

PLAINTIFF'S EXHIBIT

ASA-454

EXHIBIT

Nelson #13

94-11/1/85

U. S. MARITIME COMMISSION

To: Lt. Comdr. Sessions and Peos, Lts. Storlazzi and Kindsvatter, Ensigns Ege, Nelson, Morgan, Ross.

From: Philip Drinker.

Subject: Inspections and Reports.

Our group will be responsible for the inspection of Maritime Commission and Navy contract yards. As a guide we will use the Minimum Standards for Health and Safety adopted at the Chicago Conference on December 7 and 8, 1942, copies of which will be furnished you as soon as they are available and with which you will be expected to familiarize yourself.

The Regional Directors of the Maritime Commission are as follows:

Mr. J. F. Moynis
Regional Director of Construction
U. S. Maritime Commission
Jefferson Building
1015 Chestnut Street
Philadelphia, Pennsylvania

Mr. C. W. Fleisher
Regional Director of Construction
U. S. Maritime Commission
Financial Center Building
14th and Franklin Streets
Oakland, California

Mr. L. R. Sanford
Regional Director of Construction
U. S. Maritime Commission
Stern Building
348 Peronne Street
New Orleans, Louisiana

Mr. W. E. Spofford
Regional Director of Construction
U. S. Maritime Commission
310 South Michigan Avenue
Chicago, Illinois

On or about the fourth of January Peos, Morgan, and Ross report to Oakland; Sessions, Storlazzi, and Kindsvatter report to Philadelphia; Nelson reports to Chicago; Ege reports to New Orleans (about January 15th). Each man will have repeated travel orders with his own Navy travel request book. The two doctors, Lt. Comdr. Sessions and Peos will have east and west of the Mississippi respectively. Storlazzi and Kindsvatter, working out of Philadelphia will have the north and south Atlantic Coast, Ross and Morgan will divide the west coast between them, Nelson will take the Great Lakes, and Ege the Gulf region. All have St. Louis and Chicago on their travel orders so that these cities can be used for meeting places from time to time.

Each man will be furnished with the recommendations made for the various yards visited by us last summer. No visits to any yards, except in emergencies, will be made without the advance knowledge of the Regional Director and the Management of the Yard.

Each officer will receive presently a list of yards to be visited (some of these listed officially are very small and are sub-contractors to large firms with long experience in industrial medicine). I am sending you herewith the yard lists furnished me by Lt. Comdr. Carlson of the Office of the Assistant Secretary of the Navy.

Dr. Peos will come East as soon as possible to meet Drinker at the Palmer House, Chicago, January 11 and 12, and then visit several East Coast yards with Dr. Sessions, returning to Oakland on or about the end of January.

Morgan will work out of Oakland with Ross for about two weeks and then separate and each take his respective territory. Storlazzi and Kindsvatter will meet Ege and visit several East Coast yards with him and then each will take his respective assignments on or about January 15.

Each officer will let his Regional Director know where he is on all U. S. or Navy trips and will notify the Director promptly in the event of any change of itinerary. When any of us are wanted, inquiries should always be sent through the appropriate Regional Director.

Reports of all visits, inspections, or technical meetings of possible interest to MC or the Navy will be made, and submitted to the Regional Director for final typing. Two copies will be sent to the Division of Shipyard Labor Relations of the Maritime Commission, Washington; two copies to the Office of the Assistant Secretary of the Navy, Navy department, Washington, attention Admiral Fisher; one copy will be retained by the Regional Director; one will be sent to the Yard inspected, and one will be retained by the author. These reports should be typed on thin paper, preferably a good grade of onion skin on which seven legible copies can be made.

You will be expected to discuss with the Management of the Yards the results of your inspection before you submit your final report. This is especially important if you have adverse comments -- that is, let Management hear them before you formalize them by putting them in your report.

In describing processes or methods it is often helpful to use sketches or cuts from advertisements rather than to give a long written description. Wherever photographs are very helpful, you will not take cameras into any yards without permission from the Management.

Your inspections must cover all 24 hours -- do not report merely on conditions during the day shift.

All H-V(S) men will provide themselves with hard hats, safety shoes, and anti-flash goggles and will wear them in the yards. The doctors will use their own judgement about hats and shoes but they must have flash goggles.

All eight officers and Drinker will be available to attend shipyard meetings about problems of health or safety and to give talks to groups such as foremen and to the apprentice schools. Any such engagements should be cleared through the Regional Director.

None of us will make any public addresses or give press interviews without the approval of the Regional Director or the appropriate Navy authority.

Copy to: Mr. Ring
Lt. Comdr. Carlson
Dr. Burton
Mr. Roche