USDA Forest Service

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal-at-a-Glance

(b)(5), Deliberative Process Privilege

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]

(b)(5), Deliberative Process Privilege

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]

6. Description

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]

7. Justification

- (b)(5), Deliberative Process Privilege
- [Redacted]

8. Supporting Evidence

(b)(5), Deliberative Process Privilege

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]

9. Proposal Implementation and Time Horizon to Start Action

(b)(5), Deliberative Process

FY2017 – FY2019

10. Measuring Success

[Redacted]

11. Affected Stakeholders

- Internal and external (b)(5), Deliberative Process Privilege constituents.
- General public

12. Mechanism

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]

13. Budget and FTE changes

No significant budgetary or FTE changes are anticipated.

(b)(5), Deliberative Process Privilege

Agency Reform Proposal July 6, 2017

1. Proposal Name

[Redacted]

2. Scope

Interagency – Forest Service, (b)(5), Deliberative Process Privilege

3. Type

Improve organizational efficiency and effectiveness

4. USDA Strategic Goals

Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

5. Proposal at a Glance

a. (b)(5), Deliberative Process Privilege

[Redacted]

b. (b)(5), Deliberative Process Privilege

[Redacted]

c. (b)(5), Deliberative Process Privilege

[Redacted]

(b)(5), Deliberative Process

(b)(5), Deliberative Process

[Redacted]

(b)(5), Deliberative Process

6. Description

[Redacted]

(b)(5), Deliberative Process

7. Justification

[Redacted]

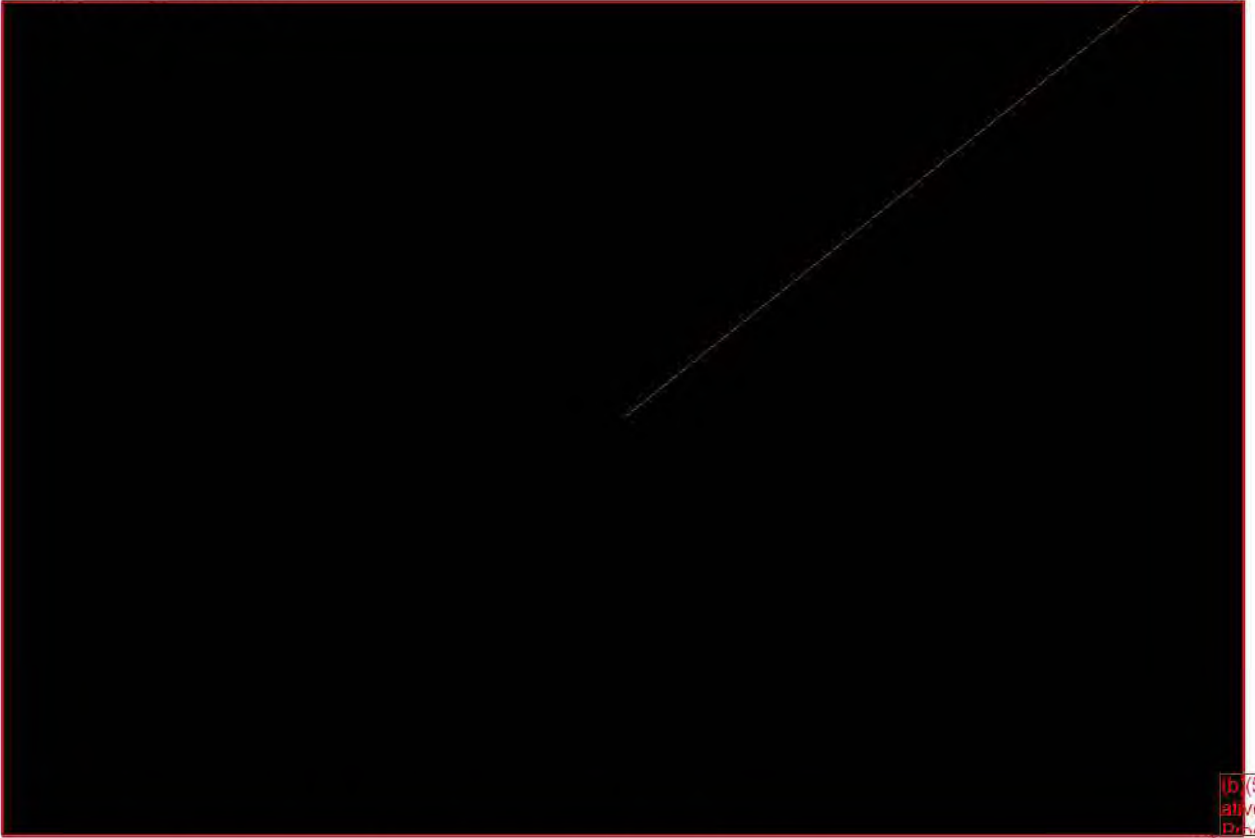
(b)(5), Deliberative Process

(b)(5), Deliberative Process



(b)(5), Deliberative Process

8. Supporting Evidence



(b)(5), Deliberative Process

9. Proposal Implementation and Time Horizon to Start Action



(b)(5), Deliberative Process



(b)(5), Deliberative Process

10. Measuring Success



Deliberative Process

(b)(5), Deliberative Process

11. Affected Stakeholders



(b)(5), Deliberative Process

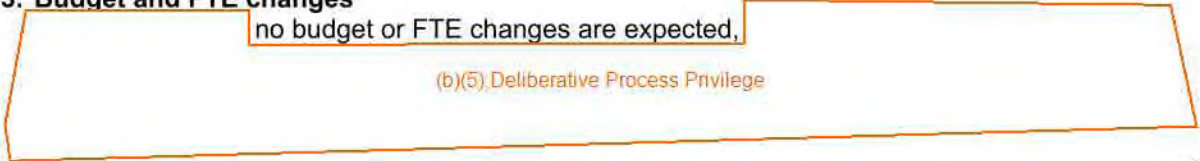
12. Mechanism



13. Budget and FTE changes

no budget or FTE changes are expected,

(b)(5), Deliberative Process Privilege



(b)(5), Deliberative Process

14. Implications for other agencies (optional)

