



UNITED STATES
ENVIRONMENTAL PROTECTION AGENCY
WASHINGTON, D.C. 20460

THE ADMINISTRATOR

May 14, 2017

Allen Hamblen, President and CEO
CalPortland Company
2025 E. Financial Way
Glendora, CA 91741

Allen,

It was great meeting you. Thank you for the opportunity to share with the Association the new direction of the EPA. It is my hope that we at the EPA can re-establish the trust and confidence of those in your industry.

Please pass along my appreciation to everyone how special it was to me that the group sang "Happy Birthday!"

All the best,

A handwritten signature in blue ink, appearing to read "Scott", written over a horizontal line.

E. Scott Pruitt

*Very much enjoyed
the opportunity
to speak!*



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James G. Toscas
President and CEO
Portland Cement Association
5420 Old Orchard Rd.
Skokie, Illinois 60077-1083

James,

It was great meeting you. Thank you for the opportunity to share with the Association the new direction of the EPA. It is my hope that we at the EPA can re-establish the trust and confidence of those in your industry.

Please pass along my appreciation to everyone how special it was to me that the group sang "Happy Birthday!"

All the best,

A handwritten signature in blue ink, appearing to read "Scott", written over a horizontal line.

E. Scott Pruitt

A handwritten note in blue ink that says "Great Birthday singing!" written diagonally.



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THE ADMINISTRATOR

Thomas Chizmadia, Senior Vice President
Lehigh Hanson – Heidelberg Cement Group
300 E. John Carpenter Freeway
Irving, TX 75062

Thomas,

It was great meeting you. Thank you for the opportunity to share with the Association the new direction of the EPA. It is my hope that we at the EPA can re-establish the trust and confidence of those in your industry.

Please pass along my appreciation to everyone how special it was to me that the group sang "Happy Birthday!"

All the best,

A handwritten signature in blue ink, appearing to read "Scott", written over a horizontal line.

E. Scott Pruitt

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the opportunity
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