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**From:** Shaw, Nena [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2AE00B27EC1544EF8331567CE532BDD3-SHAW, NENA]  
**Sent:** 11/1/2017 9:03:48 PM  
**To:** Darwin, Henry [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ae8e9d24eeb4132b25982e358efbd9d-Darwin, Hen]; Brown, Byron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9242d85c7df343d287659f840d730e65-Brown, Byro]; Tomiak, Robert [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=e43d67fe354a4d06be80afa6eb65e614-Tomiak, Rob]; Tejada, Matthew [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6559971c9dcd4c689ca6ec6b2a8cb0ee-Tejada, Matthew]; Letendre, Daisy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b691cccca6264ae09df7054c7f1019cb-Letendre, D]; kevin.butt@toyota.com; jamie.bonini@toyota.com  
**CC:** Matt.fountain@osec.usda.gov; Fountain, Matt - RD, Washington, DC [Matthew.Fountain@osec.usda.gov]; Adcock, Rebeckah - OSEC, Washington, DC [Rebeckah.Adcock@osec.usda.gov]  
**Subject:** RE: Toyota Follow Up  
**Attachments:** USACE Reg Reform - AGC.PDF; Environmental Permitting FlowChart 06-14-2017.jpg

All –

First of all, thank you for your time this afternoon to begin talking through how we will work to streamline the NEPA environmental review process across the government. As I mentioned, I think this is an incredible opportunity. We are thrilled that Toyota is interested in working with us to achieve the President's goal of reaching a 2 year cycle time for the overall process, if not exceeding that goal.

Jamie mentioned the video TSSC made of their work with the State of New York on a permitting process and I have provided a link below.

<http://www.tssc.com/gov-nys-vid.asp>

I have also attached the Association of General Contractors comments on the NEPA process, which includes a version of the NEPA process chart. In addition, I am adding what I think is a high resolution version. Again, we do not endorse all of these comments or suggestions, but they are reflective of customer concerns and want to share them to inform this project.

In addition, I am going to write a note on next steps to ensure that we are all on the same page. Watch for that early next week.

Thanks again.

Best, Nena

-----Original Appointment-----

**From:** Darwin, Henry  
**Sent:** Monday, October 16, 2017 11:03 AM  
**To:** Darwin, Henry; Brown, Byron; Tomiak, Robert; Tejada, Matthew; Letendre, Daisy; Shaw, Nena; kevin.butt@toyota.com; jamie.bonini@toyota.com  
**Cc:** Matt.fountain@osec.usda.gov; Fountain, Matt - RD, Washington, DC; Adcock, Rebeckah - OSEC, Washington, DC  
**Subject:** Toyota Follow Up  
**When:** Wednesday, November 01, 2017 1:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 3402 WJC-N

