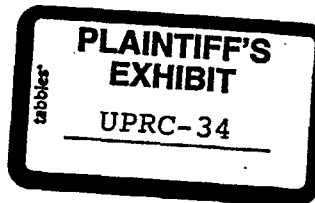


FLUOR DANIEL
OPERATING MEMORANDUM

TO: OFFICERS, MANAGERS OF PROJECTS;
PROJECT AND CONSTRUCTION MANAGERS;
SAFETY REPRESENTATIVES

SEQUENCE NUMBER: 684-JGD-86-01

FROM: J. Greg Denton

DATE: December 8, 198

SUBJECT: Asbestos Demolition

COPIES TO:

REFERENCE:

Effective immediately, no project will remove, disturb, or in any way, allow Daniel employees to come into contact with asbestos until the project has contacted the corporate Safety Department for guidance and assistance. A brief description of the work to be performed should also be provided at that time.

Typical instances of asbestos removal would be from around piping or valves, fire-proofed structures, etc.

The possibility of asbestos exposure requires that employers and employees adhere to a program which includes personal protective clothing, respiratory protection, medical and personal monitoring and numerous forms of recordkeeping (as described in detail in APS 10-9).

Projects that do not follow corporate and regulatory standards and allow improper asbestos removal could face fines and legal sanctions, which Daniel does not wish to incur.

The corporate Safety Department will review your work situation and assist your project in reducing your risk.

Please contact your Sector Safety Manager or the corporate Safety Department at (803) 298-2887.

A handwritten signature in dark ink, appearing to read "J. Greg Denton".

J. Greg Denton, Director
Fluor Daniel Safety

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