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July 29, 1920.

*File*

Mr. Franklin T. Miller,  
Chairman of the Board,  
F. W. Dodge Co.,  
119 W. 40th St.,  
New York.



My dear Mr. Miller:

Mr. Charles J. Warner  
of Wilmington, Delaware, had lunch with  
me in Philadelphia today and presented  
two matters which arose out of his conver-  
sation with you yesterday. One of them  
relates to the establishment of local com-  
mittees representing the construction in-  
dustry to co-operate with the local repre-  
sentatives of the railroads in the develop-  
ment of a practice of better use of cars.  
We understand that you requested Mr. Warner  
to bring this matter to the Federation with the  
thought that we would attend to the details of  
it, which we are very glad to do. We will  
start on this immediately by a conference  
with Mr. Elisha Lee, Vice President of the  
Pennsylvania Railroad tomorrow, which I suppose  
will be followed shortly by our getting in  
touch with Mr. Daniel Willard, President of  
the Baltimore & Ohio Railroad and Chairman  
of the Advisory Board of the Association of  
Railway Executives.

*Wilmington  
Baltimore & Ohio  
S. P. Co.*

Mr. Warner is very much  
interested in the work of the Federation Com-  
mittee appointed to co-operate with the Sen-  
ate Special Committee on Reconstruction and  
Production. I gathered from what he said





3



Mr. Warner, in discussing the work of the Federation Committee of which, by the way, his interest would indicate that he would make a good chairman, thought it might be desirable to have an alternate representing each committee member who would be able to keep in closer touch with you and with the work of the Senate Special Committee than could the members of the Federation Committee themselves.

I told him of the Staff Council Committee of which he seemed to be ignorant and raised the question as to whether the membership with certain additions might not constitute the Committee of Alternates which he had in mind.

Mr. Affleck is closely represented now by Messrs. Kinney and Curtis. Mr. Gadsden might be asked if he wished to designate an alternate. Mr. Kaul could be closely represented by Dr. Compton. Mr. Lang could be represented by some one from the Concrete Mixer Association. General R. C. Marshall, Jr., as you probably knew, has become general manager of the Associated General Contractors of America and would be closely represented by Mr. Buchhelz. Mr. Rensiter could be represented by some one from the National Builders' Supply Association. I do not know whether Messrs. Smith and Wright would care to have alternates but if they did, their names could be easily obtained. Mr. Warner could be represented by Mr. Camp of the National Lime Association. What is your general reaction to additions to the Staff Council Committee along these lines as providing the alternates suggested by Mr. Warner?

Sincerely yours,



Ernest T. Trigg  
President.

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