

Message

**From:** Dourson, Michael (doursoml) [doursoml@ucmail.uc.edu]  
**Sent:** 10/5/2017 1:21:15 PM  
**To:** Wehrum, William L. [wwehrum@hunton.com]; David Ross; **Ex. 6**; Leopold, Matthew Z. [MLEopold@carltonfields.com]  
**CC:** Lyons, Troy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=15e4881c95044ab49c6c35a0f5eef67e-Lyons, Troy]; Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]; Ringel, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1654bdc951284a6d899a418a89fb0abf-Ringel, Aar]; Rodrick, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6515dbe46dae466da53c8a3aa3be8cc2-Rodrick, Ch]; Shimmin, Kaitlyn [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=becb3f33f9a14acd8112d898cc7853c6-Shimmin, Ka]; Cory, Preston (Katherine) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bfd80b15f6d04a3ba11fc8ca3c85bc50-Cory, Kathe]; Frye, Tony (Robert) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=58c08abd4fc1b4129a10456b78e6fc2e1-Frye, Rober]; Gunasekara, Mandy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=53d1a3caa8bb4ebab8a2d28ca59b6f45-Gunasekara,]; Bowman, Liz [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c3d4d94d3e4b4b1f80904056703ebc80-Bowman, Eli]  
**Subject:** Re: QFR Process/Tips  
**Attachments:** Excerpts of TERA's Collaborative Work 9-28-17.docx

Dear Bill, David and Matt

I am glad that the hearing is over and that the Senate fulfilled its duties, in part, on the confirmation process. I am especially thankful to Troy and his wonderful team for coaching me through the practice rounds and trying (not always successfully) to keep me on message. Now having gone through this experience, I can see where attempted defenses of past work are not practical in a hearing, and that we (the nominees) need to depend on EPA's public relations staff to set the record straight.

# Deliberative Process / Ex. 5

I very much look forward to working directly with all of you.

Cheers!

Michael

*---Those who have the privilege to know, have the duty to act. Albert Einstein*

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**From:** "Lyons, Troy" <[lyons.troy@epa.gov](mailto:lyons.troy@epa.gov)>  
**Date:** Wednesday, October 4, 2017 at 11:18 PM  
**To:** "Wehrum, William L." <[wwehrum@hunton.com](mailto:wwehrum@hunton.com)>  
**Cc:** "Palich, Christian" <[palich.christian@epa.gov](mailto:palich.christian@epa.gov)>, David Ross {Ex. 6} Michael Dourson <[doursoml@ucmail.uc.edu](mailto:doursoml@ucmail.uc.edu)>, "Leopold, Matthew Z." <[MLEopold@carltonfields.com](mailto:MLEopold@carltonfields.com)>, "Ringel, Aaron" <[ringel.aaron@epa.gov](mailto:ringel.aaron@epa.gov)>, "Rodrick, Christian" <[rodrick.christian@epa.gov](mailto:rodrick.christian@epa.gov)>, "Shimmin, Kaitlyn" <[shimmin.kaitlyn@epa.gov](mailto:shimmin.kaitlyn@epa.gov)>, "Cory, Preston (Katherine)" <[Cory.Preston@epa.gov](mailto:Cory.Preston@epa.gov)>, "Frye, Tony (Robert)" <[frye.robert@epa.gov](mailto:frye.robert@epa.gov)>, "Gunasekara, Mandy" <[Gunasekara.Mandy@epa.gov](mailto:Gunasekara.Mandy@epa.gov)>  
**Subject:** Re: QFR Process/Tips

Haha how did that go!?

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**Troy M. Lyons**  
Associate Administrator  
Office of Congressional & Intergovernmental Relations  
U.S. Environmental Protection Agency  
{Ex. 6} (cell)

Sent from my iPhone

On Oct 4, 2017, at 7:31 PM, Wehrum, William L. <[wwehrum@hunton.com](mailto:wwehrum@hunton.com)> wrote:

For the record, Senator Carper was on train 188 to Wilmington tonight. Bumped into him at Union Station.

On Oct 4, 2017, at 5:42 PM, Palich, Christian <[palich.christian@epa.gov](mailto:palich.christian@epa.gov)> wrote:

Hi All,

First off, terrific job! Today was a huge success. Next step will be responding to the QFR's the committee will send us for you all to answer. We will receive them by COB Friday and they will need to be completed by COB next Thursday October 12th. In an effort to have an efficient process we have put together attached (and below) QFR Process and tips sheet to help you.

As always please let us know if you have any questions. Enjoy celebrating the successful hearing this evening!

EPA Nominee Questions for the Record Response Process  
October 4th, 2017

Background:

At 10 am on Wednesday, October 4th, 2017, the Senate Committee on Environment and Public (EPW) works held a full committee hearing entitled, Hearing on the Nominations of Michael Dourson, Matthew Leopold, David Ross, and William Wehrum to be Assistant Administrators of the Environmental Protection Agency, and Jeffery Baran to be a Member of the Nuclear Regulatory Commission. The following document provides a brief outline of the process that will be undertaken to respond to the corresponding questions for the record (QFR).

Overview:

# Deliberative Process / Ex. 5

Tips for drafting responses to QFRs:

# Deliberative Process / Ex. 5

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Office of Congressional & Intergovernmental Affairs  
U.S Environmental Protection Agency  
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C: **Ex. 6**

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<2017.10.04 - EPA QFR Process.docx>