

CONFIDENTIAL

Subject to Protective Order in  
Ross v. Conoco, Inc., No. 90-4837  
14th Judicial District Court  
Calcasieu Parish, Louisiana

1493

MINUTES of the two hundred thirty-sixth meeting of the Board of Directors of the Manufacturing Chemists' Association, Inc., held at The Madison, Washington, D. C., Tuesday, January 14, 1975, at 10:00 a.m.

|            |                                  |                    |
|------------|----------------------------------|--------------------|
| Directors: | Edward R. Kane, Chairman         | James M. Gill      |
|            | Jack B. St. Clair, Vice Chairman | Robert D. Goodall  |
|            | James G. Affleck                 | John R. Hall       |
|            | Howard Barkell                   | Harry T. Marks     |
|            | Frederick L. Bissinger           | Harry D. McNeeley  |
|            | E. E. Chipman                    | H. Barclay Morley  |
|            | Thomas C. Dabovich               | Robert M. Morris   |
|            | William J. Driver                | Joseph A. Neubauer |
|            | J. Morris Evans                  | Donald D. Pascal   |
|            | Thomas S. Farmer                 | Robert T. Powers   |
|            | James H. Gardner                 | Harvey J. Taufen   |

Alternates:

Stanley H. Anonsen (for Harold E. Thayer)  
David H. Bradford, Jr. (for Frederick L. Bissinger)  
Werner C. Brown (for Harvey J. Taufen)  
J. Earl Burrell (for Joseph A. Neubauer)  
C. Preston Cunningham (for John W. Hanley)  
Richard E. Heckert (for Edward R. Kane)  
Paul F. Hoffman (for Robert M. Morris)  
Robert C. Hyndman (for Thomas C. Dabovich)  
L. H. Johnstone (for William C. Douce)  
James E. Magoffin (for Harry D. McNeeley)  
Harold S. Mickley (for H. Barclay Morley)  
E. A. Von Doersten (for John R. Hall)

Outside Counsel:

\* Lloyd N. Cutler )  
\* John H. Pickering ) Wilmer, Cutler & Pickering  
\* Daniel K. Mayers )

Secretary-Treasurer: George E. Best

By Invitation:

Robert C. Busch, Diamond Shamrock Corporation  
Robert B. Chapman, Monsanto Company  
A. C. Clark, MCA  
William B. Daume, Monsanto Company  
V. H. Peterson, MCA  
W. M. Stover, MCA  
John G. Trites, MCA  
R. E. Varnerin, MCA  
David C. Williams, MCA

CMA 012550

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Exhibit D

**SPECIAL MESSAGE OF THE CHAIRMAN  
OF THE BOARD**

We now are midway through our fiscal year. This might be the time for some general remarks and forward-thinking about our Association's organization and program, how we develop that program and what additional steps might be taken to increase its effectiveness.

The effectiveness of MCA is obviously an increasingly vital consideration, as issues which could affect our industry in major ways continue to provoke public attention and governmental action.

In the first half of 1973, a study by a Board Committee of three members recommended improving MCA's effectiveness on the Washington scene, in view of the proliferation of federal legislation and regulatory developments impacting the chemical industry. This trend has not diminished.

The study also highlighted the need for improved external and internal communication, but the success of communications in Washington and in other arenas as well depends on the substance, timeliness and clarity of our positions and the coordination of related actions taken individually by member companies.

Improvement in these respects has been central to our thinking and planning since then. We believe definite progress has been made; however the complexity of the task keeps growing and we have to make continuing improvements to remain competitive in the area of public ideas and governmental action.

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## NON-RESPONSIVE MATERIAL REDACTED

On MCA's overall role, much of our policy reflects requirements of the antitrust laws. On this account, for example, MCA in the past has minimized the collection of chemical industry statistics, has refrained from developing standards, has organized along functional lines rather than product groupings, and has been particularly circumspect in product-oriented activities. MCA's posture certainly has been conservative, with full intention that we should be above suspicion.  
MCA and se

But has this interpretation of MCA ruled out Association services which our member companies might reasonably expect? You are aware of MCA's limited participation in the pending litigation on EPA's effluent guidelines, and of the Association's declining to represent the vinyl chloride and polyvinyl chloride producers in recommending specific occupational exposure limits.

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