P R O X Y

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDER SIGNED DOES HEREBY CONSTITUTE AND APPOINT H.G. Duschek TO BE ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION MATERIALS STANDARDS INSTITUTE, INC., TO BE HELD AT THE COMMODORE HOTEL, NEW YORK, NEW YORK AT 10:00 O'CLOCK IN THE MORNING OF THE 7TH DAY OF JUNE, 1955, AND AT ANY ADJOURNED MEETING THEREOF, AS FULLY AND WITH THE SAME EFFECT AS ITS DESIGNATED REPRESENTATIVE MIGHT OR COULD WERE HE PERSONALLY PRESENT AT SUCH MEETING, INCLUDING THE POWER TO VOTE AND THE UNDERSIGNED DOES HEREBY REVOKE ANY PROXY OR PROXIES HERETOFORE GIVEN BY IT TO ANY PERSON OR PERSONS WHATSOEVER.

IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND AND SEAL THIS 6 DAY OF June 1955.

Brasbestos Brake Lining Co

BY Joseph Meister OFFICER
V. Pres.

IN THE PRESENCE OF

E. Foster

FMSI 00640

Thermoid
Company

Automotive, Industrial, Oil Field and Textile Products

Automotive Replacement
Division

Trenton, New Jersey

June 2, 1955

Miss H. G. Duschek, Secretary
Friction Materials Standards Institute, Inc.
370 Lexington Avenue
New York 17, New York

Dear Miss Duschek:

This letter authorizes you to act as and vote as proxy for Emsco Asbestos Company and Asbestos Manufacturing Company at the forthcoming meeting of the Institute on June 7.

Very truly yours,

Vice President

G. S. Lamson
bp

No agreement is binding on this company unless accepted in writing by an officer from the home office, Trenton, N. J.

P R O X Y

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDER SIGNED DOES HEREBY CONSTITUTE AND APPOINT A. G. Lussier TO BE ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION MATERIALS STANDARDS INSTITUTE, INC., TO BE HELD AT THE COMMODORE HOTEL, NEW YORK, NEW YORK AT 10:00 o'CLOCK IN THE MORNING OF THE 7TH DAY OF JUNE, 1955, AND AT ANY ADJOURNED MEETING THEREOF, AS FULLY AND WITH THE SAME EFFECT AS ITS DESIGNATED REPRESENTATIVE MIGHT OR COULD WERE HE PERSONALLY PRESENT AT SUCH MEETING, INCLUDING THE POWER TO VOTE AND THE UNDERSIGNED DOES HEREBY REVOKE ANY PROXY OR PROXIES HERETOFORE GIVEN BY IT TO ANY PERSON OR PERSONS WHATSOEVER.

IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND AND SEAL THIS 2 DAY OF June 1955.

H. Krasne Mfg Co.

By Carlene M. Davis

IN THE PRESENCE OF

FMSI 00642

PROXY

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDER SIGNED DOES HEREBY CONSTITUTE AND APPOINT H. G. DUSCHEK TO BE ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION MATERIALS STANDARDS INSTITUTE, INC., TO BE HELD AT THE COMMODORE HOTEL, NEW YORK, NEW YORK AT 10:00 O'CLOCK IN THE MORNING OF THE 7TH DAY OF JUNE, 1955, AND AT ANY ADJOURNED MEETING THEREOF, AS FULLY AND WITH THE SAME EFFECT AS ITS DESIGNATED REPRESENTATIVE MIGHT OR COULD WERE HE PERSONALLY PRESENT AT SUCH MEETING, INCLUDING THE POWER TO VOTE AND THE UNDERSIGNED DOES HEREBY REVOKE ANY PROXY OR PROXIES HERETOFORE GIVEN BY IT TO ANY PERSON OR PERSONS WHATSOEVER.

IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND AND SEAL THIS 3 DAY OF June 1955.

LASCO BRAKE PRODUCTS CORP.

By C Jorgensen OFFICER
Vice Pres.

IN THE PRESENCE OF

Isobel Gorman Larson.

FMSI 00643

P R O X Y

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDER SIGNED DOES HEREBY CONSTITUTE AND APPOINT H. G. Duschek TO BE ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION MATERIALS STANDARDS INSTITUTE, INC., TO BE HELD AT THE COMMODORE HOTEL, NEW YORK, NEW YORK AT 10:00 O'CLOCK IN THE MORNING OF THE 7TH DAY OF JUNE, 1955, AND AT ANY ADJOURNED MEETING THEREOF, AS FULLY AND WITH THE SAME EFFECT AS ITS DESIGNATED REPRESENTATIVE MIGHT OR COULD WERE HE PERSONALLY PRESENT AT SUCH MEETING, INCLUDING THE POWER TO VOTE AND THE UNDERSIGNED DOES HEREBY REVOKE ANY PROXY OR PROXIES HERETOFORE GIVEN BY IT TO ANY PERSON OR PERSONS WHATSOEVER.

IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND AND SEAL THIS 1st DAY OF June 1955.

L. J. Merlin Co

BY E. G. Jacobs VP OFFICER

IN THE PRESENCE OF
M. V. Harrison

FMSI 00644

P R O X Y

KNOW ALL MEN BY THESE PRESENTS, THAT THE UNDER SIGNED DOES HEREBY CONSTITUTE AND APPOINT Miss Helen G. Duschek TO BE ITS LAWFUL ATTORNEY, SUBSTITUTE AND PROXY FOR AND IN ITS NAME TO ATTEND AND VOTE AT THE ANNUAL MEETING OF THE ACTIVE MEMBERS OF THE FRICTION MATERIALS STANDARDS INSTITUTE, INC., TO BE HELD AT THE COMMODORE HOTEL, NEW YORK, NEW YORK AT 10:00 o'CLOCK IN THE MORNING OF THE 7TH DAY OF JUNE, 1955, AND AT ANY ADJOURNED MEETING THEREOF, AS FULLY AND WITH THE SAME EFFECT AS ITS DESIGNATED REPRESENTATIVE MIGHT OR COULD WERE HE PERSONALLY PRESENT AT SUCH MEETING, INCLUDING THE POWER TO VOTE AND THE UNDERSIGNED DOES HEREBY REVOKE ANY PROXY OR PROXIES HERETOFORE GIVEN BY IT TO ANY PERSON OR PERSONS WHATSOEVER.

IN WITNESS WHEREOF, THE UNDERSIGNED HAS HEREUNTO SET ITS HAND AND SEAL THIS 6th DAY OF June 1955.

THE S. K. WELLMAN COMPANY

By C. T. Cox OFFICER
V. P.

IN THE PRESENCE OF

FMSI 00645

FRICTION MATERIALS STANDARDS INSTITUTE, INC., 370 LEXINGTON AVENUE, NEW YORK 17, N.Y.

AGENDA

ANNUAL MEETING OF INSTITUTE

JUNE 7, 1955

1. ROLL CALL
2. MINUTES OF PREVIOUS MEETING (JUNE 23, 1954)
3. REPORTS:
   - A. TREASURER
   - B. COUNSEL
   - C. MEMBERSHIP COMMITTEE
   - D. DATA BOOK & TECHNICAL COMMITTEE
   - E. FEE FORMULA COMMITTEE
   - F. STATISTICS COMMITTEE
4. ANNUAL REPORT OF PRESIDENT
5. BRAKE SHOE DRAWINGS
   - A. WAGNER ELECTRIC CORPORATION
   - B. MORAINE PRODUCTS DIVISION
   - C. BENDIX PRODUCTS DIVISION
6. RESOLUTION APPROVING MAIL BALLOTS
7. APPOINTMENT OF NOMINATING COMMITTEE
8. PROPOSED BUDGET – FISCAL YEAR STARTING JULY 1, 1955
9. ELECTION OF FOUR DIRECTORS (2 YEARS)
10. LOCATION OF NEXT ANNUAL MEETING

FMSI 00646

FRICTION MATERIALS STANDARDS INSTITUTE, INC., 370 LEXINGTON AVENUE, NEW YORK 17, N.Y.

MAY 18, 1955

NOTICE OF ANNUAL MEETING OF MEMBERSHIP

THE ANNUAL MEETING OF THE INSTITUTE IS BEING SCHEDULED FOR:

DATE: TUESDAY, JUNE 7, 1955
TIME: 10:00 A.M.
PLACE: CLUB SUITE
HOTEL COMMODORE
42ND STREET AND LEXINGTON AVENUE
NEW YORK, NEW YORK

MANY MATTERS OF IMPORTANCE AND INTEREST WILL BE DISCUSSED SO KINDLY ARRANGE TO ATTEND AND ADVISE HOW MANY REPRESENTATIVES FROM YOUR COMPANY WILL BE PRESENT. IF YOU PLAN TO ARRIVE IN NEW YORK THE PREVIOUS DAY, ADVISE WHETHER YOU WISH ANY HOTEL ACCOMMODATIONS RESERVED FOR YOU AND WHERE.

YOUR IMMEDIATE REPLY WILL BE VERY MUCH APPRECIATED SO THAT THE NECESSARY MEETING AND LUNCHEON ARRANGEMENTS MAY BE MADE.

H. G. DUSCHEK
SECRETARY

DISTRIBUTION: ACTIVE MEMBERS (A & B)

FMSI 00647