

**Jay Timmons**  
President and CEO

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OFFICE OF THE  
March 17, 2017 EXECUTIVE SECRETARIAT

The Hon. Scott Pruitt  
Administrator  
Environmental Protection Agency  
1200 Pennsylvania Ave. NW  
Washington, D.C. 20004

Dear Administrator Pruitt,

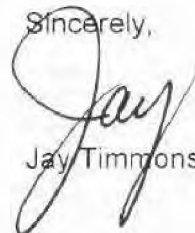
Thank you for taking the time to speak with the National Association of Manufacturers' Board of Directors in Arizona at our Spring Meeting. Your remarks were impressive and, as I am sure you could tell, very well received by our Board. We were encouraged by your vision for a better, smarter EPA.

Our members greatly appreciated your straightforward approach to fixing the broken regulatory environment in Washington. It is refreshing and reassuring to hear from an EPA administrator who truly understands that overreaching regulations restrict economic growth and hurt manufacturing jobs. As manufacturers, we know we can achieve responsible environmental stewardship alongside robust economic growth. It is clear that you share that view.

Thank you again for speaking with our Board. We look forward to the chance to work closely with you and a more collaborative EPA going forward.

With gratitude, I remain

Sincerely,



Jay Timmons

**M** Business Association for  
**Manufacturers**

733 10th Street NW, Suite 700  
Washington, DC 20001

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