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**From:** Sally M. Kane [Ex. 6 Personal Privacy (PP)]  
**Sent:** 12/9/2017 7:40:17 PM  
**To:** F Boudier [Ex. 6 Personal Privacy (PP)]  
**CC:** Beck, Nancy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=168ecb5184ac44de95a913297f353745-Beck, Nancy]; Joe Arvai [jlarvai@umich.edu]; Terje Aven [terje.aven@uis.no]; Robinson, Lisa [robinson@hsph.harvard.edu]  
**Subject:** Re: Tuesday Plenary / Re: updates slides from Terje Panel SRA 2017 Tuesday

Hi Frederic. Your slides are great — really expand our discussion from the US to Europe. I will try to shave my comments down a few minutes if you need a few more.

Safe travels.  
S

*Sally M. Kane, Ph.D.*

Email: [Ex. 6 Personal Privacy (PP)]  
Cell: [Ex. 6 Personal Privacy (PP)]

On Dec 9, 2017, at 11:59 AM, Robinson, Lisa <[robinson@hsph.harvard.edu](mailto:robinson@hsph.harvard.edu)> wrote:

Hi Sally,

Thanks very much for organizing this session, and for these thoughtful notes. I've attached a draft of my slides, which are very much a work-in-progress. Comments and suggestions would be most welcome.

See you soon!

Best,  
Lisa

Lisa A. Robinson  
Senior Research Scientist  
[Center for Health Decision Science](#) and [Center for Risk Analysis](#)  
Harvard T.H. Chan School of Public Health  
Email: [robinson@hsph.harvard.edu](mailto:robinson@hsph.harvard.edu)  
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**From:** Sally M. Kane [Ex. 6 Personal Privacy (PP)]  
**Sent:** Friday, December 08, 2017 3:16 PM  
**To:** Beck, Nancy <[Beck.Nancy@epa.gov](mailto:Beck.Nancy@epa.gov)>; Robinson, Lisa <[robinson@hsph.harvard.edu](mailto:robinson@hsph.harvard.edu)>; F Boudier [Ex. 6 Personal Privacy (PP)]; Joe Arvai <[jlarvai@umich.edu](mailto:jlarvai@umich.edu)>  
**Cc:** Terje Aven <[terje.aven@uis.no](mailto:terje.aven@uis.no)>; [Ex. 6 Personal Privacy (PP)]  
**Subject:** Tuesday Plenary / Re: updates slides from Terje Panel SRA 2017 Tuesday

Hi Everyone.

I have read all of the correspondence. You can expect another note from me about your introductions. Please send around reactions to this note and make any suggestions that you have. I'm always open to new ideas.

### **Background**

This is a challenging and interesting Plenary topic. I am very happy to be working with each of you on this endeavor. It seems to me that Terje is being visionary and experimental with this Plenary. I think our job is to continue to ask questions to get to the heart of the matter and see what thoughts and expertise we can offer. The Plenary is the first stage in the discussion. My hope is that we can: illuminate some areas of the broad question; identify and explain challenges; and articulate additional questions that could be the starting point for a second phase of discussion.

### **My input**

I will be adding another dimension — asking Terje's question but in the context of a well functioning, transparent decision-making environment. In my experience in the White House and Senate, rules are circumvented, access to principal decision makers is key, and effective communication is critical. Decision-making is an inherently human endeavor. So, given that good, knowledge-based decision -making is needed, how best can we proceed?

### **The line-up is as follows:**

Frederic- takes a broad international view, Europe mostly

Nancy - reminding us about current requirements under EPA using the example of TSCA

Linda - adding economics into the regulatory decision-making process and highlighting the phenomenon of 'judgement' in the conduct of reg analysis and benefit-cost analysis

Joe - returning to Terje's questions adding specific insight from RA profession and to look at the actual deviance in today's governance 'systems' compared to the past 20 years.

### **Talk lengths**

Everyone (Nancy see below) has 7-10 minutes, with a sharp cut-off at 10.

Nancy, I'm asking 5-7 minutes, because she has less latitude as a current EPA employee.

### **Plenary Schedule**

Terje - 10 minutes

Sally - 10 minutes including introductions and Plenary format

Individual Panelists — 40 minutes in total

Discussion among Panelists (facilitated by Sally — 10-15 minutes

Questions from the Audience -  
15 minutes ( facilitated by Sally)

Few Reactions from Terje - 3 minutes

Closing from Sally— 30 seconds

Many thanks!  
Sally

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Hi. I am delighted to be working with Terje on the Tuesday AM Plenary. The topic is timely and broad. Later today I will be sending out the order of speakers and will offer some comments. Thank you

Sally

Sally M. Kane, Ph.D.

Email: [Redacted]  
Cell: [Redacted]

On Dec 7, 2017, at 8:39 PM, Beck, Nancy <[Beck.Nancy@epa.gov](mailto:Beck.Nancy@epa.gov)> wrote:

Attached are some draft slides I am considering. I will essentially focus on how the new TSCA statute requires a transparent accounting of uncertainties in our risk evaluations.

Please let me know if this is not what you were looking for.  
Safe travels to those of you that are heading our way!

Nancy

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Nancy B. Beck, Ph.D., DABT  
Deputy Assistant Administrator, OCSPP  
P: 202-564-1273  
M: [Redacted]  
[beck.nancy@epa.gov](mailto:beck.nancy@epa.gov)

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**From:** Terje Aven [<mailto:terje.aven@uis.no>]  
**Sent:** Sunday, November 26, 2017 11:38 AM  
**To:** F Boudet [Redacted]  
**Cc:** Joe Arvai <[jlarvai@umich.edu](mailto:jlarvai@umich.edu)>; Kane, Sally [Redacted]  
[robinson@hsph.harvard.edu](mailto:robinson@hsph.harvard.edu); Beck, Nancy <[Beck.Nancy@epa.gov](mailto:Beck.Nancy@epa.gov)>  
**Subject:** SV: updates slides from Terje Panel SRA 2017 Tuesday

Thanks, sorry here is the correct email address for Nancy  
[Beck.Nancy@epa.gov](mailto:Beck.Nancy@epa.gov);

Best  
Terje

Sendt fra [E-post](#) for Windows 10

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**Fra:** F Boudet <[Redacted]>  
**Sendt:** Sunday, November 26, 2017 5:24:06 PM  
**Til:** Terje Aven  
**Kopi:** Joe Arvai; Kane, Sally; Nancy Beck; [robinson@hsph.harvard.edu](mailto:robinson@hsph.harvard.edu)  
**Emne:** Re: updates slides from Terje Panel SRA 2017 Tuesday

Dear Terje ,  
I think this is very straight forward !  
Best regards  
Frederic

On Sat, 25 Nov 2017 at 10:17, Terje Aven <[terje.aven@uis.no](mailto:terje.aven@uis.no)> wrote:

Hi  
I have simplified my slides and message a little – see e.g. slide 7 leading to two key questions.

Best  
Terje

Sendt fra E-post for Windows 10

<TSCA Implementation.SRA.12.12.17v2.pptx>

<Robinson plenary review draft.pptx>