

CHEMICAL AND LEAD DIVISIONS  
BALANCE SHEETS  
AND  
INCOME AND EXPENSE STATEMENT  
THE GLIDDEN COMPANY  
OCTOBER 31, 1934

CHEMICAL AND LEAD DIVISIONS

October 31, 1934

C O N T E N T S

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BALANCE SHEET - ASSETS  
BALANCE SHEET - LIABILITIES  
OPERATING STATEMENT  
SUMMARY OF SALES AND NET PROFITS-BY YEARS  
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SUBSIDIARY SALES  
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MANUFACTURING STATEMENT - \$ TO TOTAL COST OF MANUFACTURED GOODS  
OTHER INCOME - DEDUCTIONS - NET  
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**BALANCE SHEET - CHEMICAL AND LEAD DIVISIONS**  
**THE GLIDDEN COMPANY AND SUBSIDIARIES**  
As of the close of business October 31, 1934

| THE CHEMICAL & PIGMENT CO., INC.                                                     |                       |                      |                      | METALS                | EUSTON               | GLIDDEN SOTA         |
|--------------------------------------------------------------------------------------|-----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|
| ST. HELENA                                                                           | OAKLAND               | COLLINSVILLE         |                      | REFINING CO.          | LEAD CO.             | PRODUCTS             |
| No. 10                                                                               | No. 33                | No. 35               |                      | No. 27                | No. 28               | No. 37               |
| <b>ASSETS</b>                                                                        |                       |                      |                      |                       |                      |                      |
| <b>CURRENT</b>                                                                       |                       |                      |                      |                       |                      |                      |
| Cash on Hand, on Deposit and in Transit                                              | \$ 10,448.62          | \$ 4,653.48          | \$ 8,646.04          | \$ 17,814.00          | \$ 2,569.73          | \$ 36.39             |
| Customers' Notes and Trade Acceptances Receivable                                    | 11,741.60             | -0-                  | -0-                  | 26,137.49             | 301.42               | -0-                  |
| Customers' Accounts Receivable                                                       | 161,093.37            | 17,389.02            | 47,903.51            | 123,611.89            | 32,735.12            | -0-                  |
| Allowances for Doubtful Accounts, Discounts, etc.,                                   | 22,383.66             | 593.45               | 2,725.11             | 5,110.87              | 1,713.54             | -0-                  |
| Allowances for Special Discounts                                                     | 774.39                | -0-                  | -0-                  | 162.25                | -0-                  | -0-                  |
| Miscellaneous Current Accounts Receivable and Creditors Debit Balances               | -0-                   | 158.20               | 421.65               | 673.64                | 3,127.80             | -0-                  |
| Inventories-Raw Material, In Process and Finished Merchandise on Hand and in Transit | 252,750.32            | 224,956.59           | 295,964.40           | 472,688.92            | 291,220.33           | 99,855.43            |
| <b>TOTAL CURRENT ASSETS</b>                                                          | <b>\$ 412,875.86</b>  | <b>\$ 246,563.84</b> | <b>\$ 350,210.49</b> | <b>\$ 635,652.82</b>  | <b>\$ 328,240.86</b> | <b>\$ 99,891.82</b>  |
| <b>OTHER ASSETS</b>                                                                  |                       |                      |                      |                       |                      |                      |
| Miscellaneous Notes and Accounts Receivable                                          | \$ -0-                | \$ -0-               | \$ -0-               | \$ 92.63              | \$ -0-               | \$ -0-               |
| Salesmen's and Managers' Advances                                                    | 44.60                 | -0-                  | -0-                  | 166.61                | -0-                  | -0-                  |
| Claims against Common Carriers                                                       | -0-                   | -0-                  | -0-                  | -0-                   | -0-                  | -0-                  |
| Deposits with Public Utilities, etc.,                                                | -0-                   | -0-                  | -0-                  | -0-                   | 310.00               | -0-                  |
| Investments in and Advances to Affiliated Companies                                  | 30,813.37             | -0-                  | -0-                  | -0-                   | -0-                  | -0-                  |
| <b>TOTAL OTHER ASSETS</b>                                                            | <b>\$ 30,857.97</b>   | <b>\$ -0-</b>        | <b>\$ -0-</b>        | <b>\$ 259.24</b>      | <b>\$ 310.00</b>     | <b>\$ -0-</b>        |
| <b>PERMANENT</b>                                                                     |                       |                      |                      |                       |                      |                      |
| Land                                                                                 | \$ 88,922.09          | \$ 173,423.29        | \$ 35,445.88         | \$ 77,337.35          | \$ 31,500.00         | \$ 14,495.60         |
| Buildings, Machinery, Equipment, etc.                                                | 871,453.19            | 310,158.88           | 641,932.21           | 450,822.52            | 221,299.65           | 2,066.14             |
| Reserve for Depreciation                                                             | 205,468.40            | 153,417.48           | 236,660.74           | 106,290.64            | 84,424.37            | -0-                  |
| Ore Lands and Leases, less Allowance for Depletion                                   | -0-                   | 10,019.57            | 1.00                 | -0-                   | -0-                  | -0-                  |
| Unfinished Construction                                                              | 40,839.09             | -0-                  | 977.61               | 1,951.97              | -0-                  | 447,833.18           |
| <b>TOTAL PERMANENT ASSETS</b>                                                        | <b>\$ 795,745.97</b>  | <b>\$ 340,184.26</b> | <b>\$ 441,695.96</b> | <b>\$ 423,821.20</b>  | <b>\$ 168,375.28</b> | <b>\$ 464,394.92</b> |
| <b>GOOD WILL, PATENTS, TRADE MARKS, ETC.,</b>                                        | <b>143.07</b>         | <b>-0-</b>           | <b>12,595.67</b>     | <b>500,255.00</b>     | <b>223,643.06</b>    | <b>35,808.72</b>     |
| <b>DEFERRED</b>                                                                      |                       |                      |                      |                       |                      |                      |
| Inventory - Advertising Stock, Stationery, etc.,                                     | \$ -0-                | \$ 244.96            | \$ 617.65            | \$ -0-                | \$ 436.52            | \$ -0-               |
| Unexpired Insurance Premiums, Prepaid Taxes, Expenses, etc.                          | 1,217.80              | 122.85               | 32.32                | -0-                   | 256.26               | 8,186.43             |
| Inventory - Factory Supplies                                                         | 12,329.41             | 4,603.83             | 8,387.74             | 6,382.76              | 551.80               | -0-                  |
| <b>TOTAL DEFERRED</b>                                                                | <b>\$ 13,547.21</b>   | <b>\$ 4,971.64</b>   | <b>\$ 9,037.71</b>   | <b>\$ 6,382.76</b>    | <b>\$ 1,244.58</b>   | <b>\$ 8,186.43</b>   |
| <b>TOTAL ASSETS</b>                                                                  | <b>\$1,253,170.08</b> | <b>\$ 591,719.74</b> | <b>\$ 813,539.83</b> | <b>\$1,566,371.02</b> | <b>\$ 721,813.78</b> | <b>\$ 608,281.89</b> |
| <b>CLASSIFICATION OF ASSETS OCTOBER 31st</b>                                         |                       |                      |                      |                       |                      |                      |
| Current                                                                              | 33%                   | 42%                  | 43%                  | 41%                   | 46%                  | 16%                  |
| Permanent                                                                            | 64%                   | 57%                  | 54%                  | 27%                   | 23%                  | 76%                  |
| Good Will, etc.                                                                      | -0-                   | -0-                  | 2%                   | 32%                   | 31%                  | 7%                   |
| Deferred and Other Assets                                                            | 3%                    | 1%                   | 1%                   | -0-                   | -0-                  | 1%                   |
| <b>TOTAL ASSETS</b>                                                                  | <b>100%</b>           | <b>100%</b>          | <b>100%</b>          | <b>100%</b>           | <b>100%</b>          | <b>100%</b>          |
| <b>TURNOVERS</b>                                                                     |                       |                      |                      |                       |                      |                      |
| Average Receivable-Customers-In Net Sales-Regular                                    | 9.05                  | 38.78                | 14.30                | 5.71                  | 11.77                |                      |
| Average Inventory (In Cost of Sales-Reg. & Subsidiary)                               | 3.88                  | 1.54                 | 2.12                 | 2.12                  | 2.68                 |                      |
| Average Permanent Assets (In Cost of Sales-Reg. & Sub.)                              | 1.24                  | .98                  | 1.33                 | 2.38                  | 4.06                 |                      |
| <b>PERCENT EARNED (ANNUAL BASIS)</b>                                                 |                       |                      |                      |                       |                      |                      |
| On Average Total Assets - Year Ended Oct. 31, 1929                                   | 23.87%                | 3.76%                | 26.84%               | 4.23%                 | 6.81%                |                      |
| On Average Total Assets - Year Ended Oct. 31, 1930                                   | 28.02%                | 5.13%                | 25.95%               | 10.33%                | 5.21%                |                      |
| On Average Total Assets - Year Ended Oct. 31, 1931                                   | 28.62%                | 1.14%                | 18.66%               | 5.09%                 | 5.36%                |                      |
| On Average Total Assets - Year Ended Oct. 31, 1932                                   | 26.86%                | 2.21%                | 17.29%               | 6.06%                 | 1.88%                |                      |
| On Average Total Assets - Year Ended Oct. 31, 1933                                   | 31.61%                | 11.62%               | 26.62%               | 2.58%                 | 14.40%               |                      |
| On Average Total Assets - Year Ended Oct. 31, 1934                                   | 30.65%                | 20.45%               | 29.74%               | 1.43%                 | 9.01%                |                      |

**BALANCE SHEET - CHEMICAL AND LEAD DIVISIONS**  
**THE GLIDDEN COMPANY AND SUBSIDIARIES**  
As of the close of business October 31, 1934

|                                                                                                      |                 |               |               | THE CHEMICAL & PIGMENT CO., INC. |                   | METALS REFINING CO.     |                 | EASTON LEAD CO. |        | GLIDDEN SOYA PRODUCTS |                 | C O M B I N E D    |                    | INCREASE<br>DECREASE |
|------------------------------------------------------------------------------------------------------|-----------------|---------------|---------------|----------------------------------|-------------------|-------------------------|-----------------|-----------------|--------|-----------------------|-----------------|--------------------|--------------------|----------------------|
|                                                                                                      |                 |               |               | ST. HELENA<br>No. 10             | OAKLAND<br>No. 31 | COLLINGSVILLE<br>No. 35 | No. 27          | No. 28          | No. 28 | No. 37                | 1934            | OCTOBER 31<br>1934 | OCTOBER 31<br>1933 |                      |
| <b>LIABILITIES</b>                                                                                   |                 |               |               |                                  |                   |                         |                 |                 |        |                       |                 |                    |                    |                      |
| <b>CURRENT</b>                                                                                       |                 |               |               |                                  |                   |                         |                 |                 |        |                       |                 |                    |                    |                      |
| Accounts Payable for Purchases, etc.                                                                 | \$ 8,918.22     | \$ 11,143.10  | \$ 2,799.33   |                                  |                   |                         | \$ 32,485.68    | \$              |        |                       | \$ 55,186.33    | \$ 56,116.46       | \$ 750.13          |                      |
| Unpaid Pay Roll                                                                                      | 12,479.42       | 1,193.27      | 3,344.75      |                                  |                   |                         | 2,715.12        |                 |        |                       | 19,732.56       | 10,163.51          | 9,569.05           |                      |
| Unpaid Commissions and Bonuses                                                                       | 2,970.95        | 607.90        | 335.62        |                                  |                   |                         | 1,401.02        |                 |        |                       | 5,315.49        | 7,316.60           | 2,001.11           |                      |
| Customers' Credit Balances                                                                           | 935.65          | -0-           | -0-           |                                  |                   |                         | 4,259.35        |                 |        |                       | 5,413.48        | 3,942.99           | 1,470.49           |                      |
| Personal Accounts                                                                                    | -0-             | -0-           | -0-           |                                  |                   |                         | -0-             |                 |        |                       | -0-             | 48.31              | 48.31              |                      |
| Bank Overdraft                                                                                       | -0-             | -0-           | -0-           |                                  |                   |                         | -0-             |                 |        |                       | -0-             | 119.63             | 119.63             |                      |
| Accrued Taxes                                                                                        | -0-             | 2,417.05      | 4,261.34      |                                  |                   |                         | 4,649.56        |                 |        |                       | 21,989.29       | 10,588.84          | 11,380.45          |                      |
| Accrued Royalties, Water Rent, etc.                                                                  | 2,808.54        | 2,101.84      | 1,055.98      |                                  |                   |                         | -0-             |                 |        |                       | 5,966.36        | 12,747.22          | 6,780.86           |                      |
| <b>TOTAL CURRENT LIABILITIES</b>                                                                     | \$ 28,132.78    | \$ 17,463.16  | \$ 11,797.02  |                                  |                   |                         | \$ 45,510.73    | \$              |        |                       | \$ 113,763.51   | \$ 101,043.82      | \$ 12,719.69       |                      |
| <b>INTER-COMPANY ACCOUNT</b>                                                                         |                 |               |               |                                  |                   |                         |                 |                 |        |                       |                 |                    |                    |                      |
| Private Ledger - Cleveland (Including Outstanding Capital Stock of Subsidiaries Owned by Parent Co.) | \$ 879,326.48   | \$ 456,239.70 | \$ 557,511.06 |                                  |                   |                         | \$ 1,543,836.59 | \$              |        |                       | \$ 4,698,610.87 | \$ 3,782,876.55    | \$ 915,734.32      |                      |
| <b>PROFIT &amp; LOSS SURPLUS</b>                                                                     |                 |               |               |                                  |                   |                         |                 |                 |        |                       |                 |                    |                    |                      |
| Net Profit - Loss for the fiscal year ended October 31 before providing for Federal Income Tax       | \$ 345,708.82   | \$ 118,016.88 | \$ 244,231.75 |                                  |                   |                         | \$ 22,976.30    | \$              |        |                       | \$ 742,521.95   | \$ 721,573.27      | \$ 20,948.69       |                      |
| <b>TOTAL LIABILITIES</b>                                                                             | \$ 1,253,170.08 | \$ 591,719.74 | \$ 813,539.83 |                                  |                   |                         | \$ 1,586,371.02 | \$              |        |                       | \$ 5,554,896.74 | \$ 4,605,473.64    | \$ 949,422.70      |                      |

OPERATING STATEMENT - CHEMICAL AND LEAD DIVISIONS  
THE GLIDDEN COMPANY AND SUBSIDIARIES  
For the fiscal year ended October 31, 1934

|                                          |  | THE CHEMICAL & FERTILIZER COMPANY, INC. |                   |                        | METALS REFINING CO. |              |                | EASTON LEAD CO. |              |          | TOTAL   |      | INCREASE |      | \$ TO NET SALES |      |
|------------------------------------------|--|-----------------------------------------|-------------------|------------------------|---------------------|--------------|----------------|-----------------|--------------|----------|---------|------|----------|------|-----------------|------|
|                                          |  | ST. HELENA<br>NO. 10                    | OAKLAND<br>NO. 33 | COLLETSVILLE<br>NO. 35 | NO. 27              | NO. 28       | YEAR           | YEAR            | LAST         | DECREASE | THIS    | LAST | THIS     | LAST | THIS            | LAST |
| SALES - REGULAR                          |  | \$1,067,561.43                          | \$465,267.83      | \$694,696.35           | \$1,099,464.46      | \$427,839.25 | \$3,754,829.32 | \$3,133,208.64  | \$621,620.68 | 105.60%  | 104.77% |      |          |      |                 |      |
| LESS:                                    |  |                                         |                   |                        |                     |              |                |                 |              |          |         |      |          |      |                 |      |
| Return Sales                             |  | \$9,819.31                              | -0-               | \$2,951.70             | \$3,125.47          | \$41.06      | \$15,917.54    | \$15,252.66     | \$684.88     | 1.4%     | 51%     |      |          |      |                 |      |
| Overcharges & Sales Credits              |  | \$15,160.25                             | -0-               | \$116.00               | \$31,650.39         | \$1,658.58   | \$4,765.22     | \$3,090.00      | \$21,735.22  | 1.1%     | 1.11%   |      |          |      |                 |      |
| Freight and Express                      |  | \$16,874.28                             | \$11,144.04       | \$18,680.49            | \$71,225.76         | \$24,458.79  | \$128,383.36   | \$94,235.35     | \$34,148.01  | 3.61%    | 3.15%   |      |          |      |                 |      |
| TOTAL DEDUCTIONS                         |  | \$41,853.84                             | \$11,144.04       | \$21,748.19            | \$105,031.62        | \$26,158.43  | \$199,106.12   | \$142,538.01    | \$56,568.11  | 5.6%     | 4.7%    |      |          |      |                 |      |
| NET SALES                                |  | \$1,005,707.59                          | \$454,123.79      | \$672,948.16           | \$994,432.84        | \$401,680.82 | \$3,555,723.20 | \$2,990,670.63  | \$565,052.57 | 100.00%  | 100.00% |      |          |      |                 |      |
| COST OF SALES (Manufacturing Statement)  |  | \$645,635.54                            | \$300,361.49      | \$425,121.66           | \$939,262.77        | \$244,522.90 | \$2,635,312.50 | \$2,058,925.50  | \$576,387.00 | 74.12%   | 70.12%  |      |          |      |                 |      |
| GROSS PROFIT                             |  | \$360,072.05                            | \$153,762.30      | \$247,826.50           | \$55,170.07         | \$157,157.92 | \$920,350.84   | \$931,745.13    | \$26,665.71  | 25.88%   | 23.88%  |      |          |      |                 |      |
| SELLING & GENERAL EXPENSE                |  |                                         |                   |                        |                     |              |                |                 |              |          |         |      |          |      |                 |      |
| 1. Salesmen's Salary & Commission        |  | \$27,363.61                             | \$15,215.70       | \$17,028.15            | \$18,241.22         | \$7,317.76   | \$55,186.44    | \$76,549.52     | \$8,636.92   | 2.40%    | 2.56%   |      |          |      |                 |      |
| 2. Salesmen's Expense                    |  | \$930.43                                | -0-               | \$1,623.23             | \$14,615.07         | \$1,099.11   | \$18,267.86    | \$19,240.57     | \$972.71     | 5.2%     | 6.4%    |      |          |      |                 |      |
| 3. Other Territorial Charges             |  | \$18.75                                 | -0-               | -0-                    | \$3,657.86          | -0-          | \$3,676.61     | \$2,181.19      | \$1,495.42   | 1.07%    | 1.07%   |      |          |      |                 |      |
| 4. Salaries - Office & Warehouse         |  | \$11,973.72                             | \$3,495.96        | \$6,536.83             | \$23,793.02         | \$3,606.40   | \$49,405.93    | \$44,480.53     | \$4,925.40   | 1.39%    | 1.39%   |      |          |      |                 |      |
| 5. Local Administration                  |  | \$7,248.34                              | \$58.80           | \$825.08               | \$4,847.70          | \$6,130.89   | \$27,110.81    | \$27,628.93     | \$518.12     | 1.76%    | 1.92%   |      |          |      |                 |      |
| 6. Cartage                               |  | \$1,040.34                              | \$274.88          | \$4,826.32             | \$615.00            | \$1,405.46   | \$17,162.00    | \$15,253.35     | \$1,908.65   | 1.48%    | 1.51%   |      |          |      |                 |      |
| 7. Advertising                           |  | \$1,121.23                              | \$802.75          | \$1,051.42             | \$3,328.24          | \$1,047.20   | \$7,823.84     | \$3,289.19      | \$4,534.64   | 1.21%    | 1.11%   |      |          |      |                 |      |
| 8. Stationery & Printing                 |  | \$495.31                                | \$135.25          | \$511.73               | \$1,957.66          | \$765.00     | \$3,684.95     | \$2,891.33      | \$793.62     | 1.11%    | 1.11%   |      |          |      |                 |      |
| 9. Samples & Allowances                  |  | \$1,530.15                              | \$426.95          | \$340.08               | \$1,208.60          | \$196.18     | \$3,675.24     | \$2,297.33      | \$1,377.91   | 1.10%    | 1.08%   |      |          |      |                 |      |
| 10. Postage                              |  | \$499.46                                | \$81.05           | \$340.08               | \$1,804.65          | \$755.00     | \$3,930.24     | \$3,560.93      | \$369.31     | 1.11%    | 1.15%   |      |          |      |                 |      |
| 11. Discount - Cash                      |  | \$9,418.59                              | \$639.02          | \$600.00               | \$1,943.85          | \$2,879.95   | \$960.00       | \$4,518.24      | \$3,611.10   | 1.83%    | 1.83%   |      |          |      |                 |      |
| 12. Rent - Office & Warehouse            |  | \$374.76                                | \$280.63          | \$271.23               | \$397.32            | \$402.89     | \$1,726.87     | \$1,199.52      | \$527.35     | 0.95%    | 0.95%   |      |          |      |                 |      |
| 13. Insurance                            |  | \$495.34                                | \$420.00          | \$621.71               | \$675.24            | \$120.58     | \$2,332.87     | \$1,695.79      | \$737.08     | 0.77%    | 0.77%   |      |          |      |                 |      |
| 14. Taxes                                |  | -0-                                     | \$120.00          | -0-                    | \$43.70             | -0-          | \$63.70        | \$63.70         | \$25.47      | 0.02%    | 0.02%   |      |          |      |                 |      |
| 15. Heat, Light & Power                  |  | \$338.10                                | \$238.08          | \$340.96               | \$211.40            | \$259.68     | \$2,388.22     | \$2,442.90      | \$54.68      | 0.07%    | 0.08%   |      |          |      |                 |      |
| 16. Depreciation - Furniture & Fixtures  |  | \$1,202.93                              | \$86.11           | -0-                    | \$204.76            | -0-          | \$2,890.82     | \$1,753.34      | \$1,137.48   | 0.05%    | 0.05%   |      |          |      |                 |      |
| 17. Repairs and Maintenance              |  | \$514.00                                | \$120.00          | \$444.09               | \$495.09            | \$140.10     | \$3,725.55     | \$2,709.21      | \$1,016.34   | 1.10%    | 1.10%   |      |          |      |                 |      |
| 18. Watchman & Janitor Service           |  | \$1,831.72                              | \$814.55          | \$296.66               | \$2,462.45          | \$185.85     | \$3,518.43     | \$3,370.38      | \$148.05     | 1.05%    | 1.05%   |      |          |      |                 |      |
| 19. Office and Warehouse Supplies        |  | \$2,233.47                              | \$360.00          | \$481.85               | \$1,880.80          | \$554.40     | \$5,775.59     | \$4,610.49      | \$1,165.10   | 1.16%    | 1.16%   |      |          |      |                 |      |
| 20. Telephone - Regular                  |  | \$2,895.99                              | \$2.95            | \$227.05               | \$1,007.86          | \$684.13     | \$2,656.40     | \$2,349.50      | \$306.90     | 0.07%    | 0.07%   |      |          |      |                 |      |
| 21. Telephone - Long Distance            |  | \$686.34                                | \$51.02           | \$251.07               | \$356.00            | \$189.12     | \$1,081.69     | \$903.05        | \$188.64     | 0.04%    | 0.04%   |      |          |      |                 |      |
| 22. Telegraph                            |  | \$285.50                                | -0-               | \$54.62                | \$360.54            | \$166.71     | \$588.41       | \$230.01        | \$358.40     | 0.03%    | 0.03%   |      |          |      |                 |      |
| 23. Mercantile Reports (Dues, etc.)      |  | \$6.54                                  | \$66.00           | \$52.00                | \$746.00            | \$325.00     | \$1,259.00     | \$920.50        | \$338.50     | 0.04%    | 0.04%   |      |          |      |                 |      |
| 24. Collection Expense, Legal Fees, etc. |  | \$100.00                                | -0-               | \$97.78                | \$601.34            | \$284.50     | \$2,713.13     | \$1,192.05      | \$1,521.08   | 0.04%    | 0.04%   |      |          |      |                 |      |
| 25. Donations                            |  | \$70.00                                 | -0-               | \$191.28               | \$1,066.65          | -0-          | \$1,486.53     | \$1,359.13      | \$127.40     | 0.05%    | 0.05%   |      |          |      |                 |      |
| 26. Employees' Welfare                   |  | \$263.35                                | \$146.06          | \$144.40               | \$3,186.80          | \$172.66     | \$3,728.51     | \$3,465.93      | \$262.58     | 0.04%    | 0.04%   |      |          |      |                 |      |
| 27. Organization Dues                    |  | -0-                                     | -0-               | -0-                    | \$1,314.01          | \$172.66     | \$3,728.51     | \$3,465.93      | \$262.58     | 0.04%    | 0.04%   |      |          |      |                 |      |
| 28. Convention Expense                   |  | \$247.14                                | -0-               | \$134.40               | \$1,007.88          | \$422.59     | \$2,602.65     | \$2,583.06      | \$19.59      | 0.07%    | 0.07%   |      |          |      |                 |      |
| 29. Travelling Expense                   |  | \$1,894.60                              | \$2,900.67        | \$4,446.79             | \$95,155.67         | \$3,824.18   | \$239,881.40   | \$273,832.40    | \$34,948.00  | 8.43%    | 9.16%   |      |          |      |                 |      |
| 30. Storage                              |  | \$159.01                                | \$93.36           | \$19.79                | \$3,310.40          | \$835.99     | \$31,773.65    | \$47,329.24     | \$16,555.59  | 1.05%    | 1.05%   |      |          |      |                 |      |
| 31. Sundries                             |  | \$79,836.01                             | \$34,889.79       | \$56,195.39            | \$6,370.40          | \$719.01     | \$12,996.29    | \$29,237.27     | \$16,640.98  | 3.6%     | 3.6%    |      |          |      |                 |      |
| TOTAL OPERATING EXPENSE                  |  | \$179,836.01                            | \$44,751.09       | \$121,982.50           | \$18,000.00         | \$7,200.00   | \$147,450.98   | \$116,998.91    | \$30,452.07  | 1.89%    | 1.89%   |      |          |      |                 |      |
| 32. Freight and Express                  |  | \$16,800.00                             | \$8,400.00        | \$16,800.00            | \$12,617.50         | \$4,639.18   | \$41,745.98    | \$47,746.22     | \$6,001.24   | 1.44%    | 1.44%   |      |          |      |                 |      |
| 33. Suspense Bad Debts - Less Recoveries |  | \$8,666.66                              | \$4,751.09        | \$3,119.19             | \$18,000.00         | \$7,200.00   | \$67,000.00    | \$66,600.00     | \$400.00     | 1.89%    | 1.89%   |      |          |      |                 |      |
| 34. Cleveland Administration             |  | \$112,928.34                            | \$48,040.88       | \$83,907.08            | \$39,884.43         | \$30,598.74  | \$502,899.86   | \$476,746.22    | \$26,153.64  | 6.63%    | 6.63%   |      |          |      |                 |      |
| TOTAL EXPENSE                            |  | \$247,144.71                            | \$109,721.42      | \$159,319.42           | \$124,113.29        | \$26,942.07  | \$3,980.42     | \$2,309.71      | \$1,670.71   | 1.11%    | 1.11%   |      |          |      |                 |      |
| OPERATING PROFIT-LOSS                    |  | \$758,562.88                            | \$354,402.37      | \$523,628.74           | \$970,319.55        | \$374,838.85 | \$2,908,412.22 | \$2,931,671.72  | \$348,375.81 | 20.88%   | 20.88%  |      |          |      |                 |      |
| PROPERTY ON SUBSIDIARY SALES             |  | \$345,708.82                            | \$118,016.88      | \$244,231.75           | \$22,976.30         | \$57,540.81  | \$742,521.96   | \$721,573.27    | \$20,948.69  | 2.86%    | 2.86%   |      |          |      |                 |      |
| OTHER INCOME-DEDUCTIONS-NET              |  | -0-                                     | -0-               | -0-                    | -0-                 | -0-          | -0-            | -0-             | -0-          | -0-      | -0-     |      |          |      |                 |      |
| NET PROFIT-LOSS                          |  | \$412,854.06                            | \$236,385.49      | \$279,396.99           | \$947,343.25        | \$317,298.04 | \$2,165,890.26 | \$2,210,100.45  | \$367,327.12 | 23.74%   | 23.74%  |      |          |      |                 |      |

See following schedule for Net Sales and Net Profits and Loss for prior years.

GLD000540

**SUMMARY OF NET SALES**  
**NET PROFIT - LOSS BY YEARS - WITH \$ OF NET SALES**  
**CHEMICAL DIVISIONS**  
**THE GLIDDEN COMPANY AND SUBSIDIARIES**  
**October 31, 1934**

| DIV. NO. | DIVISION                                                       | 1929           |    | 1930           |    | 1931   |                | 1932   |                | 1933   |      | 1934           |    |                |  |     |
|----------|----------------------------------------------------------------|----------------|----|----------------|----|--------|----------------|--------|----------------|--------|------|----------------|----|----------------|--|-----|
|          |                                                                | Amount         | \$ | Amount         | \$ | Amount | \$             | Amount | \$             | Amount | \$   | Amount         | \$ |                |  |     |
| 9.       | The Chemical & Pigment Company Inc-<br>St. Helena, Maryland    | \$1,425,377.88 |    | \$1,294,122.19 |    | (10)   | \$1,082,627.83 |        | \$ 51,321.79   |        | (10) | \$ 875,896.32  |    | \$1,005,707.59 |  | 10. |
| 10.      | The Chemical & Pigment Company Inc-<br>Oakland, California     | 569,285.94     |    | 626,093.31     |    | (33)   | 431,915.25     |        | 382,486.35     |        | (33) | 346,965.22     |    | 494,123.79     |  | 33. |
| 33.      | The Chemical & Pigment Company Inc-<br>Collingsville, Illinois | 1,033,776.08   |    | 977,116.26     |    | (35)   | 767,100.66     |        | 513,735.07     |        | (35) | 513,652.92     |    | 672,946.16     |  | 35. |
| 35.      | Metal Refining Company                                         | 2,176,022.51   |    | 1,915,395.07   |    | (27)   | 1,465,470.80   |        | 764,875.07     |        | (27) | 893,959.92     |    | 1,021,262.84   |  | 27. |
| 17.      | Norton Lead Company                                            | 543,013.92     |    | 577,162.32     |    | (28)   | 435,515.97     |        | 250,550.85     |        | (28) | 338,198.25     |    | 401,660.82     |  | 28. |
| TOTAL    |                                                                | \$3,167,476.33 |    | \$3,390,689.15 |    |        | \$4,182,630.51 |        | \$2,822,869.13 |        |      | \$2,990,670.51 |    | \$3,555,723.20 |  |     |

| NET PROFIT-LOSS BY YEARS - WITH \$ OF NET SALES |                                                               |               |        |  |  |               |        |      |               |        |  |               |        |      |               |        |  |               |        |     |
|-------------------------------------------------|---------------------------------------------------------------|---------------|--------|--|--|---------------|--------|------|---------------|--------|--|---------------|--------|------|---------------|--------|--|---------------|--------|-----|
| 0.                                              | The Chemical & Pigment Company Inc. - St. Helena, Maryland    | \$ 260,222.94 | 16.25% |  |  | \$ 351,038.23 | 27.12% | (10) | \$ 361,236.02 | 33.36% |  | \$ 113,914.26 | 36.67% | (10) | \$ 327,896.48 | 37.44% |  | \$ 445,708.42 | 34.37% | 10. |
| 3.                                              | The Chemical & Pigment Company Inc. - Oakland, California     | 37,257.46     | 6.32   |  |  | 57,037.25     | 9.11   | (33) | 13,639.75     | 3.16   |  | 22,079.77     | 5.77   | (33) | 66,624.55     | 19.09  |  | 116,016.88    | 25.99  | 33. |
| 5.                                              | The Chemical & Pigment Company Inc. - Collingsville, Illinois | 345,016.24    | 33.17  |  |  | 328,902.85    | 33.66  | (35) | 229,496.14    | 29.92  |  | 169,879.46    | 29.61  | (35) | 207,693.02    | 36.20  |  | 244,231.75    | 36.30  | 35. |
| 7.                                              | Metal Refining Company                                        | 52,053.19     | 2.39   |  |  | 185,501.98    | 9.68   | (27) | 82,605.88     | 5.63   |  | 97,909.88     | 12.80  | (27) | 42,746.88     | 5.01   |  | 22,976.30     | 2.25   | 27. |
| 8.                                              | Norton Lead Company                                           | 45,442.05     | 8.36   |  |  | 34,109.37     | 5.90   | (28) | 34,113.45     | 7.68   |  | 10,743.86     | 4.29   | (28) | 76,618.34     | 22.66  |  | 57,540.81     | 14.32  | 28. |
| TOTAL                                           |                                                               | \$ 740,011.48 | 12.83% |  |  | \$ 955,565.72 | 10.86% |      | \$ 955,881.48 | 13.29% |  | \$ 418,705.47 | 22.66% |      | \$ 721,573.27 | 24.13% |  | \$ 742,521.96 | 20.86% |     |

| THE CHEMICAL & PIGMENT CO., INC. |            | ST. HELENA OAKLAND COLIMINITE |             | METALS REFINING CO. |             | LEAD CO.    |        | EASTON |        | TOTAL  |        |
|----------------------------------|------------|-------------------------------|-------------|---------------------|-------------|-------------|--------|--------|--------|--------|--------|
| No. 10                           | No. 11     | No. 12                        | No. 13      | No. 14              | No. 15      | No. 16      | No. 17 | No. 18 | No. 19 | No. 20 | No. 21 |
| 106.15%                          | 102.45%    | 103.23%                       | 107.66%     | 106.51%             | 105.60%     | 104.77%     |        |        |        |        |        |
| 1.51                             | 2.45       | 2.77                          | 3.70        | 4.01                | 4.54        | 5.15        |        |        |        |        |        |
| 1.66                             | 2.45       | 2.77                          | 3.70        | 4.01                | 4.54        | 5.15        |        |        |        |        |        |
| 6.15%                            | 2.45%      | 2.77%                         | 3.70%       | 4.01%               | 4.54%       | 5.15%       |        |        |        |        |        |
| 100.00%                          | 100.00%    | 100.00%                       | 100.00%     | 100.00%             | 100.00%     | 100.00%     |        |        |        |        |        |
| 64.20                            | 66.14      | 67.20                         | 72.00       | 80.19               | 74.12       | 70.12       |        |        |        |        |        |
| 35.80%                           | 33.86%     | 36.80%                        | 28.00%      | 19.21%              | 25.88%      | 29.88%      |        |        |        |        |        |
| 2.72%                            | 3.35%      | 2.53%                         | 1.79%       | 1.82%               | 2.40%       | 2.56%       |        |        |        |        |        |
| .09                              | .24        | .24                           | 1.43        | .27                 | .52         | .64         |        |        |        |        |        |
| 1.19                             | .77        | .97                           | 2.33        | .90                 | 1.10        | 1.07        |        |        |        |        |        |
| .12                              | .01        | .01                           | .36         | .01                 | .02         | .02         |        |        |        |        |        |
| .05                              | .03        | .03                           | .05         | .03                 | .05         | .05         |        |        |        |        |        |
| .05                              | .03        | .03                           | .05         | .03                 | .05         | .05         |        |        |        |        |        |
| .15                              | .05        | .04                           | .19         | .19                 | .21         | .26         |        |        |        |        |        |
| .11                              | .18        | .16                           | .33         | 1.10                | .48         | .51         |        |        |        |        |        |
| .10                              | .10        | .10                           | .10         | .10                 | .10         | .10         |        |        |        |        |        |
| .05                              | .03        | .03                           | .05         | .03                 | .05         | .05         |        |        |        |        |        |
| .05                              | .03        | .03                           | .05         | .03                 | .05         | .05         |        |        |        |        |        |
| .18                              | .18        | .07                           | .24         | .05                 | .10         | .06         |        |        |        |        |        |
| .02                              | .08        | .04                           | .05         | .03                 | .07         | .08         |        |        |        |        |        |
| .28                              | .01        | .03                           | .18         | .17                 | .16         | .15         |        |        |        |        |        |
| .07                              | .01        | .01                           | .01         | .01                 | .01         | .01         |        |        |        |        |        |
| .03                              | .01        | .01                           | .01         | .01                 | .01         | .01         |        |        |        |        |        |
| .03                              | .01        | .01                           | .01         | .01                 | .01         | .01         |        |        |        |        |        |
| .02                              | .02        | .02                           | .13         | .39                 | .34         | .37         |        |        |        |        |        |
| .19                              | .04        | .11                           | .10         | .07                 | .07         | .09         |        |        |        |        |        |
| 7.94%                            | 7.68%      | 8.35%                         | 9.32%       | 8.42%               | 8.43%       | 9.16%       |        |        |        |        |        |
| 1.67                             | 1.05       | 1.61                          | .82         | 1.20                | 1.06        | 1.58        |        |        |        |        |        |
| 1.67                             | 1.85       | 2.50                          | 1.76        | 1.79                | 1.89        | 2.23        |        |        |        |        |        |
| 11.23%                           | 11.12%     | 11.91%                        | 11.91%      | 11.59%              | 11.74%      | 11.94%      |        |        |        |        |        |
| 24.57%                           | 23.26%     | 3.91%                         | 1.22        | 7.62%               | 14.14%      | 15.94%      |        |        |        |        |        |
| 9.80                             | 2.71       | 12.70                         | 1.22        | 6.70                | 6.63        | 8.11        |        |        |        |        |        |
| 24.17%                           | 25.99%     | 16.10%                        | 2.27%       | 14.32%              | 20.48%      | 24.13%      |        |        |        |        |        |
| \$10,100.00                      | \$4,500.00 | \$6,700.00                    | \$10,200.00 | \$4,000.00          | \$35,500.00 | \$29,900.00 |        |        |        |        |        |

GLD000542

SUBSIDIARY SALES - CHEMICAL AND LEAD DIVISIONS  
THE GLIDDEN COMPANY AND SUBSIDIARIES  
October 31, 1934

|                                  | SALES                 | COST<br>OF SALES     | GROSS PROFIT<br>AMOUNT | % TO SALES    |
|----------------------------------|-----------------------|----------------------|------------------------|---------------|
| <u>THIS YEAR</u>                 |                       |                      |                        |               |
| The Chemical & Pigment Co., Inc. |                       |                      |                        |               |
| St. Helena, Maryland             | \$ 373,435.87         | \$ 274,871.76        | \$ 98,564.11           | 26.39%        |
| Oakland, California              | 45,233.00             | 32,937.54            | 12,295.46              | 27.18         |
| Collinsville, Illinois           | 252,338.54            | 166,911.79           | 85,426.75              | 33.85         |
| Metals Refining Company          | 92,715.58             | 80,302.29            | 12,413.29              | 13.39         |
| Euston Lead Company              | 308,963.93            | 282,021.86           | 26,942.07              | 8.72          |
| TOTAL 1934                       | <u>\$1,072,686.92</u> | <u>\$ 837,045.24</u> | <u>\$ 235,641.68</u>   | <u>21.97%</u> |

|                                  |                      |                      |                      |               |
|----------------------------------|----------------------|----------------------|----------------------|---------------|
| <u>LAST YEAR</u>                 |                      |                      |                      |               |
| The Chemical & Pigment Co., Inc. |                      |                      |                      |               |
| St. Helena, Maryland             | \$ 288,182.25        | \$ 199,734.95        | \$ 88,447.30         | 30.69%        |
| Oakland, California              | 44,611.93            | 34,517.33            | 10,094.60            | 22.63         |
| Collinsville, Illinois           | 229,583.76           | 149,036.45           | 80,547.31            | 35.08         |
| Metals Refining Company          | 77,831.04            | 61,711.76            | 16,119.28            | 20.71         |
| Euston Lead Company              | 192,603.10           | 145,294.25           | 47,308.85            | 24.56         |
| TOTAL 1933                       | <u>\$ 832,812.08</u> | <u>\$ 590,294.74</u> | <u>\$ 242,517.34</u> | <u>29.12%</u> |

**MANUFACTURING STATEMENT - CHEMICAL AND LEAD DIVISIONS**  
**THE GLIDDEN COMPANY AND SUBSIDIARIES**  
For the fiscal year ended October 31, 1934

|                                                         | THE CHEMICAL & PIGMENT CO., INC. |                   |                        | METALS<br>FINING CO.<br>No. 27 | EUSTON<br>LEAD CO.<br>No. 28 | TOTAL          |                |
|---------------------------------------------------------|----------------------------------|-------------------|------------------------|--------------------------------|------------------------------|----------------|----------------|
|                                                         | ST. HELENA<br>No. 10             | OAKLAND<br>No. 33 | COLLINSVILLE<br>No. 35 |                                |                              | THIS<br>YEAR   | LAST<br>YEAR   |
| <b>MATERIAL USED</b>                                    |                                  |                   |                        |                                |                              |                |                |
| Raw Material, etc.                                      | \$ 584,006.78                    | \$ 178,920.22     | \$ 334,769.19          | 785,947.60                     | \$ 406,649.66                | \$2,290,293.45 | \$1,708,202.00 |
| Packages, Cartons, etc.                                 | 117,149.59                       | 10,283.65         | 10,331.30              | 12,945.88                      | 43,560.68                    | 94,271.10      | 68,601.00      |
| <b>MATERIAL COST</b>                                    | \$ 601,156.37                    | \$ 189,203.87     | \$ 345,100.49          | 798,893.48                     | \$ 450,210.34                | \$2,384,564.55 | \$1,776,803.00 |
| <b>LABOR</b>                                            |                                  |                   |                        |                                |                              |                |                |
| Direct Labor                                            | \$ 81,867.23                     | \$ 28,778.43      | \$ 47,074.26           | 44,943.06                      | \$ 39,183.49                 | \$ 241,246.47  | \$ 182,811.00  |
| Indirect Labor                                          | 17,423.14                        | 3,634.03          | 24,452.56              | 27,503.09                      | 2,319.92                     | 75,332.74      | 63,080.00      |
| Supervision and Clerical                                | 23,309.67                        | 10,279.00         | 13,877.16              | 24,035.84                      | 5,167.60                     | 76,669.27      | 74,250.00      |
| <b>TOTAL LABOR</b>                                      | \$ 122,600.04                    | \$ 42,691.46      | \$ 85,403.98           | 96,481.99                      | \$ 46,671.01                 | \$ 393,248.48  | \$ 320,141.00  |
| <b>MANUFACTURING EXPENSE</b>                            |                                  |                   |                        |                                |                              |                |                |
| 1. Heat, Light and Power                                | \$ 96,470.10                     | \$ 30,670.15      | \$ 17,416.39           | 37,803.10                      | \$ 25,935.88                 | \$ 208,295.62  | \$ 173,651.00  |
| 2. Maintenance - Buildings                              | -0-                              | 632.25            | 129.56                 | 366.42                         | -0-                          | 1,128.24       | 2,034.00       |
| 3. Maintenance - Machinery & Equipment                  | 44,288.28                        | 19,373.38         | 8,231.97               | 10,094.12                      | 14,071.38                    | 96,059.13      | 70,978.00      |
| 4. Factory Supplies, etc.                               | 4,831.69                         | 59.40             | 585.35                 | 947.19                         | -0-                          | 6,423.63       | 4,498.00       |
| 5. Water                                                | -0-                              | 4,008.32          | 7,235.91               | 232.56                         | 2,288.10                     | 13,764.89      | 12,021.00      |
| 6. Freight, Cartage, etc.                               | 145.39                           | -0-               | -0-                    | 125.36                         | -0-                          | 270.75         | 213.00         |
| 7. Telephone and Telegraph                              | -0-                              | 338.53            | 490.90                 | 179.94                         | -0-                          | 1,009.37       | 1,032.00       |
| 8. Traveling Expense                                    | -0-                              | 126.57            | -0-                    | 103.43                         | -0-                          | 230.00         | 162.00         |
| 9. Employees' Welfare                                   | -0-                              | 286.10            | -0-                    | 1,391.88                       | -0-                          | 1,677.98       | 1,319.00       |
| 10. Royalties                                           | 6,463.33                         | 2,823.37          | 5,600.39               | -0-                            | -0-                          | 14,887.09      | 12,782.00      |
| 11. Testing Material and Supplies                       | 3,419.45                         | 6,896.22          | 733.38                 | 621.55                         | 2,040.68                     | 13,711.28      | 13,212.00      |
| 12. Local Administration                                | 7,545.86                         | 4,971.07          | 7,545.00               | 3,243.81                       | -0-                          | 23,305.74      | 26,160.00      |
| 13. General Factory Administration                      | 8,400.00                         | 6,000.00          | 8,400.00               | 3,600.00                       | 3,600.00                     | 30,000.00      | 22,400.00      |
| 14. Development and Research                            | -0-                              | -0-               | -0-                    | 14,625.43                      | -0-                          | 14,625.43      | 11,002.00      |
| 15. Miscellaneous                                       | 2,196.89                         | 746.33            | -0-                    | 3,052.26                       | 778.92                       | 6,774.40       | 17,912.00      |
| <b>TOTAL MANUFACTURING EXPENSE</b>                      | \$ 173,760.99                    | \$ 76,931.70      | \$ 56,368.85           | 76,387.05                      | \$ 48,714.96                 | \$ 432,163.55  | \$ 369,388.00  |
| <b>FIXED CHARGES</b>                                    |                                  |                   |                        |                                |                              |                |                |
| 16. Taxes                                               | \$ 3,803.96                      | \$ 8,177.51       | \$ 4,750.00            | 4,440.00                       | \$ 3,120.00                  | \$ 24,291.47   | \$ 23,489.00   |
| 17. Insurance - Fire, Use & Occupancy                   | 2,262.10                         | 2,986.03          | 4,648.87               | 445.00                         | 831.00                       | 11,173.00      | 11,920.00      |
| 18. Liability & Compensation                            | 5,066.97                         | 1,153.83          | 1,949.70               | 2,484.59                       | 560.32                       | 11,215.41      | 8,169.00       |
| 19. Group Life                                          | 1,447.93                         | 546.45            | 1,195.94               | 1,071.61                       | 335.83                       | 4,597.76       | 4,114.00       |
| 20. Autos and Trucks                                    | -0-                              | -0-               | 98.20                  | -0-                            | -0-                          | 98.20          | -0-            |
| 21. Depreciation - Buildings & R.R. Sidings             | 5,059.92                         | 755.28            | 3,215.60               | 3,700.44                       | 1,158.36                     | 13,889.60      | 13,750.00      |
| 22. Machinery & Equipment                               | 25,894.05                        | 13,618.63         | 22,536.88              | 11,777.63                      | 6,055.78                     | 79,882.97      | 79,867.00      |
| 23. Drums                                               | -0-                              | -0-               | -0-                    | 1,476.00                       | -0-                          | 1,476.00       | 298.00         |
| <b>TOTAL FIXED CHARGES</b>                              | \$ 43,574.93                     | \$ 27,237.73      | \$ 38,395.19           | 25,395.27                      | \$ 12,061.29                 | \$ 146,624.41  | \$ 141,611.00  |
| <b>TOTAL LABOR, EXPENSE &amp; FIXED CHARGES</b>         | \$ 339,895.96                    | \$ 146,860.89     | \$ 180,168.02          | 198,264.31                     | \$ 107,447.26                | \$ 972,636.44  | \$ 831,149.00  |
| <b>LESS: Labor and Expense Redistributed</b>            | 366.84                           | -0-               | 19,186.72              | -0-                            | -0-                          | 19,553.56      | 15,849.00      |
| <b>NET LABOR, EXPENSE &amp; FIXED CHARGES</b>           | \$ 339,529.12                    | \$ 146,860.89     | \$ 160,981.30          | 198,264.31                     | \$ 107,447.26                | \$ 953,082.88  | \$ 815,299.00  |
| <b>COST OF GOODS MANUFACTURED</b>                       | \$ 940,685.49                    | \$ 336,064.76     | \$ 506,081.79          | 997,157.79                     | \$ 557,657.60                | \$3,337,647.43 | \$2,592,110.00 |
| <b>ADD: Finished Stock Purch. &amp; Changes in Inv.</b> | 20,177.19                        | 2,765.73          | 86,151.66              | 22,674.27                      | 48,887.16                    | 134,770.17     | 95,109.00      |
| <b>COST OF GOODS SOLD</b>                               | \$ 920,508.30                    | \$ 333,299.03     | \$ 592,233.45          | 1,019,832.06                   | \$ 606,544.76                | \$3,472,417.60 | \$2,687,220.00 |
| <b>LESS: Cost of Subsidiary Sales</b>                   | 274,871.76                       | 32,937.54         | 166,911.79             | 80,302.29                      | 282,021.86                   | 837,045.24     | 590,294.00     |
| <b>COST OF REGULAR SALES</b>                            | \$ 645,636.54                    | \$ 300,361.49     | \$ 425,321.66          | 939,529.77                     | \$ 324,522.90                | \$2,635,372.36 | \$2,096,926.00 |

**MANUFACTURING STATEMENT - CHEMICAL AND LEAD DIVISIONS**  
**1/2 TO TOTAL COST OF GOODS MANUFACTURED**  
**THE GLIDDEN COMPANY AND SUBSIDIARIES**  
**For the fiscal year ended October 31, 1934**

|                                                    | THE CHEMICAL & PIGMENT CO., INC. |                |                | METALS         | EUSTON         | F O            |
|----------------------------------------------------|----------------------------------|----------------|----------------|----------------|----------------|----------------|
|                                                    | ST. HELENA                       | OAKLAND        | COLLINSVILLE   | REFINING CO.   | LEAD CO.       | THIS           |
|                                                    | No. 10                           | No. 33         | No. 35         | No. 27         | No. 28         | YEAR           |
| <b>MATERIAL USED</b>                               |                                  |                |                |                |                |                |
| Raw Material, etc.                                 | 62.08%                           | 53.24%         | 66.15%         | 78.81%         | 72.92%         | 68.62%         |
| Packages, Cartons, etc.                            | 1.82                             | 3.06           | 2.04           | 1.30           | 7.81           | 2.82           |
| <b>TOTAL MATERIAL COST</b>                         | <b>63.90%</b>                    | <b>56.30%</b>  | <b>68.19%</b>  | <b>80.11%</b>  | <b>80.73%</b>  | <b>71.44%</b>  |
| <b>LABOR</b>                                       |                                  |                |                |                |                |                |
| Direct Labor                                       | 8.70%                            | 8.56%          | 9.30%          | 4.51%          | 7.03%          | 7.25%          |
| Indirect Labor                                     | 1.85                             | 1.08           | 4.83           | 2.76           | .41            | 2.26           |
| Supervision and Clerical                           | 2.48                             | 3.06           | 2.74           | 2.41           | .93            | 2.29           |
| <b>TOTAL LABOR</b>                                 | <b>13.03%</b>                    | <b>12.70%</b>  | <b>16.87%</b>  | <b>9.68%</b>   | <b>8.37%</b>   | <b>11.80%</b>  |
| <b>MANUFACTURING EXPENSE</b>                       |                                  |                |                |                |                |                |
| 1. Heat, Light and Power                           | 10.26%                           | 9.13%          | 3.44%          | (1) 3.79%      | 4.65%          | 6.24%          |
| 2. Maintenance - Buildings                         | -0-                              | .19            | .03            | (2) .04        | -0-            | .03            |
| 3. Maintenance - Machinery & Equipment             | 4.71                             | 5.76           | 1.63           | (3) 1.01       | 2.52           | 2.88           |
| 4. Factory Supplies, etc.                          | .51                              | .02            | .12            | (4) .09        | -0-            | .19            |
| 5. Water                                           | -0-                              | 1.19           | 1.43           | (5) .02        | .41            | .41            |
| 6. Freight, Cartage, etc.                          | .02                              | -0-            | -0-            | (6) .01        | -0-            | .01            |
| 7. Telephone & Telegraph                           | -0-                              | .10            | .09            | (7) .02        | -0-            | .03            |
| 8. Traveling Expense                               | -0-                              | .04            | -0-            | (8) .01        | -0-            | .01            |
| 9. Employees' Welfare                              | -0-                              | .08            | -0-            | (9) .14        | -0-            | .05            |
| 10. Royalties                                      | .69                              | .84            | 1.11           | (10) -0-       | -0-            | .45            |
| 11. Testing Material & Supplies                    | .36                              | 2.05           | .14            | (11) .06       | .37            | .41            |
| 12. Local Administration                           | .80                              | 1.48           | 1.49           | (12) .33       | -0-            | .70            |
| 13. General Factory Administration                 | .89                              | 1.79           | 1.66           | (13) .36       | .65            | .90            |
| 14. Development and Research                       | -0-                              | -0-            | -0-            | (14) 1.47      | -0-            | .44            |
| 15. Miscellaneous                                  | .23                              | .22            | -0-            | (15) .31       | .14            | .20            |
| <b>TOTAL MANUFACTURING EXPENSE</b>                 | <b>18.47%</b>                    | <b>22.89%</b>  | <b>11.14%</b>  | <b>7.66%</b>   | <b>8.74%</b>   | <b>12.95%</b>  |
| <b>FIXED CHARGES</b>                               |                                  |                |                |                |                |                |
| 16. Taxes                                          | .41%                             | 2.43%          | .94%           | (16) .45%      | .56%           | .73%           |
| 17. Insurance - Fire, Use & Occupancy              | .24                              | .89            | .92            | (17) .04       | .14            | .33            |
| 18. Liability & Compensation                       | .54                              | .35            | .38            | (18) .25       | .10            | .34            |
| 19. Group Life                                     | .15                              | .16            | .24            | (19) .11       | .06            | .14            |
| 20. Autos & Trucks                                 | -0-                              | -0-            | .02            | (20) -0-       | -0-            | -0-            |
| 21. Depreciation - Buildings                       | .54                              | .23            | .64            | (21) .37       | .21            | .42            |
| 22. Machinery & Equipment                          | 2.75                             | 4.05           | 4.45           | (22) 1.18      | 1.09           | 2.39           |
| 23. Drums                                          | -0-                              | -0-            | -0-            | (23) .15       | -0-            | .04            |
| <b>TOTAL FIXED CHARGES</b>                         | <b>4.63%</b>                     | <b>8.11%</b>   | <b>7.59%</b>   | <b>2.55%</b>   | <b>2.16%</b>   | <b>4.39%</b>   |
| <b>TOTAL LABOR, MFG. EXPENSE &amp; FIXED CHGS.</b> | <b>36.13%</b>                    | <b>43.70%</b>  | <b>35.60%</b>  | <b>19.89%</b>  | <b>19.27%</b>  | <b>29.14%</b>  |
| <b>LESS: Labor &amp; Expense Redistributed</b>     | <b>.03</b>                       | <b>-0-</b>     | <b>3.79</b>    | <b>-0-</b>     | <b>-0-</b>     | <b>.58</b>     |
| <b>NET LABOR, EXPENSE &amp; FIXED CHARGES</b>      | <b>36.10%</b>                    | <b>43.70%</b>  | <b>31.81%</b>  | <b>19.89%</b>  | <b>19.27%</b>  | <b>28.56%</b>  |
| <b>COST OF GOODS MANUFACTURED</b>                  | <b>100.00%</b>                   | <b>100.00%</b> | <b>100.00%</b> | <b>100.00%</b> | <b>100.00%</b> | <b>100.00%</b> |

For Per Cent to Net Sales for prior years see preceding schedule.

OTHER INCOME - DEDUCTIONS - CHEMICAL AND LEAD DIVISIONS  
THE GLIDDEN COMPANY AND SUBSIDIARIES  
For the fiscal year ended October 31, 1934.

|                                              | THE CHEMICAL & PIGMENT CO., INC. |                    |                      | TOTALS                 |                    | TOTAL        |              |
|----------------------------------------------|----------------------------------|--------------------|----------------------|------------------------|--------------------|--------------|--------------|
|                                              | ST. HELENA<br>No. 10             | OKLAHOMA<br>No. 11 | COLUMBIANA<br>No. 15 | REFINING CO.<br>No. 27 | LEAD CO.<br>No. 28 | THIS<br>YEAR | LAST<br>YEAR |
| OTHER INCOME - DEDUCTIONS                    |                                  |                    |                      |                        |                    |              |              |
| Miscellaneous Sales, Scrap, etc.             | \$ -0-                           | \$ -0-             | \$ -0-               | 1,975.16               | -0-                | \$ 1,975.16  | \$ 1,536.33  |
| Commissions Earned                           | -0-                              | -0-                | -0-                  | 2,294.32               | -0-                | 2,294.32     | 1,156.15     |
| Unclaimed Wages Charged off                  | -0-                              | -0-                | -0-                  | 2.00                   | -0-                | 2.00         | -0-          |
| Miscellaneous Income                         | -0-                              | -0-                | -0-                  | 223.36                 | -0-                | 253.36       | 379.29       |
| Miscellaneous Deductions                     | -0-                              | -0-                | -0-                  | -0-                    | -0-                | 544.42       | -0-          |
| Miscellaneous Adjustment Accounts Receivable | -0-                              | -0-                | -0-                  | 4,494.64               | -0-                | 3,980.42     | 5.48         |
| NET                                          | \$ -0-                           | \$ -0-             | \$ 514.42            | \$ 4,494.64            | \$ -0-             | \$ 3,980.42  | \$ 2,309.71  |

DEPRECIATION EXPENSE - CHEMICAL AND LEAD DIVISIONS  
THE GLIDDEN COMPANY AND SUBSIDIARIES  
For the fiscal year ended October 31, 1934

|                                |              | THE CHEMICAL & PIGMENT CO., INC. |                   |                         | METALS REFINING CO.  |                   |                         | KUSTON LEAD CO.      |                   |                         | TOTAL |
|--------------------------------|--------------|----------------------------------|-------------------|-------------------------|----------------------|-------------------|-------------------------|----------------------|-------------------|-------------------------|-------|
|                                |              | ST. HELENA<br>No. 10             | OAKLAND<br>No. 11 | COLLINGSVILLE<br>No. 15 | ST. HELENA<br>No. 27 | OAKLAND<br>No. 27 | COLLINGSVILLE<br>No. 27 | ST. HELENA<br>No. 28 | OAKLAND<br>No. 28 | COLLINGSVILLE<br>No. 28 |       |
| <u>MANUFACTURING STATEMENT</u> |              |                                  |                   |                         |                      |                   |                         |                      |                   |                         |       |
| Buildings and Railroad sidings | \$ 5,099.92  | \$ 755.28                        | \$ 3,215.60       | 3,700.44                | \$ 1,156.36          | \$ 13,889.60      |                         |                      |                   |                         |       |
| Trucks                         | -0-          | -0-                              | -0-               | 1,476.00                | -0-                  | 1,476.00          |                         |                      |                   |                         |       |
| Machinery & Equipment          | 25,894.05    | 13,618.63                        | 22,536.88         | 11,777.63               | 6,055.78             | 79,882.97         |                         |                      |                   |                         |       |
| TOTAL                          | \$ 30,993.97 | \$ 14,373.91                     | \$ 25,752.48      | 16,954.07               | \$ 7,212.14          | \$ 95,248.57      |                         |                      |                   |                         |       |
| <u>OPERATING STATEMENT</u>     |              |                                  |                   |                         |                      |                   |                         |                      |                   |                         |       |
| Furniture & Pictures           | \$ 336.10    | \$ 238.08                        | \$ 340.96         | 1,211.40                | \$ 259.68            | \$ 2,388.22       |                         |                      |                   |                         |       |
| Buildings - In Rent            | -0-          | 360.00                           | -0-               | -0-                     | -0-                  | 360.00            |                         |                      |                   |                         |       |
| Autos - Sundries               | -0-          | -0-                              | 230.40            | -0-                     | -0-                  | 230.40            |                         |                      |                   |                         |       |
| TOTAL                          | \$ 336.10    | \$ 598.08                        | \$ 571.36         | 1,211.40                | \$ 259.68            | \$ 2,978.62       |                         |                      |                   |                         |       |
| TOTAL                          | \$ 31,292.07 | \$ 14,971.99                     | \$ 26,323.84      | 18,165.47               | \$ 7,471.82          | \$ 98,227.19      |                         |                      |                   |                         |       |

**INVENTORIES - CHEMICAL AND LEAD DIVISIONS**  
**THE GLIDDEN COMPANY AND SUBSIDIARIES**  
For the fiscal year ended October 31, 1934

|                                                         | THE CHEMICAL & PIGMENT CO., INC. |               |               | METALS        | EUSTON        | GLIDDEN SOYA |
|---------------------------------------------------------|----------------------------------|---------------|---------------|---------------|---------------|--------------|
|                                                         | ST. HELENA                       | OAKLAND       | COLLINSVILLE  | REFINING CO.  | LEAD CO.      | PRODUCTS     |
|                                                         | No. 10                           | No. 33        | No. 35        | No. 27        | No. 28        | No. 37       |
| <b>INVENTORY - OCTOBER 31, 1933</b>                     |                                  |               |               |               |               |              |
| <b>MANUFACTURING</b>                                    |                                  |               |               |               |               |              |
| Raw Materials                                           | \$ 64,408.21                     | \$ 82,166.93  | \$ 92,091.87  | \$ 242,923.96 | \$ 24,181.48  | \$ -0-       |
| Packages and Packing Materials                          | 1,681.97                         | 5,026.99      | 1,821.27      | 925.73        | 6,398.71      | -0-          |
| Vendors Drums                                           | 95.00                            | 127.00        | -0-           | 65.50         | -0-           | -0-          |
| Work in Process                                         | 74,140.81                        | 5,020.91      | 17,902.39     | 73,523.67     | 67,933.22     | -0-          |
| Inventory in Transit                                    | 2,553.59                         | 25,435.23     | -0-           | 3,380.05      | 13,459.96     | -0-          |
| TOTAL MANUFACTURING INVENTORY                           | \$ 102,879.58                    | \$ 117,777.06 | \$ 111,815.53 | \$ 320,818.91 | \$ 111,973.37 | \$ -0-       |
| STEEL DRUMS - Depreciated Book Value                    | -0-                              | -0-           | -0-           | 12,515.37     | -0-           | -0-          |
| <b>FINISHED GOODS</b>                                   |                                  |               |               |               |               |              |
| At Plant                                                | \$ 101,612.78                    | \$ 67,733.69  | \$ 114,953.86 | \$ 137,683.41 | \$ 39,355.00  | \$ -0-       |
| Warehouse Stocks                                        | 7,860.66                         | 21,089.07     | 36,623.50     | 7,814.84      | 6,546.46      | -0-          |
| Consignments                                            | 9,407.17                         | -0-           | -0-           | 10,311.10     | 3,633.85      | -0-          |
| TOTAL FINISHED GOODS                                    | \$ 118,880.61                    | \$ 88,822.76  | \$ 151,577.36 | \$ 155,809.35 | \$ 49,535.31  | \$ -0-       |
| TOTAL INVENTORY OCT. 31, 1933                           | \$ 221,760.19                    | \$ 206,599.82 | \$ 263,392.89 | \$ 489,143.63 | \$ 161,508.68 | \$ -0-       |
| <b>INVENTORY - OCTOBER 31, 1934</b>                     |                                  |               |               |               |               |              |
| <b>MANUFACTURING</b>                                    |                                  |               |               |               |               |              |
| Raw Materials                                           | \$ 48,974.54                     | \$ 106,111.32 | \$ 81,290.46  | \$ 226,893.19 | \$ 13,456.00  | \$ 99,855.43 |
| Packages and Packing Materials                          | 2,881.16                         | 4,945.04      | 3,558.39      | 1,412.77      | 13,878.09     | -0-          |
| Vendors Drums                                           | 218.00                           | 159.00        | -0-           | 56.85         | -0-           | -0-          |
| Work in Process                                         | 20,654.37                        | 6,430.34      | 20,188.75     | 65,979.50     | 88,360.25     | -0-          |
| Inventory in Transit                                    | 1,858.76                         | -0-           | 1,815.10      | 5,309.34      | 33,930.00     | -0-          |
| TOTAL MANUFACTURING INVENTORY                           | \$ 74,586.83                     | \$ 117,645.70 | \$ 106,852.70 | \$ 299,651.65 | \$ 149,624.34 | \$ 99,855.43 |
| STEEL DRUMS - Depreciated Book Value                    | -0-                              | -0-           | -0-           | 9,596.15      | -0-           | -0-          |
| <b>FINISHED GOODS</b>                                   |                                  |               |               |               |               |              |
| At Plant                                                | \$ 157,504.82                    | \$ 84,750.94  | \$ 125,321.26 | \$ 139,607.73 | \$ 128,629.08 | \$ -0-       |
| Warehouse Stocks                                        | 8,598.02                         | 353.48        | -0-           | 8,236.05      | 9,312.68      | -0-          |
| Consignments                                            | 12,060.65                        | 22,206.47     | 63,790.44     | 15,597.34     | 3,654.23      | -0-          |
| TOTAL FINISHED GOODS                                    | \$ 178,163.49                    | \$ 107,310.89 | \$ 189,111.70 | \$ 163,441.12 | \$ 141,595.99 | \$ -0-       |
| TOTAL INVENTORY OCT. 31, 1934                           | \$ 252,750.32                    | \$ 224,956.59 | \$ 295,964.40 | \$ 472,688.92 | \$ 291,220.33 | \$ 99,855.43 |
| <b>Inventory decreased - Increased during the year:</b> |                                  |               |               |               |               |              |
| Manufacturing Inventory                                 | \$ 28,292.75                     | \$ 131.36     | \$ 4,962.83   | \$ 21,167.26  | \$ 37,650.97  | \$ 99,855.43 |
| Steel Drums                                             | -0-                              | -0-           | -0-           | 2,919.22      | -0-           | -0-          |
| Finished Goods                                          | 59,282.88                        | 18,488.13     | 37,574.74     | 7,631.77      | 92,060.68     | -0-          |
| TOTAL DECREASE - INCREASE                               | \$ 30,990.13                     | \$ 18,356.77  | \$ 32,571.51  | \$ 16,454.71  | \$ 129,711.65 | \$ 99,855.43 |