Statement of Cash Flows

In millions

	Year Ended December 31		
	1999	2000	**2001**
Net cash flows from operating activities	$ 608	$ 984	**$ 639**
Cash flows from investing activities:			
Purchases of property, plant and equipment	(807)	(662)	**(425)**
Purchases of assets to be leased	(480)	(191)	**(50)**
Acquisitions	(18)	(511)	**(21)**
Divestitures	36	571	**236**
Changes in investments and other assets	(155)	(183)	**1**
Loans made to customers and partnerships	(259)	(643)	**(68)**
Payments received on leases	200	146	**48**
Proceeds from sales of certain assets	45	41	**132**
Proceeds from sales of leased assets	135	82	**60**
Payments received on loans	206	561	**180**
Other	(4)	(5)	**(14)**
Net cash flows - investing activities	(1,101)	(794)	**79**
Cash flows from financing activities:			
Net change in short-term debt	(341)	577	**(888)**
Issuance of long-term debt	1,396	368	**847**
Payments on long-term debt	(376)	(504)	**(501)**
Dividends paid	(206)	(187)	**(140)**
Shares repurchased	(100)	(381)	
Other	1	5	**(16)**
Net cash flows - financing activities	374	(122)	**(698)**
Net increase (decrease) in cash and cash equivalents	(119)	68	**20**
Cash and cash equivalents - beginning of year	230	111	**179**
Cash and cash equivalents - end of year	$ 111	$ 179	**$ 199**
Reconciliation of net income (loss) to net cash flows from operating activities:			
Net income (loss)	$ 513	$ 334	**$(298)**
Depreciation and amortization	519	523	**548**
Unremitted earnings of affiliates	(37)	(54)	**4**
Deferred income taxes	74	57	**(116)**
Minority interest	6	10	**4**
Asset impairment	62	27	**206**
Change in accounts receivable	(528)	327	**137**
Change in inventories	(207)	108	**166**
Change in other operating assets	(11)	(58)	**(31)**
Change in operating liabilities	300	(144)	**78**
Additions to lease and loan loss reserves	8	18	**(9)**
Gains on divestitures	(5)	(106)	**(10)**
Other	(86)	(58)	**(40)**
Net cash flows from operating activities	$ 608	$ 984	**$ 639**

The accompanying notes are an integral part of the financial statements.