

Monsanto

**PROTECTED MATERIAL: MONSANTO
INSURANCE COVERAGE LITIGATION**

FROM
(NAME-LOCATION-PHONE) C. A. Sweets - St. Louis A3SA (2664)

DATE : March 2, 1981

cc: J. F. Hussey
G. Roush

SUBJECT :

REFERENCE :

TO :

D. R. Bishop
G. C. Rankey

I'm not sure what the approach should be as to the employee communications George Roush is (again) recommending.

Personally, I feel there is a balance point somewhere between telling employees "all we know about all substances" and keeping them attuned to specific concerns of which we (Monsanto management) decide they should be aware. I have no argument against a fully explanation of PCB's and employee exposure to them within Monsanto. As a matter of fact, I am such an employee. On the other hand, Roy "Red" Hall was/is exposed to hundreds of substances as an employee and union safety committeeman at Krummrich. Giving him all we know about all of them is going to be self-defeating.

Would you two gentlemen recommend a practical approach which George Roush, John Hussey and I might consider?

George prefers (demands) a broad effort. I support a more specific (narrow) approach. I would like you experts to conciliate, so we can sort out a proper (or at least an approved) corporate effort.

C. A. Sweets
C. A. Sweets

/gmc

P.S. While Corporate Personnel is delighted to see the Monsanto Student Loan Program promoted, the EPS Monthly Report struck me as an odd place to publicize it.

**DEPOSITION
EXHIBIT**

Roush 11
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