

(b)(5), Deliberative Process

**Proposal Name:** [Redacted]

**Scope:**  
Department

**Type:**  
Restructuring or merging activities

**USDA Strategic Goals**

Goal #1 – Ensure USDA programs are Delivered Efficiently, Effectively, and with Integrity; and  
Goal #6 – Ensure Productive and Sustainable Use of our National Forest System Lands

**Proposal-at-a-Glance**

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]
- [Redacted]

**Description**  
[Redacted]

**Justification**  
[Redacted]

**Supporting Evidence**  
[Redacted]

(b)(5), Deliberative Process

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(b)(5), Deliberative Process

**Proposal Implementation and Time Horizon to Start Action**



(b)(5), Deliberative Process

**Measuring Success**



**Affected Stakeholders**

External stakeholders should not be impacted.

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**Mechanism:**

Administrative.

(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

**Budget and FTE changes**



(b)(5), Deliberative Process

**Implications for other agencies**



(b)(5), Deliberative Process

**Proposal Name** - [Redacted]

**Scope** - USDA and Forest Service

**Type** - Improve organizational efficiency and effectiveness

**USDA Strategic Goals**

- Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
- Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

**Proposal-at-a-Glance**

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]
- [Redacted]

(b)(5), Deliberative Process

**Description**

[Redacted]

**Justification**

- (b)(5), Deliberative Process Privilege
- [Redacted]

- (b)(5), Deliberative Process Privilege
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(b)(5), Deliberative Process

**Supporting Evidence**

[Redacted]

(b)(5), Deliberative Process

**Proposal Implementation and Time Horizon to Start Action**

[Redacted]

**Measuring Success**

(b)(5), Deliberative Process Privilege

(b)(5), Deliberative Process

**Affected Stakeholders**

[Redacted]

**Budget and FTE changes**

No budget or FTE changes are expected from this effort.

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**Proposal Name:**

(b)(5), Deliberative Process Privilege

**Scope:**

a.

(b)(5), Deliberative Process Privilege

b.

**Type**

- ✓ Eliminating activities

**USDA Strategic Goals**

Ensure USDA programs are Delivered Efficiently, Effectively, and with Integrity  
Strengthen the Stewardship of Private Lands through Technology and Research

**Proposal-at-a-Glance**

c.

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d.

(b)(5), Deliberative Process

**Description**



**Justification**

e.

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f.

g.

h.

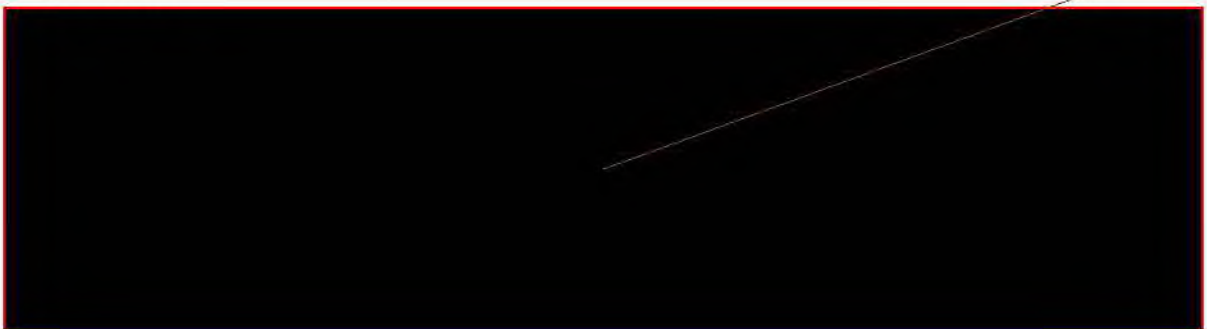
i.

(b)(5), Deliberative Process Privilege

j.

(b)(5), Deliberative Process

**Supporting Evidence**



**Proposal Implementation and Time Horizon to Start Action**

- (b)(5), Deliberative Process Privilege
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**Measuring Success**

- (b)(5), Deliberative Process Privilege
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(b)(5), Deliberative Process

**Affected Stakeholders**

[Redacted]

**Mechanism:**

Statutory:

- (b)(5), Deliberative Process Privilege
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(b)(5), Deliberative Process

**Budget and FTE changes**

[Redacted]

(b)(5), Deliberative Process

**Implications for other agencies**

[Redacted]

(b)(5); Deliberative Process

(b)(5); Deliberative Process

(b)(5); Deliberative Process

**Proposal Name:** [Redacted]

**Scope:** [Redacted]

**Type**

- Eliminating activities
- Restructuring or merging activities
  - **Improve organizational efficiency and effectiveness**
- Workforce management (improve performance, increase accountability, and/or reduce cost/size)

**USDA Strategic Goals**

This proposal is consistent with USDA Strategic Goals:

- GOAL 1: Ensure USDA programs are Delivered Efficiently, Effectively, and with Integrity
- GOAL 6: Ensure Productive and Sustainable Use of our National Forest System Lands

(b)(5); Deliberative Process

**Proposal-at-a-Glance**

[Redacted]

(b)(5); Deliberative Process

**Description** Short explanation of the existing issue and rationale for the proposed change. (1-2 paragraphs)

[Redacted]

(b)(5); Deliberative Process

**Justification**

[Redacted]

(b)(5); Deliberative Process

**Supporting Evidence**

[Redacted]

**Proposal Implementation and Time Horizon to Start Action**

[Redacted]

(b)(5), Deliberative Process

**Measuring Success**

[Redacted]

(b)(5), Deliberative Process

(b)(5), Deliberative Process

**Affected Stakeholders**

[Redacted]

**Mechanism:**

Administrative. [Redacted]  
(b)(5), Deliberative Process Privilege

**Budget and FTE changes (1-2 paragraphs)**

This project requires no changes to budget or FTEs. [Redacted]  
(b)(5), Deliberative Process Privilege

**Proposal Name:** [Redacted]

**Scope -** USDA Forest Service

**Type -** Improve organizational efficiency and effectiveness

**USDA Strategic Goals**

- Strategic Goal 1: Ensure USDA programs are delivered efficiently, effectively, and with integrity.
- Strategic Goal 6: Ensure productive and sustainable use of our National Forest System Lands.

**Proposal-at-a-Glance**

- (b)(5), Deliberative Process Privilege
- [Redacted]

**Description**

National Forests were originally envisioned as working forests with multiple objectives to improve and protect the forest, secure favorable watershed conditions, and to furnish a continuous supply of timber for use by citizens of the United States. During the post-World War II housing boom, national forests were viewed as a ready supply of building material resulting in high volume outputs that peaked in the 1980s. This era had a significant influence on our forest management culture and associated internal direction that persists to this day.

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[Redacted]

**Justification**

Our current practices and processes are not delivering results at the pace and scale expected of the Forest Service. We aspire to significantly improve our practices and processes to meet the pace and scale of results expected of the Forest Service in a sustainable way.

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[Redacted]

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(b)(5), Deliberative Process

**Supporting Evidence**



**Proposal Implementation and Time Horizon to Start Action**

FY17: Project initiated, breadth and depth of problem/issues described, potential program changes identified.

FY18: Problem/issues further refined, potential program changes identified, top priority program changes identified and selected, and work initiated.

FY19: Short-term changes have been implemented, long-term changes have been initiated

**Measuring Success**

- (b)(5), Deliberative Process Privilege
- [Redacted]

**Affected Stakeholders**

- (b)(5), Deliberative Process Privilege
- [Redacted]
- [Redacted]

**Mechanism**

Administrative/Regulatory.

(b)(5), Deliberative Process Privilege

**Budget and FTE changes**

No budget or FTE changes are expected from this effort.

(b)(5), Deliberative Process Privilege