

From: Higgins, Ashley (McCormick)
Sent: Thu, 10 Jul 2025 23:14:49 +0000
To: Wall, Jamie L; Christy Woodruff; Towers, Lindsee G
Cc: Hebert, Ashley; Cunningham, James (McCormick); Montgomery, Katy (McCormick); Murphy, Jake (McCormick); Anne Wall; Jan Antonaros; Runyon, Samantha D; Woods, Andrea; Dietderich, Ben
Subject: [EXTERNAL] RE: Energy Summit: Panel 4

Thank you Jamie!

From: Wall, Jamie L <(b) (6)>
Sent: Thursday, July 10, 2025 3:31 PM
To: Higgins, Ashley (McCormick) <Ashley_Higgins@mccormick.senate.gov>; Christy Woodruff <(b) (6)>; Towers, Lindsee G <(b) (6)>
Cc: Hebert, Ashley <ashley.hebert@hq.doe.gov>; Cunningham, James (McCormick) <James_Cunningham@mccormick.senate.gov>; Montgomery, Katy (McCormick) <Katy_Montgomery@mccormick.senate.gov>; Murphy, Jake (McCormick) <Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Jan Antonaros <(b) (6)>; Runyon, Samantha D <(b) (6)>; Woods, Andrea <andrea.woods@hq.doe.gov>; Dietderich, Ben <ben.dietderich@hq.doe.gov>
Subject: RE: Energy Summit: Panel 4

Team: here are some questions that would be right in our wheelhouse from an ExxonMobil perspective. We're happy to work any of these, as well as any additional ideas, with you as needed. Thanks for the opportunity and don't hesitate to contact me

Jamie

1. **competition from countries like China, is that goal truly feasible? In your view, is the U.S. positioned to lead the AI race, and if so, what gives us the competitive edge?**
2. **What is the energy industry – including ExxonMobil – doing to help ensure the United States wins the AI race?**
3. **Demand for AI is surging so much that there are doubts we can bring new power plants online fast enough. At the same time, there's been great debate around permitting challenges and what can be done to speed up timelines. How important is permitting not just for powering data centers but also projects generally?**
4. **We've talked about the great demand we see for AI computing. How can we balance that demand while also making sure we're still meeting society's other energy demands?**

5. People outside of the energy sector often overlook the industry's track record of innovation. How have advances in oilfield technology contributed to this boom in natural gas output that is helping to power AI data centers?
6. Do you think the energy intensity of AI will delay, or further delay, the world in meeting climate targets? Is there a way we can realistically decarbonize AI centers?

From: Higgins, Ashley (McCormick) <Ashley_Higgins@mccormick.senate.gov>
Sent: Wednesday, July 9, 2025 5:37 PM
To: Christy Woodruff <(b) (6)>; Towers, Lindsee G <(b) (6)>
Cc: Works, Marissa <maworks@bechtel.com>; Wood, Bryan <(b) (6)>; Hebert, Ashley <ashley.hebert@hq.doe.gov>; Cunningham, James (McCormick) <James_Cunningham@mccormick.senate.gov>; Rachel Appleton <rachel.appleton@anthropic.com>; Haddad, Zead <zead.haddad@hq.doe.gov>; Montgomery, Katy (McCormick) <Katy_Montgomery@mccormick.senate.gov>; Murphy, Jake (McCormick) <Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Julie McAlister <(b) (6)>; Jan Antonaros <(b) (6)>; Mistique Cano <(b) (6)>; Hanna Marsden <(b) (6)>; Brad Simmons <(b) (6)>; Wall, Jamie L <(b) (6)>; Runyon, Samantha D <(b) (6)>; Woods, Andrea <andrea.woods@hq.doe.gov>; Dietderich, Ben <ben.dietderich@hq.doe.gov>
Subject: RE: Energy Summit: Panel 4

Sounds great – thanks all!

From: Christy Woodruff <(b) (6)>
Sent: Wednesday, July 9, 2025 5:34 PM
To: Towers, Lindsee G <(b) (6)>
Cc: Works, Marissa <maworks@bechtel.com>; Wood, Bryan <(b) (6)>; Hebert, Ashley <ashley.hebert@hq.doe.gov>; Cunningham, James (McCormick) <James_Cunningham@mccormick.senate.gov>; Rachel Appleton <rachel.appleton@anthropic.com>; Haddad, Zead <zead.haddad@hq.doe.gov>; Higgins, Ashley (McCormick) <Ashley_Higgins@mccormick.senate.gov>; Montgomery, Katy (McCormick) <Katy_Montgomery@mccormick.senate.gov>; Murphy, Jake (McCormick) <Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Julie McAlister <(b) (6)>; Jan Antonaros <(b) (6)>; Mistique Cano <(b) (6)>; Hanna Marsden <(b) (6)>; Brad Simmons <(b) (6)>; Wall, Jamie L <(b) (6)>; Runyon, Samantha D <(b) (6)>; Woods, Andrea <andrea.woods@hq.doe.gov>; Dietderich, Ben <ben.dietderich@hq.doe.gov>
Subject: Re: Energy Summit: Panel 4

Lets go ahead and lock in 2:30. Will send along a calendar invite to you all momentarily.

Thanks

On Wed, Jul 9, 2025 at 2:31 PM Towers, Lindsee G
<(b) (6)> wrote:
2:30-3:30pm works best from our end- thanks all!

Lindsee Gentry Towers
Corporate Strategic Communications Advisor
Public and Government Affairs

ExxonMobil Corporation
555 13th Street NW, Suite 500E,
Washington, DC 20004
(b) (6)

From: Works, Marissa <maworks@Bechtel.com>
Sent: Wednesday, July 9, 2025 1:49 PM
To: Wood, Bryan <(b) (6)>; Hebert, Ashley <ashley.hebert@hq.doe.gov>; Towers, Lindsee G <(b) (6)>
Cc: Christy Woodruff <(b) (6)>; James Cunningham <James_Cunningham@mccormick.senate.gov>; Rachel Appleton <rachel.appleton@anthropic.com>; Haddad, Zead <zead.haddad@hq.doe.gov>; Ashley Higgins <Ashley_Higgins@mccormick.senate.gov>; Katy Montgomery <Katy_Montgomery@mccormick.senate.gov>; Jake Murphy <Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Julie McAlister <(b) (6)>; Jan Antonaros <(b) (6)>; Mistique Cano <(b) (6)>; Hanna Marsden <(b) (6)>; Brad Simmons <(b) (6)>; Wall, Jamie L <(b) (6)>; Runyon, Samantha D <(b) (6)>; Woods, Andrea <andrea.woods@hq.doe.gov>; Dietderich, Ben <ben.dietderich@hq.doe.gov>
Subject: Re: Energy Summit: Panel 4

Both 10-11 and 230-4pm work on our end. Thanks!

From: Wood, Bryan <(b) (6)>
Sent: Wednesday, July 9, 2025 1:47 PM
To: Hebert, Ashley <ashley.hebert@hq.doe.gov>; Towers, Lindsee G <(b) (6)>; Works, Marissa <maworks@bechtel.com>
Cc: Christy Woodruff <(b) (6)>; James Cunningham <James_Cunningham@mccormick.senate.gov>; Rachel Appleton <rachel.appleton@anthropic.com>; Haddad, Zead <zead.haddad@hq.doe.gov>; Ashley Higgins <Ashley_Higgins@mccormick.senate.gov>; Katy Montgomery <Katy_Montgomery@mccormick.senate.gov>; Jake Murphy <Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Julie McAlister <(b) (6)>; Jan Antonaros <(b) (6)>; Mistique Cano <(b) (6)>; Hanna Marsden <(b) (6)>; Brad Simmons <(b) (6)>

<(b) (6)>; Wall, Jamie L <(b) (6)>; Runyon, Samantha D
<(b) (6)>; Woods, Andrea <andrea.woods@hq.doe.gov>; Dietderich,
Ben <ben.dietderich@hq.doe.gov>
Subject: RE: Energy Summit: Panel 4

The 10-11 would be preferable for us. If not, 230-4pm would be 2nd best

From: Hebert, Ashley <ashley.hebert@hq.doe.gov>
Sent: Wednesday, July 9, 2025 11:28 AM
To: Towers, Lindsee G <(b) (6)>; Marissa Works <maworks@bechtel.com>
Cc: Wood, Bryan <(b) (6)>; Christy Woodruff <(b) (6)>; James
Cunningham <James_Cunningham@mccormick.senate.gov>; Rachel Appleton
<rachel.appleton@anthropic.com>; Haddad, Zead <zead.haddad@hq.doe.gov>; Ashley Higgins
<Ashley_Higgins@mccormick.senate.gov>; Katy Montgomery
<Katy_Montgomery@mccormick.senate.gov>; Jake Murphy <Jake_Murphy@mccormick.senate.gov>;
Anne Wall <(b) (6)>; Julie McAlister <(b) (6)>; Jan Antonaros
<(b) (6)>; Mistique Cano <(b) (6)>; Hanna Marsden
<(b) (6)>; Brad Simmons <(b) (6)>; Wall, Jamie L
<(b) (6)>; Runyon, Samantha D <(b) (6)>;
Woods, Andrea <andrea.woods@hq.doe.gov>; Dietderich, Ben <ben.dietderich@hq.doe.gov>
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External Email: Use caution with links and attachments

A call tomorrow sounds great. Below are a few windows for the DOE team:

- 10:00-11:00am EDT
- 11:30am-1:00pm EDT
- 2:30-4:00pm EDT

Ashley Hébert

Director of Scheduling & Advance

Office of the Secretary | U.S. Department of Energy

Office: [\(202\) 586-5534](tel:(202)586-5534)

Cell: (b) (6)

From: Towers, Lindsee G <(b) (6)>
Sent: Wednesday, July 9, 2025 11:18 AM
To: Marissa Works <maworks@bechtel.com>
Cc: Bryan Wood <(b) (6)>; Christy Woodruff <(b) (6)>; James Cunningham <James_Cunningham@mccormick.senate.gov>; Rachel Appleton <rachel.appleton@anthropic.com>; Hebert, Ashley <ashley.hebert@hq.doe.gov>; Haddad, Zead <zead.haddad@hq.doe.gov>; Ashley Higgins <Ashley_Higgins@mccormick.senate.gov>; Katy Montgomery <Katy_Montgomery@mccormick.senate.gov>; Jake Murphy <Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Julie McAlister <(b) (6)>; Jan Antonaros <(b) (6)>; Mistique Cano <(b) (6)>; Hanna Marsden <(b) (6)>; Brad Simmons <(b) (6)>; Wall, Jamie L <(b) (6)>; Runyon, Samantha D <(b) (6)>
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And looping a couple more folks from our side. Thanks so much for this and arranging a call. We look forward to it!

Lindsee Gentry Towers
Corporate Strategic Communications Advisor
Public & Government Affairs
ExxonMobil
(b) (6)

On Jul 9, 2025, at 10:37 AM, Works, Marissa <maworks@bechtel.com> wrote:

Thanks, James and Ashley! A call tomorrow afternoon sounds great.

From: Wood, Bryan <(b) (6)>
Sent: Wednesday, July 9, 2025 10:32 AM
To: Christy Woodruff <(b) (6)>; Cunningham, James (McCormick) <James_Cunningham@mccormick.senate.gov>
Cc: Towers, Lindsee G <(b) (6)>; Works, Marissa <maworks@bechtel.com>; Rachel Appleton <rachel.appleton@anthropic.com>; Hebert, Ashley <ashley.hebert@hq.doe.gov>; Haddad, Zead <zead.haddad@hq.doe.gov>; Higgins, Ashley (McCormick) <Ashley_Higgins@mccormick.senate.gov>; Montgomery, Katy (McCormick)

<Katy_Montgomery@mccormick.senate.gov>; Murphy, Jake (McCormick)
<Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Julie McAlister
<(b) (6)>; Jan Antonaros (b) (6)>; Mistique Cano
<(b) (6)>; Marsden Hanna <(b) (6)>; Brad Simmons
<(b) (6)>
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Thanks, James – really appreciate it. Echo Christy's suggestion on a call tomorrow afternoon – look forward to it

From: Christy Woodruff <(b) (6)>
Sent: Wednesday, July 9, 2025 10:26 AM
To: Cunningham, James (McCormick) <James_Cunningham@mccormick.senate.gov>
Cc: Towers, Lindsee G <(b) (6)>; Works, Marissa <maworks@bechtel.com>;
Wood, Bryan <(b) (6)>; Rachel Appleton <rachel.appleton@anthropic.com>;
Hebert, Ashley <ashley.hebert@hq.doe.gov>; Haddad, Zead <zead.haddad@hq.doe.gov>; Higgins,
Ashley (McCormick) <Ashley_Higgins@mccormick.senate.gov>; Montgomery, Katy (McCormick)
<Katy_Montgomery@mccormick.senate.gov>; Murphy, Jake (McCormick)
<Jake_Murphy@mccormick.senate.gov>; Anne Wall <(b) (6)>; Julie McAlister
<(b) (6)>; Jan Antonaros (b) (6)>; Mistique Cano
<(b) (6)>; Marsden Hanna <(b) (6)>; Brad Simmons
<(b) (6)>
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External Email: Use caution with links and attachments

Hi James - Super! Thanks so much for this. Looping in a few people from our team as well. I suspect a quick call / video conference would be helpful. Would something tomorrow afternoon be possible?

On Wed, Jul 9, 2025 at 10:11 AM Cunningham, James (McCormick)
<James_Cunningham@mccormick.senate.gov> wrote:

Good morning,

We are thrilled that your boss will be joining us at the Energy and Innovation Summit on Tuesday and grateful for their willingness to participate in this panel.

I'd like to introduce you all to my colleague, Ashley Higgins, who will be the point person on this panel in the lead up and day of. Attached is a memo from Ashley with a panel description, key themes, and bios for all panelists. I've also copied Katy and Jake from

our comms team.

We'd be happy to facilitate a prep call for relevant staff if of interest. Ashley will follow up on that.

Best,
James

--



- **Christy Woodruff**
- Government Affairs & Public Policy
- (b) (6)
- (b) (6)

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- **Christy Woodruff**
- Government Affairs & Public Policy
- (b) (6)
- (b) (6)

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