

To: Cagen, Stuart Z SCC-HSE <stuart.cagen@shell.com>; Lorraine Twerdok
<Twerdokl@api.org>
From: Howard Feldman <Feldman@api.org>
Cc:
Bcc:
Received Date: 2003-09-22 21:04:16 GMT
Subject: RE: Shanghai Health Study

fyi the number might be \$20,884,000

-----Original Message-----

From: Cagen, Stuart Z SCC-HSE [mailto:stuart.cagen@shell.com]
Sent: Monday, September 22, 2003 4:18 PM
To: Clegg, Patsy M SCC-CHSE-PC; Beatty, Pat (E-mail); Bill Broddle (E-mail); Brian Doll (E-mail); Burnett, Don (E-mail); Lynn Russo (E-mail); Tsai, Shan SP SHLOIL-SHLOIL-HE; michael.g.bird@exxonmobil.com; stephen.m.bowes@exxonmobil.com
Cc: Lorraine Twerdok; Bruce Jarnot; Howard Feldman
Subject: Shanghai Health Study

ALL:

With the understanding we have endorsement to go forward with a revised budget allotment of about \$ 20.5 million from the original 5 sponsors, here are some considerations for a forward plan:

- 1) Begin the process for preparing a revised budget that is in line with this allotment. Although we had been working toward a \$ 22.8 million budget, full funding for this amount is no longer realistic.
- 2) Although the Oversight committee is not planning a meeting until November - after the next budget report is released - I would recommend the technical/budget, and communications committees start the process of re-working the numbers. For all administrative costs, this might mean more reliance on internal resources rather than outside contractors.
- 3) Cost tracking and management for the study (studies) will likely also need serious attention with appropriate discussions with the investigators and scientific oversight and endorsement by the SRP and ERP. Note: a) cost implications as a result of the most recent SRP review have not been made and b) a revised budget from Fudan University needs closure soon.
- 4) Regarding the Fudan proposal, the revised budget is about \$ 230,000 and not \$ 661,000, but still represents an increase over our original budget expectations. We have to endorse the \$ 230,000 with a contract soon (current interim contract expires Dec 03).
- 5) With a plan in sight, we should renew our discussions for engagement with NGOs.

Stuart Cagen

Shell Chemical LP
One Shell Plaza, 910 Louisiana, Houston, TX 77002-4916

Tel: +1 713 241 1407 Fax: +1 713 241 3325 Other Tel: +1 832 646 3987
Email: stuart.cagen@shell.com
Internet: <http://www.shell.com/chemicals>
