

To: Clegg, Patsy M SCC-CHSE-PC <patsey.clegg@shell.com>;
Tholstrup, Susan C SCC <susan.tholstrup@shell.com>; Tsai,
Shan SP SHLOIL-SHLOIL-HE <Shan.Tsai@shell.com>;
Iannarone, Lauren B SCC-CSEA
<Lauren.Iannarone@shell.com>; Owen, David DE
SC-CHSE-DO <david.owen@shell.com>
From: Cagen, Stuart Z SCC
</O=SHELL/OU=MSXSCC/CN=RECIPIENTS/CN=SC724012>
Cc:
Bcc:
Received Date: 2003-04-10 21:19:12 GMT
Subject: RE: Benzene Shanghai

All:

In preparation for the Benzene Shanghai Technical committee meeting tomorrow, I met (via telephone) with Pat Beatty, Shan Tsai, and API Staff this afternoon to review financials from the University of Colorado and Applied Health Sciences (Otto Wong). We seem to be making progress in understanding how close budgets are matching costs and how costs match study milestones. In this regard, I offered a suggestion that there might be a Shell financial person resource available to help us through the paperwork and perhaps work with the University of Colorado financial office, as we discussed. Notice I offered the suggestion but I did not officially offer someone to help us.

I think it is still a good idea to get expert advice and a Shell person helping the consortium seems to me to be an effective strategy.

Thoughts ?

Stuart

Stuart Cagen

Shell Chemical LP
One Shell Plaza, 910 Louisiana, Houston, TX 77002-4916

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Email:

Internet: <http://www.shell.com/chemicals>

-----Original Message-----

From: Cagen, Stuart Z SCC
Sent: Friday, April 04, 2003 2:45 PM
To: Clegg, Patsy M SCC-CHSE-PC; Tholstrup, Susan C SCC; Tsai, Shan SP SHLOIL-SHLOIL-HE;
Iannarone, Lauren B SCC-CSEA; Owen, David DE SC-CHSE-DO
Subject: Benzene Shanghai

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For your information.

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To: Tholstrup, Susan C SCC <susan.tholstrup@shell.com>
From: Cagen, Stuart Z SCC
</O=SHELL/OU=MSXSCC/CN=RECIPIENTS/CN=SC724012>
Cc:
Bcc:
Received Date: 2003-04-11 02:11:27 GMT
Subject: RE: Benzene Shanghai

Susan,

That would be great.

Thanks

Stuart

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From: Tholstrup, Susan C SCC
Sent: Thursday, April 10, 2003 5:08 PM
To: Cagen, Stuart Z SCC; Clegg, Patsy M SCC-CHSE-PC; Tsai, Shan SP SHLOIL-SHLOIL-HE; Iannarone, Lauren B SCC-CSEA; Owen, David DE SC-CHSE-DO
Subject: RE: Benzene Shanghai

Stu,

I definitely support this idea. Do you want me to find one?

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From: Cagen, Stuart Z SCC
Sent: Thursday, April 10, 2003 4:19 PM
To: Clegg, Patsy M SCC-CHSE-PC; Tholstrup, Susan C SCC; Tsai, Shan SP SHLOIL-SHLOIL-HE; Iannarone, Lauren B SCC-CSEA; Owen, David DE SC-CHSE-DO
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From: Cagen, Stuart Z SCC
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Received Date: 2003-04-13 03:35:38 GMT
Subject: RE: Benzene Shanghai

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From: Cagen, Stuart Z SCC
</O=SHELL/OU=MSXSCC/CN=RECIPIENTS/CN=SC724012>
Cc:
Bcc:
Received Date: 2003-04-14 19:15:13 GMT
Subject: RE: Benzene Shanghai

Speculation was that SARS would have minimum impact in the Shanghai part of China but I don't think anyone has discussed this with the investigators.

Stuart Cagen

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-----Original Message-----

From: Clegg, Patsy M SCC-CHSE-PC
Sent: Monday, April 14, 2003 10:56 AM
To: Tsai, Shan SP SHLOIL-SHLOIL-HE; Cagen, Stuart Z SCC
Subject: RE: Benzene Shanghai

Shan and Stu,

Thank you for your excellent work in carrying Shell's concerns forward and making useful suggestions. Any feedback on the possible impact of SARS?

Patsy

-----Original Message-----

From: Tsai, Shan SP SHLOIL-SHLOIL-HE
Sent: Monday, April 14, 2003 10:04 AM
To: Cagen, Stuart Z SCC; Clegg, Patsy M SCC-CHSE-PC; Tholstrup, Susan C SCC; Iannarone, Lauren B SCC-CSEA; Owen, David DE SC-CHSE-DO
Subject: RE: Benzene Shanghai

Stuart,

I made some minor changes. See below.

-----Original Message-----

From: Cagen, Stuart Z SCC
Sent: Saturday, April 12, 2003 10:36 PM
To: Clegg, Patsy M SCC-CHSE-PC; Tholstrup, Susan C SCC; Tsai, Shan SP SHLOIL-SHLOIL-HE; Iannarone, Lauren B SCC-CSEA; Owen, David DE SC-CHSE-DO
Subject: RE: Benzene Shanghai

All:

Shan: Please embellish or correct as necessary, but here are some observations from Thursday and Friday's Shanghai technical committee meeting:

1) The Shanghai is projected to be about 9 months behind the original schedule, as Sept 1 2002 was estimated as the date for the first case and it is now projected to be somewhere between 15 April and 31 May 2003. **[Tsai, Shan SP SHLOIL-SPS]** The expected completion date is Q4 2007.

2) The technical committee agreed to draft a letter to the investigators (Rich Irons and Otto Wong) that will request an update in the study plan including cost parameters. The current committee recommendation is that a response will be requested in time for the August 2003 annual meeting and not in preparation for the 19 June API executive committee meeting. The expectation is that a) the API executive committee will only consider helping a study at its current cost (\$ 22.7 million) and that b) there are contractual expectations with the University of Colorado that the study will be completed with previously defined costs.

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Subject: RE: Benzene Shanghai

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To: Clegg, Patsy M SCC-CHSE-PC; Tholstrup, Susan C SCC; Tsai, Shan SP
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Clegg, Patsy M SCC-CHSE-PC <patsy.clegg@shell.com>;
Owen, David DE SC-CHSE-DO <david.owen@shell.com>
Bcc:
Received Date: 2003-04-15 00:07:14 GMT
Subject: RE: Benzene Shanghai

Susan:

There is an action for API staff to send me yearly budget spreadsheets from the University of Colorado and from Applied Health Sciences. I can forward these to a Shell finance person.

Requested is help in:

- 1) tracking study costs, including costs peripheral to the study such as investigator expenses and travel, as well as costs peripheral to the investigators, communications budgets (contractors), and main study administration via API. All of this is captured in a total study budget of almost \$ 23 million..
- 2) this tracking should be in association with study performance milestones, including projected costs and milestones until work is in public literature
- 3) early warning in possible overspending.

While these tasks are a bit nebulous, the idea is to give confidence to the sponsors that costs are managed within contractual commitments. I would envision an iterative process which will include the finance person discussing details with the finance office of the University of Colorado and, if necessary, the investigators. We, of course, have to be sensitive to even the appearance of interference. I think this can be managed but my sensitivity to the appearance of study control is my justification to learn as we go (iterative).

I am concerned that Patsy, Shan and myself are not in the inner loop with respect to study tracking but perhaps our leadership in financial responsibility will help correct this. Finally, I am again concerned the technical committee (expect me) is quite comfortable waiting until around the August meeting to challenge our financial situation instead of prior to the 19 June API executive committee meeting.

Shan and Patsy: please weigh in on these matters.

Thanks

Stuart

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-----Original Message-----

From: Tholstrup, Susan C SCC
Sent: Monday, April 14, 2003 8:18 AM
To: Cagen, Stuart Z SCC
Subject: RE: Benzene Shanghai

Stuart,

I am having Shirley find a meeting for all of us so we'll move this forward shortly. Can you give me a few bullets around what you would like the Shell finance person to do?

thanks,
Susan

-----Original Message-----

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To: Clegg, Patsy M SCC-CHSE-PC; Tholstrup, Susan C SCC; Tsai, Shan SP SHLOIL-SHLOIL-HE; Iannarone, Lauren B SCC-CSEA; Owen, David DE SC-CHSE-DO
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