

Annual Report

1944



THE SHERMAN-WILLIAMS CO.

0007-SWP-034758

N21741



THE SHERWIN-WILLIAMS CO.

GEORGE A. MARTIN
CHAIRMAN OF THE BOARD

To the Stockholders:

We submit herewith the Annual Report of The Sherwin-Williams Company for the fiscal year ended August 31, 1944.

After allowing for all charges including depreciation, but before providing for Federal Income and Excess Profits Taxes and Special Reserves, the earnings for the year were \$11,409,943.68. The amount provided for Federal Income and Excess Profits Taxes was \$6,144,000 and the amount set aside for Special Reserves was \$1,190,000. The final Consolidated Net Profit after these deductions amounted to \$4,075,943.68 available for dividends.

This final Consolidated Net Profit, after deducting Preferred Dividends, is equivalent to \$8.55 per share on the Common Stock.

Referring to the Special Reserves above mentioned, it was considered advisable to set up \$600,000 for special plant obsolescence and \$590,000 for postwar adjustments and contingencies.

Renegotiation proceedings with the Government for the fiscal years ended August 31, 1942 and August 31, 1943 were concluded during the year and it was held that the Company had realized no excessive profits on its war business for these two years.

The sales volume for the year was 103 1/2% greater than the preceding year. Practically all divisions of the business contributed to this increase, but a large part of the gain is due to sales to the Government and Industrial accounts which are engaged in war production.

The war has continued to impose severe restrictions in the operation of the business. There has been a continuous scarcity of raw materials, especially in oils and more recently in pigments. The high quality of the Company's products has been well maintained in spite of these shortages. Production and sales efforts were directed into lines requiring a minimum of critical materials, such as the Company's resin emulsion *Kem-Tone Wall Finish* which enjoyed a record volume of sales.

0007-SWP-034759

0007-SWP-000116179

The lack of metal for containers was overcome by the manufacture of fibre cans, the Company's own development in packages referred to in our last year's report. This new unit produced during the year approximately forty-nine million containers, not only taking care of the Company's own requirements but also making available for sale large quantities to outside customers.

The Company is fortunately not faced with any reconversion problem. The manufacturing facilities that supply war items are the same as those used for peacetime products.

The Chemical division has enjoyed a record year in sales as well as profits.

The Company continues to manufacture most of the acetanilid used in this country from which sulfa drugs are made. It is also now engaged in the production of D.D.T. (chemically known as dichlorodiphenyl-trichloroethane) about which much has appeared in the public print. All of the output of D.D.T. is now allotted to the armed forces for use as a pest control. It has great possibilities as an insecticide for household and agricultural purposes in combating moths, ants, flies, mosquitoes and the like.

During the year the Company acquired by purchase a paint company in Brazil, with a plant located at Sao Paulo.

Under a management contract with the Government the Company is now in its third year of operating a large Ordnance Plant at Carbondale, Illinois.

The Company now has 2,691 of its former employees in the armed forces of whom 16 have given their lives for our country.


Chairman of the Board


President

0007-SWP-034760

0007-SWP-000116180

THE SHERWIN-WILLIAMS COMPANY AND SUBSIDIARIES

PROFIT AND LOSS

315,567,820.40
218,182.70
315,785,999.10

\$90,000.00

64013-41

104 103 50

Summary

9,001,000.00

3,402,545.00

330,942,002.34

6078943-00

REFERENCES

1000

1000

[illegible]

...and the ...

On 12-13-76, the committee held a public hearing on the proposed legislation. The hearing was held in the Senate Chamber of the State Capitol Building in Tallahassee, Florida. The hearing was attended by approximately 100 people, including members of the public, members of the committee, and members of the Florida House of Representatives. The hearing was held in the Senate Chamber of the State Capitol Building in Tallahassee, Florida. The hearing was attended by approximately 100 people, including members of the public, members of the committee, and members of the Florida House of Representatives.

0007-SWP-000116181

CONSOLIDATED BALANCE SHEET **THE SHERWIN-WILLIAMS COMPANY AND SUBSIDIARIES**

August 31, 1944

Assets		Liabilities, Capital Stock, and Surplus	
CURRENT ASSETS		CURRENT LIABILITIES	
Cash.....	\$16,462,364.12	Trade accounts payable, pay rolls, drawn deposits and miscellaneous items.....	\$ 8,979,117.94
U. S. Government securities (principally certificates of indebtedness)—at cost and accrued interest.....	2,730,629.63	Preferred dividend payable September 1, 1944.....	120,111.25
Trade notes and accounts receivable, less reserves (includes accounts aggregating \$25,168.71 receivable from subsidiaries not consolidated).....	9,274,223.47	Deposits—employees, employees benefit association and officers.....	864,945.97
Inventories—raw materials and supplies, in process and finished merchandise stated on basis of lower of cost or market (estimated inter-plant and inter-company profits have been eliminated) less reserve of \$500,000.00 for possible inventory shrinkage.....	23,173,528.46	Accrued taxes (other than federal income taxes) and miscellaneous items.....	396,732.77
TOTAL CURRENT ASSETS.....	\$61,700,446.68	Federal taxes on income—estimated... \$ 7,681,765.63	
INVESTMENTS AND OTHER ASSETS		Less United States Treasury Notes—Tax Series (purchased and held for tax payments).....	3,697,262.00 4,084,803.63
Securities of subsidiaries not consolidated—(Note A).....	\$4,816,863.34	Notes payable to bank (in connection with advances to and loans by foreign subsidiary).....	631,534.86
Other securities—at or below cost....	19,292.74	TOTAL CURRENT LIABILITIES...	\$15,674,346.32
Estimated purchase refund of excess profits tax.....	699,880.00	RESERVES	
Miscellaneous receivables, insurance deposits and advances, less reserves... 391,616.48	6,926,792.66	For purchase adjustments, contingencies, maintenance of plants, employees' liability insurance, etc.....	1,758,389.00
PROPERTY, PLANT, AND EQUIPMENT		CAPITAL STOCK AND SURPLUS	
Land, buildings, machinery and equipment—at cost to consolidated companies, less reserves for depreciation..	16,878,488.42	Capital Stock:	
PATENTS AND TRADE-MARKS		Preferred—authorized 300,000 shares (par value \$100.00 each—redeemable at \$105.00 per share):	
Nominal amount.....	1.00	Outstanding—Series "AAA" 5% cumulative preferred—102,000 shares.....	\$10,200,000.00
DEFERRED CHARGES		Common—authorized 800,000 shares (par value \$25.00 each):	
Advertising stock, stationery, etc..... \$ 392,251.26		Outstanding—638,927 shares... 16,971,175.00	
Prepaid insurance, deferred taxes, etc.. 456,719.01	887,970.27		\$26,222,675.00
	\$75,386,617.93	Earned surplus.....	52,538,687.61 68,662,962.61
			\$75,386,617.93

(Note A)—Investments in securities of subsidiaries not consolidated include (1) investment of \$4,182,970.39 in Canadian subsidiary, stated at cost which was less than the proportionate share of the book value (including intangibles) of the net assets of such affiliate as reported to the Company; net increase in equity in this subsidiary since date of acquisition, not taken up by the parent Company, amounted to approximately \$472,288.00 as of August 31, 1943. (Final statement as to operating results for the year ended August 31, 1944, was not available at date of issuance of this report);—(2) investment in a foreign (Brazil) subsidiary amounting to \$703,993.00 stated at cost; at the date of issuance of this report figures were not available as to operating results since date of acquisition;—(3) investment of \$10,000.00 in another subsidiary, stated at cost; the Company's proportionate share of net profits of such subsidiary not taken up, amounted to approximately \$99,700.00.

(Note B)—(Not current assets (not significant)) of consolidated foreign subsidiaries have been translated into U. S. dollars at the applicable exchange rates in effect at August 31, 1944. Such subsidiaries are located in Argentina, Cuba, and Mexico.

(Note C)—The Company was contingently liable at August 31, 1944, (1) as guarantor on a performance bond relative to performance by The Sherwin-Williams Defense Corporation (subsidiary not consolidated) as a party to a construction and operation contract with The United States of America; (2) as guarantor of the obligations of a foreign subsidiary (not consolidated) to the extent of approximately \$104,000.00 on certain bank loans which it may incur. At August 31, 1944, such subsidiary was not indebted on.

AUDITOR'S CERTIFICATE

Board of Directors,
The Sherwin-Williams Company,
Cleveland, Ohio.

We have examined the consolidated balance sheet of The Sherwin-Williams Company and its consolidated subsidiaries as of August 31, 1944, and the consolidated statements of profit and loss and surplus for the year then ended, have reviewed the system of internal control and the accounting procedures of the companies and, without making a detailed audit of the transactions, have examined or tested accounting records of the companies and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary, including tests of trade receivables by communication with debtors and observation of procedures followed in ascertaining inventory quantities at the principal locations.

In our opinion, the accompanying balance sheet and related summaries of profit and loss and surplus present fairly the consolidated position of The Sherwin-Williams Company and its consolidated subsidiaries at August 31, 1944, and the consolidated results of their operations for the year, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

ERNST & ERNST
Certified Public Accountants

Cleveland, Ohio
October 24, 1944

0007-SWP-034763

0007-SWP-000116183

THE SHERWIN-WILLIAMS CO.

104 Prospect Ave., N. W. Founded in 1898

Cleveland, Ohio

Manufacturers of

Paints, Varnishes, Colors, Stains, Enamels, Lacquers, Lead Products,
Dyes, Chemicals, Lithopans, Lithopans, Linseed Oil, Dry Colors,
Emulsions, Coal Tar Products, Disinfectants, Cleaners, Polishes.

Main Plants

Cleveland - Chicago - Dayton - Detroit - Newark - Brooklyn - Pittsburgh
Glenview City, N. J. - Oakland, Cal. - Seaside Beach, N. J.
Lincoln, Neb. - Gibbstown, N. J. - Dallas - Los Angeles
Calgary, Alta.

Directors

A. D. BALDWIN
C. E. BAYNE
GEORGE BOND
H. J. BAIN

C. P. JARVIS
D. A. BORN
GEO. A. MARTIN
E. E. MARTIN
L. E. SCHROEDER

A. W. STODOL
H. D. WHITLNEY
THOS. E. WILSON
L. W. VOLKOFF

Officers

GEO. A. MARTIN, Chairman of the Board
A. W. STODOL, President
H. D. WHITLNEY, Senior Vice-President
H. J. BAIN, Vice-President
H. E. VAN DYKE, Vice-President
C. M. LEONARD, Vice-President
L. E. SCHROEDER, Vice-President and Treasurer
T. E. WILSON, Secretary

Transfer Agents

CLEVELAND TRUST COMPANY
Cleveland, Ohio

BANKERS TRUST COMPANY
New York, N. Y.

Registries

CENTRAL NATIONAL BANK
Cleveland, Ohio

GUARANTY TRUST COMPANY
New York, N. Y.

0007-SWP-034764

0007-SWP-000116184



0007-SWP-034765

0007-SWP-000116185