



America's Cement Manufacturers™

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March 22, 2018

Brittany Bolen
Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, D.C. 20460

Dear Deputy Associate Administrator Bolen:

On behalf of the Portland Cement Association (PCA) and the North American Concrete Alliance (NACA), I am pleased to invite you to be on a policy panel to discuss EPA regulatory reform priorities during the Morning Session at the Second Annual Cement and Concrete Washington, D.C. Fly-In. The event will take place on April 25th, 2018, and you are invited to speak between 8-9 am.

Founded in 1916, PCA is the widely-recognized authority on the technology, economics, and applications of cement and concrete. The association advocates for sustainability, economic growth, sound infrastructure investment, and overall innovation and excellence in construction. The Portland Cement Association represents 92 percent of U.S. cement production capacity that has facilities in all 50 states.

The Second Annual Cement and Concrete Fly-In will be attended by trade associations and their membership (including CEOs) that are a part of the North American Concrete Alliance (NACA). NACA is comprised of the following groups: The American Concrete Pavement Association, American Concrete Pipe Association, American Concrete Pumping Association, American Concrete Pressure Pipe Association, Concrete Foundations Association, Concrete Reinforcing Steel Institute, National Concrete Masonry Association, National Precast Concrete Association, Precast/Prestressed Concrete Institute, Portland Cement Association, National Ready Mixed Concrete Association, Tilt-Up Concrete Association. The Cement and concrete product manufacturing indirectly employs approximately 500,000 people in our country, and our collective industries contribute approximately \$100 billion to our economy.

As the second most consumed product on Earth, behind water, it is critical that our industry maintain high environmental standards. Fly-In attendees would appreciate hearing about your current and long term goals on regulatory reform for the Office of Policy. The Fly-In Morning Session will take place on Wednesday, April 25th at the Hyatt Regency Washington on Capitol Hill (400 New Jersey Ave NW) from 8:00-9:00 am.

Deputy Associate Administrator Bolen, it is our sincere hope that you will be able to join us as our industry comes to Washington. Your participation will make this a truly memorable event for NACA members and senior company representatives. Please respond to this invitation by Wednesday, April 4, 2018. Rachel Derby, PCA's Vice President of Government Affairs, will contact your office shortly to provide any additional information that might be helpful. She can also be reached directly at Ex. 6 or rderby@cement.org.

Sincerely,

A. Todd Johnston
Executive Vice President of Government Affairs