

**To:** Matt Gress[MGress@azcc.gov]  
**Cc:** Erin Ford Faulhaber[EFordFaulhaber@azcc.gov]; dhutchens@tep.com[dhutchens@tep.com]; JoSmith@uns.com[JoSmith@uns.com]; jeff.guldner@aps.com[jeff.guldner@aps.com]; Gregory.Bernosky@aps.com[Gregory.Bernosky@aps.com]; george.bilicic@lazard.com[george.bilicic@lazard.com]; rjoe@navajo-nsn.gov[rjoe@navajo-nsn.gov]; bgalli@peabodyenergy.com[bgalli@peabodyenergy.com]; Taylor Robert R (Rob)[Rob.Taylor@srpnet.com]; Jennifer Bontrager[JBontrager@azcc.gov]  
**From:** Cameron, Scott  
**Sent:** 2017-03-13T10:47:42-04:00  
**Importance:** Normal  
**Subject:** Re: Navajo Generating Station Conference Call  
**Received:** 2017-03-13T10:48:19-04:00

Matt,  
Wednesday or Thursday of next week is best for me.

Thanks,  
Scott  
Scott J. Cameron  
Special Assistant  
Office of the Secretary of the Interior  
Desk 202 208 0969  
Cell 202 706 9031

On Fri, Mar 10, 2017 at 8:05 PM, Matt Gress <[MGress@azcc.gov](mailto:MGress@azcc.gov)> wrote:

Hello

I'm emailing you to find the best date/time during the week of March 20<sup>th</sup> to discuss the customer-side portion of NGS. Next week, I will send you a PowerPoint presentation that details:

- a. An overview of NGS transmission availability in the region to consider for potential customers;
- b. A Q-3 operating profile for NGS and how such an operations strategy affects owners/operators, customers, coal production, etc.; and
- c. A discussion of how decisions at NGS can affect other baseload plants as well.

During the week of March 20<sup>th</sup>, we will convene a conference call to discuss the findings and determine next steps (if any) ahead of the April 12<sup>th</sup> session at the Dept. of Interior.

Please let me know which days/times work best for you.

Have a great weekend.

-Matt

*Matt Gress*

*Policy Advisor to Commissioner Andy Tobin*

*Cj office: 602-542-3621*

*Cell: 602-320-8284*

**To:** Shepherd, Ray[[rayshepherd@peabodyenergy.com](mailto:rayshepherd@peabodyenergy.com)]  
**From:** Scott Cameron  
**Sent:** 2017-08-17T12:00:38-04:00  
**Importance:** Normal  
**Subject:** Re: Navajo Generating Station legal questions.  
**Received:** 2017-08-17T12:00:46-04:00

I am ok with you reaching out to him directly, Ray.

Thanks,  
Scott  
Scott J. Cameron  
Principal Deputy Assistant Secretary  
Policy, Management and Budget  
Department of the Interior

Cell 202-706-9031  
Desk 292-208-4242

Sent from my iPhone

On Aug 17, 2017, at 11:41 AM, Shepherd, Ray <[rayshepherd@peabodyenergy.com](mailto:rayshepherd@peabodyenergy.com)> wrote:

Thanks Scott. Do you want to be on the call to provide background on some of the sensitivities or will you be able to brief him prior to the call? I know how busy you are.  
Much appreciated

**From:** Smith, Rodney [<mailto:rodney.smith@sol.doi.gov>]  
**Sent:** Thursday, August 17, 2017 10:52 AM  
**To:** Scott Cameron  
**Cc:** Shepherd, Ray; [andrea\\_travnicek@ios.doi.gov](mailto:andrea_travnicek@ios.doi.gov); Carter Brown; Deborah Lawler  
**Subject:** Re: Navajo Generating Station legal questions.

Hi Scott,

I'm happy to work with Ray, Congressman Shadegg, or others on their questions. Please feel free to contact me and we'll set something up.

Thanks,

---MRS

M. Rodney Smith Jr.  
U.S. Department of the Interior  
Office of the Solicitor  
Division of Water Resources  
125 South State Street, Suite 6201  
Salt Lake City, Utah 84138  
Tel: (801) 239-0550  
Fax: (801) 524-4506  
Email: [Rodney.Smith@sol.doi.gov](mailto:Rodney.Smith@sol.doi.gov)

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On Wed, Aug 16, 2017 at 6:01 PM, Scott Cameron  
<[scott\\_cameron@ios.doi.gov](mailto:scott_cameron@ios.doi.gov)> wrote:

Rod,  
Meet Ray with Peabody. He has some questions regarding legal issues and Navajo Generating Station. I hope you can give him answers or point him in the right direction.

Thanks,

Scott  
Scott J. Cameron  
Principal Deputy Assistant Secretary  
Policy, Management and Budget  
Department of the Interior

Cell 202-706-9031  
Desk 292-208-4242

Sent from my iPhone  
On Aug 16, 2017, at 5:30 PM, Shepherd, Ray  
<[rayshpherd@peabodyenergy.com](mailto:rayshpherd@peabodyenergy.com)> wrote:

Scott

Hope you are doing well. May I take you up on your offer to provide an email intro for Rod Smith? Unfortunately, former Congressman Shadegg has not been previously in contact with him. Thanks much

**Ray Shepherd**

Vice President & Senior Counsel, Federal Government Affairs

**Peabody Energy Corporation**

801 PA Avenue, NW | Suite 212 | Washington, DC 20004

Phone: (202) 942-4301 | Cell 202-765-8680

[rayshepherd@peabodyenergy.com](mailto:rayshepherd@peabodyenergy.com)

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**To:** Franzel, Brent S. [bfranzel@mail.cardinalpoint.com]  
**Cc:** Magallanes, Downey [downey\_magallanes@ios.doi.gov]  
**From:** Scott Cameron  
**Sent:** 2017-05-16T18:53:28-04:00  
**Importance:** Normal  
**Subject:** Re: Navajo Generating Station  
**Received:** 2017-05-16T18:53:36-04:00

Brent,  
Next week might work. Otherwise I am out until around June 7.

Thanks,  
Scott  
Scott J. Cameron  
Special Assistant  
Water and Science  
Department of the Interior

Phone: 202 208 0969  
Cell service 202 706 9031

Sent from my iPhone

On May 16, 2017, at 3:42 PM, Franzel, Brent S. <bfranzel@mail.cardinalpoint.com> wrote:

Downey, thank you so much for the introduction!

Scott and Dave, Black & Veatch would like the opportunity to meet with you to share their proposal for NGS. I am sure you are tied up with the listening tour this week. I will get back to you with details and hopefully we can arrange an appropriate meeting soon. Many thanks.

Brent

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**From:** Scott Cameron <scott\_cameron@ios.doi.gov>  
**Date:** Tuesday, May 16, 2017 at 2:22 PM  
**To:** "Magallanes, Downey" <downey\_magallanes@ios.doi.gov>  
**Cc:** "Franzel, Brent S." <bfranzel@mail.cardinalpoint.com>  
**Subject:** Re: Navajo Generating Station

Brent, I am the relevant political appointee and Dave Palumbo, copied here, is the career executive at Reclamation who has the lead on this. We are both in AZ in a day long meeting on NGS.

Thanks,  
Scott  
Scott J. Cameron

Special Assistant  
Water and Science  
Department of the Interior

Phone: 202 208 0969  
Cell service 202 706 9031

Sent from my iPhone  
On May 16, 2017, at 8:04 AM, Magallanes, Downey  
<[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)> wrote:

Good to hear from you. Meet Scott. He is actually in AZ right now working on this very issue but will let you two connect.

Downey

On Tue, May 16, 2017 at 9:24 AM, Franzel, Brent S.  
<[bfranzel@mail.cardinalpoint.com](mailto:bfranzel@mail.cardinalpoint.com)> wrote:  
Downey:

I hope you are doing well and enjoying your new job.

I wanted to see if I could ask your guidance/help on an issue. This is the first time in 30 years that I've had an issue at Interior, so I don't really know where to go. It involves the Navajo Generating Station in Arizona. Black & Veatch has a plan that it wants to put forward to repurpose the plant to renewables. They have briefed the other owners (other than the Bureau of Reclamation) and they have spoken to large potential offtakers. Can you tell me who we should be talking to at DOI or at the Bureau to brief them on the proposal – and if possible provide an introduction? We can do it out there or in DC – whatever makes sense. We just want to add our proposal to the options available to resolve the current situation. I appreciate any guidance and introductions you can provide. Thanks so much. Hope to see you one of these days.

Regards,

Brent

Brent S. Franzel  
Cardinal Point Partners, LLC  
525 2nd Street, NE  
Washington, DC 20002  
202-669-7073  
[bfranzel@cardinalpoint.com](mailto:bfranzel@cardinalpoint.com)

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Downey Magallanes  
Office of the Secretary  
[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)  
202-501-0654 (desk)  
202-706-9199 (cell)

**To:** Franzel, Brent S.[[bfranzel@mail.cardinalpoint.com](mailto:bfranzel@mail.cardinalpoint.com)]  
**From:** Scott Cameron  
**Sent:** 2017-05-18T12:58:25-04:00  
**Importance:** Normal  
**Subject:** Re: Navajo Generating Station  
**Received:** 2017-05-18T12:58:33-04:00

Excellent

Thanks,  
Scott  
Scott J. Cameron  
Special Assistant  
Water and Science  
Department of the Interior

Phone: 202 208 0969  
Cell service 202 706 9031

Sent from my iPhone

On May 18, 2017, at 12:03 PM, Franzel, Brent S. <[bfranzel@mail.cardinalpoint.com](mailto:bfranzel@mail.cardinalpoint.com)> wrote:

Thanks so much Scott. We've had a couple people on travel which has held up our response. I'm meeting with them tomorrow and I'll get back to you with details, and then we can find a time that works with your schedule

Regards,  
Brent

Sent from my iPhone

On May 16, 2017, at 6:53 PM, Scott Cameron <[scott\\_cameron@ios.doi.gov](mailto:scott_cameron@ios.doi.gov)> wrote:

Brent,  
Next week might work. Otherwise I am out until around June 7.

Thanks,  
Scott  
Scott J. Cameron  
Special Assistant  
Water and Science  
Department of the Interior

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Sent from my iPhone

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Brent

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**From:** Scott Cameron <[scott\\_cameron@ios.doi.gov](mailto:scott_cameron@ios.doi.gov)>

**Date:** Tuesday, May 16, 2017 at 2:22 PM

**To:** "Magallanes, Downey" <[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)>

**Cc:** "Franzel, Brent S." <[bfranzel@mail.cardinalpoint.com](mailto:bfranzel@mail.cardinalpoint.com)>

**Subject:** Re: Navajo Generating Station

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Thanks,

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Scott J. Cameron  
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Cell service 202 706 9031

Sent from my iPhone  
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<[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)> wrote:

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Downey

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<[bfranzel@mail.cardinalpoint.com](mailto:bfranzel@mail.cardinalpoint.com)> wrote:  
Downey:

I hope you are doing well and enjoying your new job.

I wanted to see if I could ask your guidance/help on an issue. This is the first time in 30 years that I've had an issue at Interior, so I don't really know where to go. It involves the Navajo Generating Station in Arizona. Black & Veatch has a plan that it wants to put forward to repurpose the plant to renewables. They have briefed the other owners (other than the Bureau of Reclamation) and they have spoken to large potential offtakers. Can you tell me who we should be talking to at DOI or at the Bureau to brief them on the proposal – and if possible provide an introduction? We can do it out there or in DC – whatever makes sense. We just want to add our proposal to the options available to resolve the current situation. I appreciate any guidance and introductions you can provide. Thanks so much. Hope to see you one of these days.

Regards,

Brent

Brent S. Franzel  
Cardinal Point Partners, LLC  
525 2nd Street, NE  
Washington, DC 20002  
202-669-7073  
[bfranzel@cardinalpoint.com](mailto:bfranzel@cardinalpoint.com)

--

Downey Magallanes  
Office of the Secretary  
[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)

202-501-0654 (desk)  
202-706-9199 (cell)

**To:** Burman Brenda W[Brenda.Burman@srpnet.com]  
**From:** Cason, James  
**Sent:** 2017-01-28T16:15:50-05:00  
**Importance:** Normal  
**Subject:** Re: Navajo Generating Station  
**Received:** 2017-01-28T16:15:57-05:00

Brenda,

My apologies for not getting back to you sooner. I'd be happy to hear your views/concerns. Do you have a preferred time...I'll try to accommodate it. I'll look forward to seeing your group soon.

Jim

On Tue, Jan 24, 2017 at 4:13 PM, Burman Brenda W <[Brenda.Burman@srpnet.com](mailto:Brenda.Burman@srpnet.com)> wrote:

Jim, hi, this is Brenda Burman. Congratulations on your new position good to know you are over there.

I left you a voice message and want to follow up with an email. Lane and I work for Salt River Project (SRP) now and would like a chance to meet with you next week about what is going on with Navajo Generating Station (NGS). I'm not sure what briefing materials you have seen, but NGS is a coal generating plant on the Navajo Nation Reservation. It receives coal from a mine located on both the Navajo and Hopi Reservations. NGS has several owners including SRP as the operating agent and the United States (through the Bureau of Reclamation), which owns over 20%. In the last month the news has reported that the owners, including the US, are in discussion with the Navajo Nation and the Hopi Tribe about the economics of the plant and its future useful life. Several options are being discussed and a decision could be made in the following weeks.

We would like to come talk to you about NGS next week while I am in town. Is that possible? We can be very flexible with time Monday through Wednesday or on Thursday February 2 our Deputy General Manager will be in town and would be able to meet.

Thanks Jim

Brenda Burman

[brenda.burman@srpnet.com](mailto:brenda.burman@srpnet.com)

O: 602 236-4024

C: (b) (6)

**To:** Magallanes, Downey[downey\_magallanes@ios.doi.gov]  
**Cc:** Franzel, Brent S.[bfranzel@mail.cardinalpoint.com]  
**From:** Scott Cameron  
**Sent:** 2017-05-16T14:22:37-04:00  
**Importance:** Normal  
**Subject:** Re: Navajo Generating Station  
**Received:** 2017-05-16T14:22:45-04:00

Brent, I am the relevant political appointee and Dave Palumbo, copied here, is the career executive at Reclamation who has the lead on this. We are both in AZ in a day long meeting on NGS.

Thanks,  
Scott  
Scott J. Cameron  
Special Assistant  
Water and Science  
Department of the Interior

Phone: 202 208 0969  
Cell service 202 706 9031

Sent from my iPhone

On May 16, 2017, at 8:04 AM, Magallanes, Downey <[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)> wrote:

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Downey

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<[bfranzel@mail.cardinalpoint.com](mailto:bfranzel@mail.cardinalpoint.com)> wrote:

Downey:

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them on the proposal – and if possible provide an introduction? We can do it out there or in DC – whatever makes sense. We just want to add our proposal to the options available to resolve the current situation. I appreciate any guidance and introductions you can provide. Thanks so much. Hope to see you one of these days.

Regards,

Brent

Brent S. Franzel

Cardinal Point Partners, LLC

525 2nd Street, NE

Washington, DC 20002

202-669-7073

[bfranzel@cardinalpoint.com](mailto:bfranzel@cardinalpoint.com)

--

Downey Magallanes

Office of the Secretary

[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)

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202-706-9199 (cell)