



U.S. Chamber of Commerce

Suzanne Clark
President and
Chief Executive Officer

February 25, 2025

The Honorable Lee Zeldin
Administrator
Environmental Protection Agency
1200 Pennsylvania Avenue, NW
Washington, DC 20460

Dear Administrator Zeldin:

On behalf of the U.S. Chamber of Commerce, I am pleased to invite you to address the Chamber of Commerce Committee of 100 (CCC100), an elite group of state and local chamber of commerce CEOs from across the country.

This group will gather from Sunday, March 16 to Tuesday, March 18 at Chamber headquarters in Washington, D.C. to discuss some of the most pressing issues facing our country and the business community today.

We would like you to join us as a featured speaker at our evening session on Sunday, March 16 or at our general session on Monday, March 17, and we will work to accommodate your schedule. Your insights and vision on the EPA's role in energizing economic growth in America will greatly resonate with the audience.

Nicole Rose from the Chamber's Events team will follow up with your office to facilitate your participation. In the meantime, if your staff has any questions, Nicole can be reached at 773-706-0869 or nrose@uschamber.com.

Thank you for your consideration.

Sincerely,