

From: Brewer, Tracy
Sent: Wed, 19 Mar 2025 12:15:25 +0000
To: Lamanna, Isabelle
Cc: Herrington, Lucy R; kristin_repass@ios.doi.gov
Subject: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Good Morning –

That is great! The only person on our end will be Kim Dang, CEO.

I will put this on her calendar. Thank you so much and have a great day!

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002



From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Sent: Tuesday, March 18, 2025 6:08 PM
To: Brewer, Tracy <tracy_brewer@kindermorgan.com>
Cc: Herrington, Lucy R <lucy_herrington@ios.doi.gov>; kristin_repass@ios.doi.gov
Subject: RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

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Hi Tracy!

That is a great idea! I checked with the DOI team and that works for them. I've copied them here. We can use our conference line below at the time for the call from 10:30-10:45am on Friday 3/21.

Tracy and DOI team- please confirm any attendees that will be joining from your side!

Have a great night everyone!

S1 Conference Line:

Conference Line: (b) (6)

Guest Code: (b) (6)



Izzy Lamanna

Director of Scheduling

U.S. Department of Energy

MOBILE (b) (6)

EMAIL Isabelle.Lamanna@hq.doe.gov

From: Brewer, Tracy <tracy_brewer@kindermorgan.com>

Sent: Monday, March 17, 2025 9:04 AM

To: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>

Subject: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Good Morning Izzy and thank you for your response.

Kim has just a scheduled call with Secretary Burgum at the date and time offered below to discuss the same topic. Would Secretary Wright want to join that call or would he prefer a separate call?

Please let me know your thoughts.

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002



Delivering Energy to Improve Lives

From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>

Sent: Friday, March 14, 2025 9:41 AM

To: Brewer, Tracy <tracy_brewer@kindermorgan.com>

Subject: RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

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Hi Tracy!

I hope you are doing well. Thank you for your patience, Secretary Wright would love to hop on a call with Kim.

I know you mentioned a 15-minute call for sometime next week. Would Friday the 21st at 10:30am EST work?

Thanks, and please let me know.

Izzy

From: Brewer, Tracy <tracy_brewer@kindermorgan.com>
Sent: Thursday, March 13, 2025 8:14 AM
To: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Subject: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Thank you Izzy. We look forward to hearing from you.

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

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Delivering Energy to Improve Lives

From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Sent: Wednesday, March 12, 2025 7:27 PM
To: Brewer, Tracy <tracy_brewer@kindermorgan.com>
Cc: Fitzsimmons, Alexander <alexander.fitzsimmons@hq.doe.gov>
Subject: RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

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Hi Tracy!

Thanks for the follow up! My apologies for the delay, we were running around at CERAWEEK the last few days.

I will bring this to the team tomorrow.

Have a great night,

Izzy

From: Brewer, Tracy <tracy_brewer@kindermorgan.com>
Sent: Tuesday, March 11, 2025 4:27 PM
To: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Cc: Fitzsimmons, Alexander <alexander.fitzsimmons@hq.doe.gov>
Subject: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Good afternoon –

I am following up on our request for a short call with Secretary Wright. For convenience, I have attached the Meeting Request that was sent on March 3, 2025. If at all possible, we would like to schedule this call for next week. Kim Dang (CEO, Kinder Morgan) will make herself available at any time that would be convenient for him.

Thank you for your consideration.

Tracy Brewer

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Delivering Energy to Improve Lives

From: Brewer, Tracy
Sent: Tuesday, March 4, 2025 8:27 AM
To: 'Lamanna, Isabelle' <Isabelle.Lamanna@hq.doe.gov>; Conover, Dave <Dave_Conover@kindermorgan.com>
Cc: Fitzsimmons, Alexander <alexander.fitzsimmons@hq.doe.gov>
Subject: RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Good Morning –

Please see attached meeting request form.

Have a great day!

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Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002



Delivering Energy to Improve Lives

From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>

Sent: Monday, March 3, 2025 5:09 PM

To: Conover, Dave <Dave_Conover@kindermorgan.com>

Cc: Fitzsimmons, Alexander <alexander.fitzsimmons@hq.doe.gov>; Brewer, Tracy
<tracy_brewer@kindermorgan.com>

Subject: RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

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Good evening, Dave!

I hope you had a great weekend. Thank you so much for reaching out and the follow up. If you could please fill out the attached meeting request form and return it back to me at your earliest convenience, that would be great.

Thanks so much and I look forward to hearing from you!

Izzy

From: Conover, Dave <Dave_Conover@kindermorgan.com>

Sent: Thursday, February 27, 2025 4:57 PM

To: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>

Cc: Fitzsimmons, Alexander <alexander.fitzsimmons@hq.doe.gov>; Brewer, Tracy
<tracy_brewer@kindermorgan.com>

Subject: [EXTERNAL] Request for phone call between KMI CEO Kim Dang and Sec. Wright

Hello Isabelle, I am writing today to follow up on a conversation that my boss, Kim Dang, had with Secretary Wright last week at the Business Council meeting. When they met briefly last week, Secretary Wright said he would be interested in understanding how the government could help expedite the construction of critical energy infrastructure projects. We are requesting a brief phone call with the Secretary to follow up on that, and we will obviously schedule it at the Secretary's convenience.

By way of background, Kinder Morgan is the largest U.S. headquartered energy infrastructure company. We own an interest in or operate approximately 79,000 miles of pipelines, 139 terminals, 704 billion cubic feet (Bcf) of working natural gas storage capacity and have

renewable natural gas production capacity of approximately 5.6 Bcf per year with an additional 0.8 Bcf in development. Our pipelines transport 40% of the natural gas consumed in or exported from the U.S., as well as refined petroleum products, crude oil, condensate, carbon dioxide, renewable fuels and other products, and our terminals store and handle various commodities including gasoline, diesel fuel, jet fuel, chemicals, metals, petroleum coke, and ethanol and other renewable fuels and feedstocks.

We are currently investing approximately \$6 billion in capital on three projects to provide natural gas for growing power generation and LNG demand. Those are the projects we are hoping to expedite.

Thank you in advance for your consideration of this request. I have copied Kim's EA, Tracy Brewer, and we hope to hear from you soon.

PS: I served at the DOE under both Secretaries in the Bush 43 Administration. It's a great place full of quality people. I hope you enjoy your time there.

Best wishes, Dave

Dave Conover

Vice President, Government Relations & Communications

(b) (6) (direct)

(b) (6) (cell)

1001 Louisiana Street | Houston, TX 77002



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From: Amy Oliver Cooke
Sent: Wed, 19 Mar 2025 16:58:03 +0000
To: Lamanna, Isabelle; Secretary
Cc: hannah@perc.org
Subject: [EXTERNAL] Re: An invitation for Sec. Wright
Attachments: Sec. Chris Wright SPN Fly-In Speaking Request Form 2025.docx

Hello Izzy,

I've filled out and attached the form and copied the appropriate email address as instructed. Hopefully our fly-in works with Chris's schedule!

Lastly, I have a podcast on energy – [Power Gab](#). It's a Colorado-centric podcast with a loyal following of Colorado grid insiders. Do I use the same form to request an interview? Or, is that a different process?

Thanks.

AOC

From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Date: Thursday, February 20, 2025 at 1:55 PM
To: Amy Oliver Cooke <acooke@spn.org>
Cc: hannah@perc.org <hannah@perc.org>
Subject: RE: An invitation for Sec. Wright

CAUTION - EXTERNAL EMAIL This email originated from outside of the State Policy Network. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Hi Amy!

It is great to hear from you, I hope things are going great in your world!!

Thank you for reaching out and for the invite to have Chris join you guys in June. We currently have a new process here and have a thorough ethics review for events so if you could please fill out the event request form attached when you have a moment that would be great!

Also, just as a heads up, we are currently scheduling about 2 weeks to a month out for speaking engagements since his schedule is so fluid.

Thank you and I look forward to hearing from you ladies!

Izzy

From: Amy Oliver Cooke <acooke@spn.org>
Sent: Thursday, February 20, 2025 2:32 PM

To: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Cc: hannah@perc.org
Subject: [EXTERNAL] An invitation for Sec. Wright

Hello Izzy,

Amy Cooke, fellow Coloradan, here. Chris directed me to you regarding his calendar management. I know he's glad to have you with him in DC. Hannah Downey of PERC, copied above, and I work together with the State Policy Network (SPN) on energy and environmental policy. I coordinate our 52 members who represent state and national think tanks across the country. Hannah co-directs the Environmental and Natural Resource Management subgroup. We're very active in both state and federal energy policy and regulations. We'll be in DC on Jun 23 and 24. Hannah and I would like to invite Chris to talk with our state and national partners about his vision of energy at the federal and state levels. We can accommodate his schedule during those two days. Please let me know if that is doable.

I look forward to hearing from you.

Best wishes,

Amy Cooke

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U.S. DEPARTMENT OF
ENERGY

Event Information Request Form

Thank you for your interest in hosting the U.S. Secretary of Energy at your event. To ensure that the appropriate individual within the Department of Energy is participating in your event and because the Office of the Secretary is committed to maintaining the highest ethical standards, we need the information requested below before we can agree to confirm a speaker.

Please respond to the questions below and send your response to the.secretary@hq.doe.gov.

If you have any questions you may contact the Secretary's Scheduling Office at 202-586-5534.

Title of the Event (please note if the event is a weekly, monthly, annual, etc.):	State Policy Network Energy and Environmental Policy Working Group Fly-in
Date of Event (please note if the date is flexible):	June 23 and 24. We go from 11 am on June 23 to 2 pm on June 24. However, we will accommodate Sec. Wright anytime on those two days.
Event Location (venue, address, city and state/country):	SPN offices, 1500 Wilson Blvd, Suite 600, Arlington, VA 22209
Point(s) of Contact (Name, Email, Phone):	Amy Cooke acooke@spn.org , (b) (6)
Briefly describe the event in detail including the purpose and desired role of the Secretary (i.e. deliver keynote remarks, attend an event, meet with attendees etc.):	A private conversation with our members about the current state of energy policy and how state groups can help shape future policy.
Is the event a fundraiser? If yes, please explain who it is benefiting (i.e. specific charity, a political candidate, etc.):	No.
Audience	
Approximately how many people are expected to attend the event?	40
Please describe the target audience of the event (elected officials, local community leaders, academics, industry representatives, public sector representatives, etc.).	Academics and state level energy policy leaders and influencers.
Will the attendees at the event include persons with a diversity of views or interests, or representatives from throughout an industry or profession, or the range of persons interested in a matter? (If yes, please describe.)	The audience will be long-time state energy policy analysts and influencers with a market-based perspective.

Does the invitation extend to the Secretary's spouse or other guest? If yes, will others in attendance generally be accompanied by a spouse or other guest?	Yes. Whomever Secretary Wright would like to include – perhaps members of his staff.
Will the Secretary be asked to sign a speaking/participation agreement or release related to this event? If so, please provide a copy.	No.
If the Secretary is not able to attend, is a surrogate desired? If yes, anyone specific?	Yes.
Any additional notes or information?	No.
Event Host and Sponsor	
Who is the <u>event host</u> ? (Please identify and provide background on the Event host as well as any other organization involved in the Event.)	State Policy Network (SPN)
<u>Event host</u> website/url.	www.spn.org
Is the <u>event host</u> a registered lobbyist or lobbying organization, and/or registered under the Foreign Agents Registration Act? (If yes, please identify.)	No.
Is the <u>event host</u> a partisan political candidate, a representative of a political party or a registered political action committee (PAC)? (If yes, please identify.)	No.
Is the <u>event host</u> a 501(c)(3) organization or a media organization? (If yes, please identify.)	SPN is a 501c3 organization.
Is the <u>event host</u> seeking or currently have any business interests with the Department such as permits, contracts, litigation, grants, etc.? (If yes, please describe.)	No.
Who are the <u>sponsors</u> of the event? Please identify and provide background information on the individual and/or entity.	There are no sponsors currently. Last year a dinner sponsor was the American Fuel and Petro Chemical Manufacturers.
Are any event <u>sponsors</u> seeking or do they currently have any business interests with the Department such as permits, contracts, litigation, grants, etc.? (If yes, please describe.)	No.
With which Bureau or Agency does your agenda most align? Please list all, if more than one.	EPA, DOI, and DOE
Partisan Political Candidate or Elected Official Participation	

From: Brewer, Tracy
Sent: Thu, 20 Mar 2025 16:30:55 +0000
To: Lamanna, Isabelle; Herrington, Lucy R
Cc: Repass, Kristin E
Subject: RE: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Thanks Izzy!

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002



Delivering Energy to Improve Lives

From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Sent: Thursday, March 20, 2025 11:03 AM
To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>; Brewer, Tracy <tracy_brewer@kindermorgan.com>
Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>
Subject: RE: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

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Alex Fitzsimmons should be joining from our side.

Thanks for coordinating everyone!



Izzy Lamanna

Director of Scheduling

U.S. Department of Energy

MOBILE (b) (6)

EMAIL Isabelle.Lamanna@hq.doe.gov

From: Herrington, Lucy R <lucy_herrington@ios.doi.gov>
Sent: Thursday, March 20, 2025 11:51 AM
To: Brewer, Tracy <tracy_brewer@kindermorgan.com>; Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

Subject: Re: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Wonderful, thank you!

Lucy Herrington

The office of Scheduling and Advance

Secretary Doug Burgum | U.S. Department of the Interior

(b) (6) | scheduling_interior@ios.gov



From: Brewer, Tracy <tracy_brewer@kindermorgan.com>

Sent: Thursday, March 20, 2025 11:12:11 AM

To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>; Lamanna, Isabelle
<Isabelle.Lamanna@hq.doe.gov>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Thanks Lucy –

I've also been asked to let you both know that Tom Martin, President, Kinder Morgan, will be joining Kim on the call as well.

Have a great day!

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002



Delivering Energy to Improve Lives

From: Herrington, Lucy R <lucy_herrington@ios.doi.gov>

Sent: Wednesday, March 19, 2025 9:56 PM

To: Brewer, Tracy <tracy_brewer@kindermorgan.com>; Lamanna, Isabelle
<Isabelle.Lamanna@hq.doe.gov>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

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Hi all-

I wanted to let you know that Jarrod Agen will be staffing Sec. Burgum.

Best,

Thank you,

Scheduling and Advance

Office of the Secretary of Interior

From: Brewer, Tracy <tracy_brewer@kindermorgan.com>

Sent: Wednesday, March 19, 2025 8:21 AM

To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>; Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Thanks to you all! Have a great day!

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002

KINDER MORGAN

Delivering Energy to Improve Lives

From: Herrington, Lucy R <lucy_herrington@ios.doi.gov>

Sent: Tuesday, March 18, 2025 6:50 PM

To: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>; Brewer, Tracy <tracy_brewer@kindermorgan.com>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

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Hi all-

I have it confirmed on Secretary Burgum's calendar for Friday @10:30am est. and have noted that Sec. Wright will also be on the line.

Thank you all!

Lucy Herrington

The office of Scheduling and Advance
Secretary Doug Burgum | U.S. Department of the Interior
(b) (6) | scheduling_interior@ios.gov



From: Lamanna, Isabelle <Isabelle.Lamanna@hq.doe.gov>
Sent: Tuesday, March 18, 2025 7:08:28 PM
To: Brewer, Tracy <tracy_brewer@kindermorgan.com>
Cc: Herrington, Lucy R <lucy_herrington@ios.doi.gov>; Repass, Kristin E <kristin_repass@ios.doi.gov>
Subject: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

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Hi Tracy!

That is a great idea! I checked with the DOI team and that works for them. I've copied them here. We can use our conference line below at the time for the call from 10:30-10:45am on Friday 3/21.

Tracy and DOI team- please confirm any attendees that will be joining from your side!

Have a great night everyone!

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Izzy Lamanna

Director of Scheduling

U.S. Department of Energy

MOBILE (b) (6)

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Subject: [EXTERNAL] RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Good Morning Izzy and thank you for your response.

Kim has just a scheduled call with Secretary Burgum at the date and time offered below to discuss the same topic. Would Secretary Wright want to join that call or would he prefer a separate call?

Please let me know your thoughts.

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002

KINDER MORGAN

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Hi Tracy!

I hope you are doing well. Thank you for your patience, Secretary Wright would love to hop on a call with Kim.

I know you mentioned a 15-minute call for sometime next week. Would Friday the 21st at 10:30am EST work?

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Hi Tracy!

Thanks for the follow up! My apologies for the delay, we were running around at CERAWeek the last few days.

I will bring this to the team tomorrow.

Have a great night,

Izzy

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Thank you for your consideration.

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Subject: RE: Request for phone call between KMI CEO Kim Dang and Sec. Wright

Good Morning –

Please see attached meeting request form.

Have a great day!

Tracy Brewer

Executive Assistant, Sr. | Office of the Chairman

Ph. (b) (6)

1001 Louisiana Street, Suite 1000 | Houston, TX 77002



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Subject: [EXTERNAL] Request for phone call between KMI CEO Kim Dang and Sec. Wright

Hello Isabelle, I am writing today to follow up on a conversation that my boss, Kim Dang, had with Secretary Wright last week at the Business Council meeting. When they met briefly last week, Secretary Wright said he would be interested in understanding how the government could help expedite the construction of critical energy infrastructure projects. We are requesting a brief phone call with the Secretary to follow up on that, and we will obviously schedule it at the Secretary's convenience.

By way of background, Kinder Morgan is the largest U.S. headquartered energy infrastructure company. We own an interest in or operate approximately 79,000 miles of pipelines, 139 terminals, 704 billion cubic feet (Bcf) of working natural gas storage capacity and have renewable natural gas production capacity of approximately 5.6 Bcf per year with an additional 0.8 Bcf in development. Our pipelines transport 40% of the natural gas consumed in or exported

from the U.S., as well as refined petroleum products, crude oil, condensate, carbon dioxide, renewable fuels and other products, and our terminals store and handle various commodities including gasoline, diesel fuel, jet fuel, chemicals, metals, petroleum coke, and ethanol and other renewable fuels and feedstocks.

We are currently investing approximately \$6 billion in capital on three projects to provide natural gas for growing power generation and LNG demand. Those are the projects we are hoping to expedite.

Thank you in advance for your consideration of this request. I have copied Kim's EA, Tracy Brewer, and we hope to hear from you soon.

PS: I served at the DOE under both Secretaries in the Bush 43 Administration. It's a great place full of quality people. I hope you enjoy your time there.

Best wishes, Dave

Dave Conover

Vice President, Government Relations & Communications

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