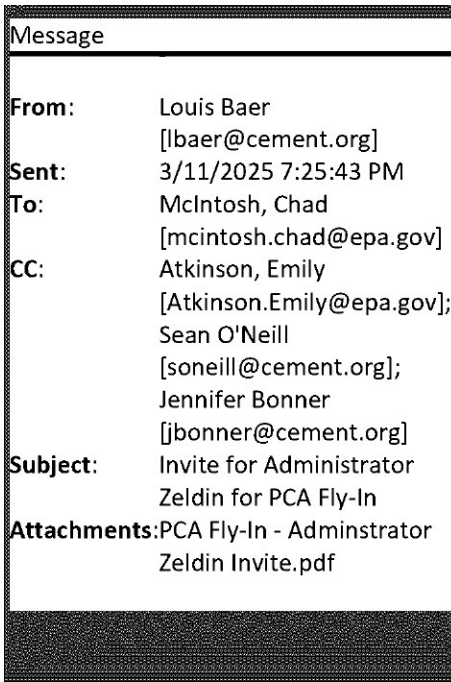




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Chad:

I hope you are doing well. PCA submitted an invite to Administrator Zeldin to speak with our members, including CEOs, Government Affairs Representatives, and Environmental Leaders, during our industry Fly-In on Tuesday, April 1 or Wednesday April 2. Available times are included in the attached invite. We know he is very busy but please let us know if he is available and willing to come to our offices to speak. If he is not available, please let us know if there is an alternative speaker in either the Administrator's Office or Office of Air & Radiation that would be available. It would be very valuable for our members to hear about Administrator Zeldin's priorities and near-term agenda and discuss where the cement industry can collaborate with EPA. As we discussed on March 4, we would very much welcome the opportunity for Administrator Zeldin to visit a cement facility during his travels to learn more about the industry and can further coordinate on scheduling that opportunity.

Thank you very much. We look forward to hearing from you.

Best,
Louis

Louis A. Baer, Esq., CPEA
Senior Director and Counsel, Government Affairs
Portland Cement Association
200 Massachusetts Avenue NW, Suite 200
Washington, DC 20001
Office: 202-719-1981
Cell: 314-922-8041
lbaer@cement.org
www.cement.org