

June 25, 1968

To: R. M. Burns

Re: Paper Mill in Chicago Plant

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their percentage should increase. They are already in the materials business and this would be a logical extension of it. The plant could use some additional operations to help their overhead.

Today there is a shortage of male labor in Robinson, but this will not necessarily apply two or three years from now. The refinery project will take a lot of people during the construction period, but this will drop down very radically when it goes into operation. Hopefully, some of the extra people who will come into the area for the construction will want to remain if there is a place to work.

The Robinson plant was designed to be substantially expanded and there is ample land available to accommodate outside water storage and settling ponds. Putting the paper operation there in a building addition designed specifically for this purpose would enable us to get the best possible economy and flexibility of operation, possible inclusion of equipment to make wet machine products and improved potential for expansion into new products.

These same considerations would apply equally as well to a new plant on the Elgin property, except that there we would be starting with raw land, the initial cost would be higher, and unless planned as part of a long range move of other operations might not be a practical operating move.