

CONDENSED CONSOLIDATED OPERATING STATEMENT

THE GLIDDEN COMPANY—CLEVELAND, AND SUBSIDIARIES

For the Fiscal Year Ended October 31, 1932

<i>Net Sales</i> (Excluding inter-company and subsidiary sales and transfers)			<u>\$22,259,952.71</u>
<i>Profit Before Interest, Depreciation and Other Income</i>			<u>\$ 1,044,808.47</u>
Other Income:		\$ 260,118.04	
Discount on 5½% Gold Notes Purchased and Retired	\$ 225,113.14		
Refund of Excise Tax charged to prior years			
Cost of Sales			
Less: Canadian exchange and additional Personal Property Taxes for prior year	41,596.61	183,516.53	443,634.57
Interest on Funded Debt		\$ 298,158.73	\$ 1,488,443.04
Other Deductions—Net		124,355.10	422,513.83
<i>Profit Before Providing for Depreciation</i>			<u>\$ 1,065,929.21</u>
Provision for Depreciation			534,494.12
		<u>Net Profit</u>	<u>\$ 531,435.09</u>

(Note A) In the preparation of the above statement, net operations of Canadian subsidiary have been adjusted to the basis of exchange rate prevailing at the end of the period.

SURPLUS ACCOUNTS

<i>Capital Surplus</i> <i>Balance October 31, 1931</i>			<u>\$10,681,684.97</u>
<i>Deductions:</i> Charges resulting from special write-down of permanent assets and one land Note and Bond discount and expense as of November 1, 1931 written off Provision for special reserves Development Accounts written off	\$ 2,376,437.81 130,082.90 186,491.75 33,251.44		
Less: Net excess of pay or declared value over cost of Capital Stock of Parent Company and Subsidiary retired	\$ 2,688,233.90	174,007.10	2,514,226.80
<i>Unearned Surplus</i> <i>Balance October 31, 1931</i> Less: Appreciation of Permanent Assets written off as of November 1, 1931			<u>\$ 8,167,458.17</u>
<i>Profit and Loss—Surplus</i> <i>Balance October 31, 1931</i>			<u>\$ 1,351,644.60</u>
<i>Additions:</i> Net Profit from Operations for the Fiscal Year ended October 31, 1932 Miscellaneous Credits	\$ 531,435.09 6,922.29		1,351,644.60
<i>Deductions:</i> Dividends Paid: The Glidden Company—Prior Preference 7% Subsidiary Company—Preferred	\$ 471,086.00 21,019.15	492,105.15	<u>\$ 0</u>
	<u>Net Addition</u>		<u>\$ 2,873,913.05</u>
<i>Balance October 31, 1932</i>			<u>\$ 2,920,165.28</u>

THE GLIDDEN COMPANY

CLEVELAND, OHIO

Adrian D. Joyce
President

TO THE SHAREHOLDERS:

December 31, 15

On behalf of the Directors, I present herewith the Annual Report of the Company and its subsidiaries as of the close of business October 31, 1932.

Notwithstanding the serious loss in sales volume due to business conditions, the Company has earned a profit, and Earned Surplus shows an increase as compared with the previous year.

The continued decline in commodity prices, together with the decline in volume of sales, have accentuated the problems of operation. Fortunately, our long established budgetary control system has stood the test of the depression and your Officers feel that we can continue to look to the future with confidence.

The happenings during the past three years have proven the wisdom of diversifying our production. This diversification has resulted in our earning a profit in each year of the depression.

The Company has been successful in increasing the total number of its customers and has added new and important lines of manufacture which, with the return of better conditions, will insure added volume and normal profits.

The attention of our Shareholders is directed to the action taken by the Board of Directors in marking down the book value of the Permanent Assets and in the writing off of certain deferred accounts. In the case of these adjustments, the sum of \$4,039,878.50 has been charged to Unearned and Capital Surplus respectively. These adjustments in no wise affect the Earned Surplus of the Company which now stands at \$2,920,165.28.

Your Directors feel that this adjustment of the Company's assets to meet existing conditions is sound and to the best interests of the stockholders, and is in accord with the consistently conservative policy of the management.

The Research and Development Divisions of the Company have been active all through the year and have succeeded in keeping our manufacturing operations fully in step with the march of progress. The work of these Divisions will be continued as in the past.

The Officers and Directors desire to take this opportunity to express to the faithful employees of the Company their appreciation of continued loyal, earnest and efficient work.

Yours truly,

ADRIAN D. JOYCE,

President

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