



ARTICLES OF INCORPORATION
OF
THORPE INSULATION COMPANY

We, the undersigned natural persons of the age of twenty-one years or more, at least two of whom are citizens of the State of Texas, acting as incorporators of a corporation under the Texas Business Corporation Act, do hereby adopt the following Articles of Incorporation for such corporation:

ARTICLE ONE

The name of the corporation is

THORPE INSULATION COMPANY

ARTICLE TWO

The period of its duration is perpetual.

ARTICLE THREE

The purpose or purposes for which the corporation is organized are to buy, or otherwise acquire, and prepare for distribution, sell, store, warehouse, or otherwise dispose of, and to install insulation materials, and generally to deal in the business of insulation materials, and similar or kindred products; and to do everything necessary, proper, advisable or convenient for the accomplishment of the purposes set forth.

and to do all other things incidental thereto or connected therewith,
which are not forbidden by the Texas Business Corporation Act, by
other law, or by these Articles.

ARTICLE FOUR

The aggregate number of shares which the corporation shall
have authority to issue is ten thousand (10,000) of the par value of Ten
Dollars (\$10.00) each.

ARTICLE FIVE

The corporation will not commence business until it has received
for the issuance of its shares a consideration of the value of One Thou-
sand Dollars (\$1,000.00). consisting of money, labor done, or pro-
perty actually received, which sum is not less than One Thousand
Dollars (\$1,000.00).

ARTICLE SIX

The post office address of its initial registered office is

1721 North Mesquite Street
Corpus Christi, Texas

and the name of its initial registered agent at such address is W. D.
LEONARD.

ARTICLE SEVEN

The number of directors constituting the initial Board of Directors is five (5), and the names and addresses of the persons who are to serve as directors until the first annual meeting of the shareholders or until their successors are elected and qualified are:

A. L. Erickson	948 East Second Street Los Angeles, California
Frank C. Shelden, Jr.	6833 Kirbyville Street Houston, Texas
Thomas D. Smith	6833 Kirbyville Street Houston, Texas
M. P. Proctor	6833 Kirbyville Street Houston, Texas
W. D. Leonard	1721 North Mesquite Street Corpus Christi, Texas

ARTICLE EIGHT

The names and addresses of the incorporators are:

John V. Singleton, Jr.	1200 The Main Building Houston, Texas
R. F. Wheless, Jr.	1200 The Main Building Houston, Texas
Watt Murrah	1200 The Main Building Houston, Texas

IN WITNESS WHEREOF, we have hereunto set our hands, this

9th day of December, 1965.

John V. Singleton, Jr.
John V. Singleton, Jr.

R. F. Wheless, Jr.
R. F. Wheless, Jr.

Watt Murrah
Watt Murrah

THE STATE OF TEXAS

COUNTY OF HARRIS

I, Sybil Heaton, a Notary Public,
do hereby certify that on this the 9th day of December,
1965, personally appeared before me, JOHN V. SINGLETON, JR., R. F.
WHELESS, JR., and WATT MURRAH, who each being by me first duly
sworn, severally declared that they are the persons who signed the fore-
going document as incorporators, and that the statements therein con-
tained are true.

Sybil Heaton
Notary Public

SYBIL HEATON
Notary Public - Harris County, Texas
My Commission Expires June 1, 1967