



America's Cement Manufacturers™

Portland Cement Association

1150 Connecticut Avenue, NW, Suite 500

Washington, DC 20036-4104

202.408.9494 Fax 202.408.0877

www.cement.org

December 18, 2018

Mr. Clint Woods
Deputy Assistant Administrator
Office of Air & Radiation
Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, D.C. 20460

Dear Mr. Woods:

On behalf of the Portland Cement Association (PCA), I am pleased to invite you to speak at the 2019 IEEE-
IAS/PCA Cement Conference on Wednesday, May 1 at the St. Louis Convention Center in St. Louis, MO during
the PCA-sponsored morning session. During the morning session, Tom Beck, CEO of Continental Cement Co. and
Chairman of the PCA Board, Ed Sullivan, Senior Vice President and Chief Economist, and Franz Ulm, Faculty
Director of the MIT Concrete Sustainability Hub, will speak.

The 2019 IEEE-IAS/PCA Cement Industry Technical Conference will be held in the St. Louis Convention Center,
April 28 - May 2, 2019. The address of the St. Louis Convention Center is 701 Convention Plaza, St. Louis, MO,
63101. This is the largest conference in the cement industry and will include presentations of the latest technology
covering a variety of topics important to the industry. Attendees at the conference include PCA member company
CEOs, senior member company environmental representatives, and member company technical staff.

Founded in 1916, PCA is the widely-recognized authority on the technology, economics, and applications of
cement and concrete. The association advocates for sustainability, economic growth, sound infrastructure
investment, and overall innovation and excellence in construction. The Portland Cement Association represents 92
percent of U.S. cement production capacity that has facilities in all 50 states. The Cement and concrete product
manufacturing indirectly employs approximately 500,000 people in our country, and our collective industries
contribute approximately \$100 billion to our economy.

As the second most consumed product on Earth, behind water, it is critical that our industry maintain high
environmental standards. IEEE attendees would appreciate hearing about your current and long term goals for the
Office of Air & Radiation at EPA. In particular, members would like to hear about EPA's efforts on New Source
Review reform, Ozone/PM NAA <http://emissionmonitoring.com/QS> and NAAQS reform, climate change, and
other regulatory reform efforts.

Deputy Assistant Administrator Woods, it is our sincere hope that you will be able to join us at the IEEE
Conference in St. Louis. Your participation will make this a truly memorable event for PCA members, member
company CEOs, and company representatives. If you have any questions regarding this invite, please reach out to
Louis Baer at 202-719-1981 or lbaer@cement.org.

Sincerely,

Charles Franklin
Vice President and Counsel, Government Affairs