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Mr. D. M. Barthold - Toledo

Date October 9, 1967

Mr. D. W. Ladd, Jr. - New York

cc J. N. Beveridge - New York

L. X. Sadosky - New York

B. E. Boyd - Toledo

G. V. Fletcher - Toledo

R. S. Grant - Toledo

Wayne Johnson - New York

M. E. Reacho - New York

J. H. Thomas - Toledo

W. W. Boeschstein - Toledo

KAYLO EXPANSION

Dear Dave:

With respect to your memorandum of October 3rd to Len Sadosky on subject matter. I think there is one other consideration which is of paramount importance to this whole subject. As you are well aware, the Government will probably blow the whistle relative to the use of asbestos in the not too distant future and, before we embark upon a substantial expansion program at Berlin and/or consider putting a new facility in the Southwest, we had better be damn sure that we have an answer to the asbestos threat. Work has been done on this in the past and, to date, there has been no successful answer.

By copy of this memorandum to Jack Thomas, I am asking that he give us specific guidance and direction on the do-ability and timing with respect to solving the asbestos problem. It may be that, if there is no answer to the asbestos situation, we should promptly embark upon an aggressive process program to find a way to manufacture a Multi-Temp type product at acceptable gross margins.

As soon as you and I hear back from Jack Thomas, we should plan to get together and discuss this matter further.

Best regards,

*D. W. Ladd, Jr.*

D. W. Ladd, Jr.

DWL/eja

*Great*