

CONFIDENTIAL MEMORANDUM

From: Robert A. Kehoe, M.D.

To: Those Concerned

The primary strategy involved in the preparation of the abbreviated "Statement" attached hereto is that of emphasizing three main facts that will be questioned in the presentation of the opposition, rather than to condense the longer "Statement," and to insert some considerations that relate to the future. The position in which the writer will be placed, if the past can be believed, is that of (1) a special pleader for industry, and (2) an investigator in the laboratory whose clinical background and experience is not very extensive. Neither of these positions is realistic, and I have no intention of being put on the defensive in either instance. Therefore, I have presented certain facts in a positive manner, including clinical information that is not generally known, so as to establish myself as an authority without making any claim.

In addition, the work which we have done, in looking to the safety of the public in this matter, is extensive and sound, and therefore I have stated the results - the three points, stressed - in positive, unequivocal terms. They cannot be attacked successfully.

I have prepared certain charts that go with the text to illustrate the points in simple but precise terms. The best thing that can happen is that these and the text will inspire questions, which then can be answered in such a manner as to emphasize the points made.

The longer memo serves another purpose. It gives the extensive, available information in a factual manner. It demonstrates that there has been much and productive investigation, and it places the Kettering Laboratory in its proper position without making extravagant claims. And finally, it documents the situation in a manner that I believe to be essentially unassailable. It may not be studied as it should be, but it is there, to stand firmly in the way of an arbitrary decision.

R.A.K.

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