

FILE NAME: Garlock (GAR)

DATE: 2004

DOC#: GAR048

DOCUMENT DESCRIPTION: Research Notes to BC from Baron & Budd with Documents on Garlock

BARON & BUDD RESEARCH MEMORANDUM

TO: Dr. Barry Castleman
FROM: Ken Leiter
RE: Garlock's Mexico Plant
DATE: August 9, 2004
CC: Kim Peters and Pat Abels

QUESTION: Does Garlock, (n/k/a Garlock Sealing Technologies), a subsidiary of Enpro Industries, Inc (7), have a manufacturing plant in Mexico and if so, is Garlock importing gaskets into the United States?

ANSWER: Yes, Garlock Sealing Technologies has a manufacturing plant in Mexico. Garlock Sealing Technologies has owned its Mexico plant since March 31, 1959, the founding date of Garlock de Mexico, S. A. (1). Annual reports of Coltec and Enpro, parent companies of Garlock, list Garlock's Mexico plant as one of their foreign properties/operations (2, 3, 4)

As to whether Garlock Sealing Technologies is importing gaskets into the United States, we have only indirect evidence. A Dun & Bradstreet report on Garlock de Mexico, S. A. de C. V., and an announcement made by Garlock Sealing Technologies in May of 1997, suggest that Garlock Sealing Technologies is importing gaskets made in Mexico into the U. S.

SUMMARY: According to Dun & Bradstreet, Garlock de Mexico, S. A. de C. V. was founded on March 31, 1959. At the time of its founding, Garlock de Mexico, S. A., was a subsidiary of Garlock, Inc. (1). On May 14, 1984, Garlock de Mexico, S. A. changed its name to Garlock de Mexico, S. A. de C. V. (1). Garlock de Mexico, S.A. de C. V., "manufactures gaskets and hermetic sealing devices," hence, it is engaged in manufacturing, not just selling gaskets.

As to whether Garlock Sealing Technologies is importing gaskets from its Mexico plant into the United States, the data is mixed. For example, a Dun & Bradstreet report gives us a mixed picture. On the one hand it states that 80% of Garlock de Mexico, S, A, De C. V.'s sales are to the Government of Mexico and the rest to "private enterprises" such as Petroleos Mexicanos, Carrier, S. A. And Luis Moulas, S. A. The same Dun & Bradstreet report describes Garlock de Mexico, S.A. De C. V.'s territory as "Sells mainly in Mexico (90%), United States, Central America (10%) (1).

An suggestion that Garlock is importing gaskets from its Mexico plant is found in an announcement Garlock Sealing Technologies made concerning metallic gaskets. In May of 1997 Garlock Metallic Gaskets, an operating unit of Garlock Sealing Technologies, Inc. announced that it had made the decision to "redeploy manufacturing

Garlock Mexico
ref file

Page 1

Rank 1 of 1

Database
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As current as D&B

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THE FOLLOWING INFORMATION IS BEING PROVIDED TO YOU IN THE INTEREST OF SPEED.
DUN & BRADSTREET HAS NOT FULLY REVISED THIS REPORT SINCE THE DATES SHOWN IN
THE REPORT. THEREFORE, THIS REPORT SHOULD NOT BE CONSIDERED A STATEMENT OF
EXISTING FACTS. DUN & BRADSTREET WILL BE UPDATING THE REPORT AT NO EXTRA COST
TO YOU AND IT WILL BE MAILED TO YOU SHORTLY.

D-U-N-S: #81-000-2337

*

* Garlock de Mexico, S.A. de C.V.

Subsidiary of: Garlock, Inc., New York United States.

Poniente 116 - 571
Col. Fracc. Industrial Vallejo
C.P. 02300
Mexico, Distrito Federal
Mexico

Tel(s): (5) 5677011
Fax: (5) 5871209
Telex: 01776614

***** S U M M A R Y *****
* *****
* LOB : Manufacture gaskets and hermetic sealing devices.
* SIC : 3053
* RATING : - -
* ESTABLISHED : 1959
* R.F.C. : GME-840301-5P6
* FIN.COND : Undetermined
* RECORD : Incomplete EMPLOYEES : 180.00
* IMPORTS/EXPORTS
* PAYMENTS : See Comments
* CAP. STOCK : N\$210,000.00

MANAGEMENT:

20/Aug/1998

General Director
Mr. Felipe Moes

Vice President
Mr. Armando Becerra Araiza

Director Industrial Relations
Bachelor Andres Martinez Garcia

Manager Accounting
P.A. Eduardo Chavez Hernandez

General Accountant
Bachelor Gerardo Hernandez Zepeda

PAYMENTS:

20/Aug/1998

Since supplier names were declined, it was not possible to obtain credit experiences.

BANKS:

20/Aug/1998

Garlock de Mexico, S.A. de C.V. currently has accounts with 2 banks in locally, including the following.

Bank Name	: BANCO NAL. DE MEXICO, S.A.	BANCOMER, S.A.
City	: Mexico	Mexico
State	: Distrito Federal	Distrito Federal
Country	: Mexico	Mexico
Account #	:	0171065-6
Branch	: (218)	Vallejo
Phone #	: (5) 2258907	(5)2266011

SUITS:

OPERATIONS:

Aug/20/1998

LOB: Manufacture gaskets and hermetic sealing devices.

Manufactures: Gaskets; packing and sealing devices. SICs: 30530000 (100%).

Operates at 70% of capacity. Works 8 hours in 1 daily shift(s).

MARKET

In this country the subject is considered a medium concern in this field.

Competition in this market is strong. Manufactures under 1 trade mark(s).

Trade Mark(s) include: 'GARLOCK' .

PURCHASES

Purchases from 550 suppliers. 30% of purchases from national suppliers; payment terms from 15 to 40 days.

70% of purchases from foreign suppliers; payment terms from 30 to 60 days. Imports from United States(100%).

SALES

Sells through the use of own personnel. Has 2000 client(s). Sells to the government (80%) and private enterprises (30%). Sells mainly to PETROLEOS MEXICANOS, Mexico, Distrito Federal, Mexico. CARRIER, S.A. DE C.V., Monterrey, Nuevo Leon, Mexico. LUIS MOULAS, S.A. DE C.V., Mexico, Distrito Federal, Mexico.

Selling terms credit: 30 days (80%). cash (20%).

TERRITORY

Sells mainly in Mexican Republic (90%), United States, Central America (10%).

EQUIPMENT/VEHICLES

The subject owns the vehicles used by the business. Vehicles including: 10 vehicles of various models. Operates with owned modern equipment, including office equipment, rolling equipment, computer equipment, mixers, stranders, cutters, printers, etc.

SALES SEASON

Sales are steady throughout the year.

EMPLOYEES

Total 180.00. Employees include: 60 office worker(s), 120 blue collar worker(s).

LOCATION:

Aug/20/1998

At this address the subject maintains the administrative offices, a plant

Coltec Industries



PLAINTIFF'S EXHIBIT

G-695

Coltec Industries is building for
the future by investing in new
programs and products, improving
its productivity, pursuing interna-
tional markets, and developing an
increasingly empowered work force.

1995 Annual Report

BARON & BUDD
A PROFESSIONAL CORPORATION
ATTORNEYS AND COUNSELORS
THE CENTRUM
3102 OAK LAWN AVENUE
SUITE 1100
DALLAS TEXAS 75219-4281

TO

Garlock

COLTEC INDUSTRIES INC MANUFACTURES HIGHLY ENGINEERED PRODUCTS FOR

Coltec Industries Inc

AEROSPACE, AUTOMOTIVE AND OTHER INDUSTRIAL MARKETS. THE COMPANY'S

STRATEGY IS TO ACHIEVE LEADING MARKET POSITIONS, MAINTAIN TECHNOLOGICAL

LEADERSHIP, BUILD CLOSE CUSTOMER RELATIONSHIPS AND SUSTAIN SUPERIOR

OPERATING PROFITS.

INTERNATIONAL FACILITIES OF DOMESTIC OPERATIONS

Coltec Aerospace Canada Ltd
Menasco Aerospace
1400 South Service Road West
Oakville, Ontario, Canada
L6L 5Y7
905/827-7777

Coltec Aerospace Canada Ltd
Menasco Aviation Services
5415 North Service Road
Burlington, Ontario, Canada
L7L 5H7
905/319-3006

Coltec Aerospace Canada Ltd
Walbar Canada
1865 Sharlyn Road
Mississauga, Ontario, Canada
L4X 1R2
905/602-1810

Delavan Ltd
Gorse Lane
Widnes
Cheshire WA8 0RJ
England
44-151-424-6821

Garlock of Canada Ltd
France Compressor Products
P.O. Box 536
124 Shaver Street
Brantford, Ontario
Canada
N3T 5P9
519/753-8671

Garlock of Canada Ltd
Mechanical Packing
2860 Plymouth Drive
Oakville, Ontario
Canada
L6H 5S8
905/829-3200

Garlock of Canada Ltd
Mechanical Packing
4100 Rue Garlock
Sherbrooke, Quebec
Canada
J1L 1W5
819/563-8080

Garlock of Canada Ltd
Stemco Truck Products
400 Trader's Boulevard East
Mississauga, Ontario
Canada
L4Z 1W7
905/890-1900

Garlock GmbH
France Compressor Products
Hans Boecklerstrasse 32
6080 Gross Gerau
64502 Neuss
Germany
49-6152-93160

Garlock GmbH
Mechanical Packing
Postfach 21 04 64
41430 Neuss
Germany
49-2131-3490

Garlock GmbH
Valves & Industrial Plastics
Geschäftsbereich Armaturen
Postfach 10 05 49
41405 Neuss
Germany
49-2131-31080

Garlock (Great Britain) Limited
France Compressor Products
Imperial Court — Unit 1
Magellan Close
Andover
Hants SP 10 5NT
England
44-1264-357421

Garlock (Great Britain) Limited
Mechanical Packing
Unit 5
Pipers Court, Berkshire Drive
Thatcham, Newbury
Berkshire RG13 4ER
England
44-1635-871778

Garlock (Great Britain) Limited
Stemco Truck Products
Hambridge Road
Newbury
Berkshire RG14 5TG
England
44-1635-38668

Louis Mulas Sucs., S.A. de C.V.
Mechanical Packing
Apartado Postal 15-111
Poniente 116, No. 571
Colonia Industrial Vallejo
Delegacion Azcapotzalco
02300 Mexico, D.F.
525/567-5600

Garlock de Mexico, S.A. de C.V.
Mechanical Packing Division
Apartado Postal 15-103
Poniente 116, No. 571
Colonia Industrial Vallejo
Delegacion Azcapotzalco
02300 Mexico, D.F.
525/567-7011

Garlock Pty. Ltd
Mechanical Packing
10 Willis Street
P.O. Box 54
Arncliffe, N.S.W. 2205
Australia
61-2-597-4422

Holley Automotive
Group Limited
Unit 2230
Kettering Parkway
Kettering Venture Park
Northamptonshire NN15 6XP
United Kingdom
44-1536-534500

Holley Automotive Systems GmbH
Scheffelstrasse 73
Falkenweg 1
41468 Neuss
Germany
49-2131-3490

Liard S.A.
France Compressor Products
Route Nationale 49
BP 69-F-59570 Bavay Cedex
France
33-2763-1664

Liard S.A.
Stemco Truck Products
Zi La Petite Montagne
SUD
1 Allée du Dauphine
91018 Eury Cedex
France
33-1-6086-9717

United States
Securities and Exchange Commission
Washington, D.C. 20549

FORM 10-K

☒ Annual Report pursuant to Section 13 or 15(d) of the Securities Exchange
Act of 1934

For the fiscal year ended December 31, 2002

☐ Transition report pursuant to Section 13 or 15(d) of the Securities Exchange
Act of 1934

Commission File Number 001-31225

ENPRO INDUSTRIES, INC.

(Exact name of registrant, as specified in its charter)

North Carolina
(State or other jurisdiction of incorporation)

01-0573945
(IRS Employer Identification No.)

5605 Carnegie Boulevard, Suite 500
Charlotte, North Carolina 28209
(704) 731-1500
(Address of principal executive offices)
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Common Stock, \$0.01 par value
Preferred stock purchase rights

Name of each exchange on which registered
New York Stock Exchange
New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. ☒ Yes ☐ No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☐

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Securities Exchange Act of 1934). ☐ Yes ☒ No

The aggregate market value of voting and nonvoting common stock of the registrant held by non-affiliates of the registrant as of June 28, 2002, was \$107,185,586. As of March 3, 2003, there were 20,416,302 shares of common stock of the registrant outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Definitive Proxy Statement, dated March 27, 2003, for the 2003 annual meeting of shareholders to

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K

(Mark One)

- ☒ **Annual report pursuant to Section 13 or 15(d) of the securities exchange act of 1934**
For the fiscal year ended December 31, 2003
- ☐ **Transition report pursuant to section 13 or 15(d) of the securities exchange act of 1934**

Commission File Number 001-31225

ENPRO INDUSTRIES, INC.

(Exact name of registrant, as specified in its charter)

North Carolina
(State or other jurisdiction of incorporation)

01-0573945
(I.R.S. employer identification no.)

5605 Carnegie Boulevard, Suite 500, Charlotte,
North Carolina
(Address of principal executive offices)

28209
(Zip code)

(704) 731-1500
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Name of each exchange on which registered
Common stock, \$0.01 par value	New York Stock Exchange
Preferred stock purchase rights	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒

No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☒

In general, we are the owner of the rights to the products that we manufacture and sell. However, we also license patented and other proprietary technology and processes from various companies and individuals in order to broaden our product offerings. We are dependent on the ability of these third parties to diligently protect their intellectual property rights. In several cases, such as Fairbanks Morse Engine's technology licenses from MAN B&W and S.E.M.T. Pielstick for the four-stroke reciprocating engine, and from OPRA, Inc. for the gas turbine engine, and Quincy Compressor's license from Svenska Rotor Maskiner AB of their rotary screw compressor design and technology, the intellectual property licenses are integral to the manufacture of our products. A loss of these licenses or a failure on the part of the third party to protect its own intellectual property could reduce our revenues. Although these licenses are all long-term and subject to renewal, it is possible that we may not successfully renegotiate these licenses or that they could be terminated for a material breach. If this were to occur, our business, financial condition, results of operations and cash flows could be adversely affected.

Employees and Labor Relations

We currently have approximately 4,300 employees worldwide. Approximately 2,800 employees are located within the U.S. and approximately 1,500 employees are located outside the U.S., primarily in Europe and Canada. Approximately 39% of our U.S. employees are members of trade unions covered by collective bargaining agreements. Union agreements relate, among other things, to wages, hours and conditions of employment. The wages and benefits furnished are generally comparable to industry and area practices.

We believe that we generally have a satisfactory relationship with our employees throughout our operations and the unions that represent them. We have collective bargaining agreements in place at six of our facilities. The hourly employees who are unionized are covered by collective bargaining agreements with a number of labor unions and with varying contract termination dates ranging from June 2004 to October 2007. In addition, some of our employees located outside the U.S. are subject to national collective bargaining agreements. The last significant strike or work stoppage experienced by any of our facilities was in 1996 and lasted approximately ten weeks.

ITEM 2. PROPERTIES

We are headquartered in Charlotte, North Carolina and have 33 primary manufacturing facilities in twelve states within the U.S. and nine countries outside of the U.S. The following table outlines the location, business segment and size of our most significant facilities, along with whether such facilities are owned or leased by us:

Source: [News & Business > News > News, All \(English, Full Text\)](#) ;
Terms: "garlock sealing technologies"w/25 mexico ([Edit Search](#))

Business Wire, May 19, 1997

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Business Wire

May 19, 1997, Monday

DISTRIBUTION: Business Editors

LENGTH: 283 words

HEADLINE: Coltec unit acquires sealing products manufacturer

DATELINE: CHARLOTTE, N.C.

BODY:

May 19, 1997--Coltec Industries Inc. (NYSE:COT) announced today that Garlock Metallic Gaskets, an operating unit of Garlock Sealing Technologies, has purchased the assets of Signum Manufacturing Company from Virginia Sealing Products Inc.

Signum produces premium spiral-wound gaskets used in the nuclear power industry, chemical plants and the production of valves. The machinery required to manufacture these sealing products is being moved from Virginia Sealing Products' facility in Prince George, Virginia, to the Garlock Metallic Gaskets plant in Houston.

Jeffrey S. Ore, senior vice president of Metallic Gaskets, said, "The quality and advanced technology associated with Signum's spiral-wound technology complements the Flexseal spiral-wound gasket business that we acquired last year. In addition, this acquisition enables us to redeploy manufacturing equipment for spiral-wound gaskets that currently is in our Houston facility to **Garlock Sealing Technologies'** plants in Singapore, Australia, **Mexico** and Canada. As Garlock expands its penetration into global markets, it becomes increasingly important to be able to manufacture high-quality spiral-wound gaskets in those markets."

Virginia Sealing Products Inc. is one of Garlock's largest distributors.

Garlock Sealing Technologies is a division of Garlock Inc, a subsidiary of Coltec Industries. Coltec Industries is a diversified manufacturing company serving primarily aerospace and general industrial markets.

CONTACT: Coltec Industries, Charlotte
Michael Dunn, 704/423-7060

LOAD-DATE: May 20, 1997

Source: [News & Business > News > News, All \(English, Full Text\)](#) ;
Terms: "garlock sealing technologies"w/25 mexico ([Edit Search](#))
View: Full

Date/Time: Friday, August 6, 2004 - 4:59 PM EDT

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Locations

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[Europe](#)

[Pacific Rim](#)

[Middle East](#)

USA

Garlock Sealing Technologies

1666 Division Street
Palmyra, NY 14522 USA

Email: gst.info@garlock.com
Web Site: www.garlock.net

Tel: 1.800.448.6688 / (315) 597.4811
Fax: 1.800.543.0598 / (315) 597.3216



KLOZURE Oil Seals & Bearing Isolators

A Division of Garlock Sealing Technologies
1666 Division Street
Palmyra, NY 14522 USA

Email: klozure@garlock.com
Web Site: www.klozure.com

Tel: 1.866.KLOZURE (1.866.556.9873) / (315) 597.4811
Fax: 1.866.OILSEAL (1.866.645.7325) / (315) 597.3216

Garlock Helicoflex

2770 The Boulevard
Columbia, SC 29209 USA

Email: sales@helicoflex.com
Web Site: www.helicoflex.com

Tel: (803) 783.1880
Fax: (803) 783.4279

Garlock Metallic Gaskets

1977 Kindred Street
Houston, TX 77049 USA

Email: gst.info@garlock.com
Web Site: www.garlock.net

SOUTH AMERICA

Garlock Sealing Technologies do Brasil

Rua Ana Maria Martinez, 455
CEP 09811-000, Sao Bernardo do Campo
Brazil

Email: garlockdobrasil@garlock.com
Web Site: www.garlock.net

Tel: 55 (11) 4352.6161
Fax: 55 (11) 4352.8181

[\[return to top\]](#)

EUROPE

Garlock (Great Britain) Limited

Premier Way
Lowfields Business Park
Elland, West Yorkshire HX5 9HF
United Kingdom

Email: enquiries@garlockgb.co.uk
Email: sales@garlockgb.co.uk
Web Site: www.garlock.eu.com

Tel: 44 (14 2) 231.3600
Fax: 44 (14 2) 231.3601

Garlock France SAS

90, rue de la Roche du Geai
F-42029 Saint Etienne Cedex 1, France

Email: garlockfrance@garlock.com
Web Site: www.garlock.eu.com

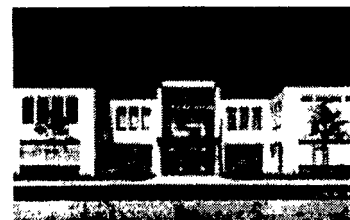
Tel: 33 (4) 7743.5100
Fax: 33 (4) 7743.5151



Garlock GmbH Sealing Technologies Division

Falkenweg 1
41468 Neuss, Germany

Email: garlockgmbh@garlock.com
Web Site: www.garlock.eu.com



2004

Corporate Affiliations

Also available
online at
CorporateAffiliations.com

U.S. Public
Companies

"WHO OWNS WHOM"

TM

LexisNexisTM

EnPro Industries, Inc. —(Continued)

J. P. Bolduc
Peter C. Browning
Joe T. Ford
James H. Hance Jr.
Gordon D. Harnett
Ernest F. Schaub

Auditor:

Ernst & Young LLP
1100 Independence Ctr
Charlotte, NC 28246
Tel (704) 372-6300

International Bank Affiliates:

Toronto Dominion Bank
PO Box 1, Toronto Dominion Centre
Toronto, ON, M5K 1A2, Canada
Tel.: (416) 296-7017

Barclays Bank PLC

160 Piccadilly
London, W1A 2AB, United Kingdom
Tel: (44) 2076995000

Legal Counsel:

Paul, Weiss, Rifkind, Wharton &
Garrison

1285 Ave. of the Americas
New York, NY 10019
Tel: (212) 373-3000

Divisions:**Delavan, Inc.**

811 Fourth St
West Des Moines, IA 50265-3708
Mailing Address:
PO Box 100
West Des Moines, IA 50265
Tel.: (515) 274-1561
Fax: (515) 271-7204
Web Site: www.aerospace.goodrich.com
Sales Estimate: \$60-99 Million
Emp.: 600
Jet Engine Fuel Injectors & Components
S.I.C.: 3999; 3724
James Baker (Pres)
Robert D. Shoemaker (VP Ops)

Fairbanks Morse Engine Division (1)

701 White Ave
Beloit, WI 53511-5447
Tel.: (608) 364-4411
Web Site: www.fairbanksmorse.com
Sales Estimate: \$100-119 Million
Emp.: 781
Diesel Engine Generator Systems; Diesel
Engines for Industry, Onvies; Marine Diesel
Propulsion Systems; Engine Accessories-
Magnets, Starters & Clutches
S.I.C.: 3519, 3592; 3599; 3613; 3625; 3694;
3743, 4941; 4952
Warren Martin (Pres)
John Bottorff (VP-HR)
Terrence Gill (Dir-Mails)
Mary Griffith (HR Mgr)

France Compressor Products Division (1)

104 Pheasant Run
Newtown, PA 18940-1821
Tel: (215) 968-5959
Sales Estimate: \$40-59 Million
Emp.: 323
Compressor & Industrial Engine Components
S.I.C.: 3494; 3491
Jeff Ore (Pres)
Mike Dodge (VP-Fin)
Chris Sulock (IT Mgr)

GGB

(Formerly Glacier Garlock Bearings)
700 Mid Atlantic Ave
Thorofare, NJ 08086
Tel.: (856) 848-3200
Fax: (856) 848-5115
Web Site: www.ggbearings.com

Sales Estimate: \$40-59 Million
Emp.: 200
Mfr. & Market of Plastic-Based Bearings
S.I.C.: 3562; 3714; 5085
Jack Devine (Pres)

Garlock Sealing Technologies (1)

1666 Division St
Palmyra, NY 14522-9383
Tel.: (315) 597-4811
Fax: (315) 597-3173
Toll Free: (800) 448-6688
Web Site: www.garlock.net
Sales Estimate: \$150-199 Million
Emp.: 1,887
Fiscal Year-end: 12/31/02
Industrial Seals, Gasketing, Packing,
Expansion Joints, Metal Gaskets &
Mechanical Seals
Export
S.I.C.: 3069; 3563
Paul Baldetti (Pres)
Ray Mathes (VP-HR)
Douglas Summerville (Eastern Reg Sls Dir)
Mark Guffey (Mktg Dir)
Marcy Klein (Graphic Design Supvr)

Garlock Valves & Industrial Plastics (1)

602 N Tenth St
Camden, NJ 08102-1724
Tel.: (856) 964-0370
Fax: (856) 541-4982
Sales Estimate: \$40-59 Million
Emp.: 29
Mfr. of TFE-Coated Butterfly Valves
S.I.C.: 3592
Mike Lim (Pres)

Menasco Aerospace (1)

8000 Marble Ave
Cleveland, OH 44105-2060
Tel.: (817) 283-4471
Web Site: www.chandlerrevans.com
Landing Gear for Military & Commercial Air
Craft, Shock Mitigation Systems
S.I.C.: 3728; 3593
Roger Wright (Pres)
Jerry DeFalco (VP-HR)
Klemens Schoefelder (VP-Fin)

Plastomer Technologies (1)

23 Friends Ln
Newtown, PA 18940-1803
Tel.: (215) 968-5011
Fax: (215) 968-7640
E-Mail: plastomertech@plastomertech.com
Web Site: www.plastomertech.com
Emp.: 50
Fiscal Year-end: 12/31/02
Mfr. of Joint & Thread Sealants, Fine Powder
Compounds, PTFE Fiber & Specialty Tapes
Import Export
S.I.C.: 2891
David Cifuni (VP-Operations)
Ken Walker (VP-Mktg & Sls)
Allen Danzey (Fin Dir)

Quincy Compressor (1)

3501 Wisman Ln
Quincy, IL 62301-1257
Tel.: (217) 222-7700
Fax: (217) 222-5109
E-Mail: trueblue@quincycompressor.com
Web Site: www.quincycompressor.com
Approx. Sls.: \$140,000,000
Emp.: 400
Fiscal Year-end: 12/31/02
Rotary Screw Air Compressors
Export
S.I.C.: 3563, 3569
John Thompson (Pres)
Larry Smith (VP-Operations)
Norm Stilwell (Intl Sls Mgr)
Jane Bond (Mktg & Commun Supvr)

Sternco Inc. (1)

300 Industrial Dr
Longview, TX 75602-4720
Mailing Address:
PO Box 1989
Longview, TX 75606-1989

Tel.: (903) 758-9981
Fax: (903) 232-3530
E-Mail: info@stemco.com
Web Site: www.stemco.com
Sales Estimate: \$100-119 Million
Emp.: 847
Wheel Lubrication Systems
S.I.C.: 3568; 3493; 3714; 3499
Richard Andrews (Pres)
Don Pomeroy (VP-Fin)
Robert Wilson (VP-Personnel)

Walbar Inc.

One Fifth St Peabody Industrial Ctr
Peabody, MA 01960
Tel.: (978) 532-2350
Fax: (978) 532-7501
Web Site: www.onesite.com
Approx. Sls.: \$71,298,143
Emp.: 149
Refurbish Jet Engine Turbine Blades, Vanes
& Components
S.I.C.: 3724; 3728
Cheryl Ruelle (HR Mgr)

Subsidiary:**GoodRich Machinery Products (2)**

323 S Bracken Ln
Chandler, AZ 85224-4701
Tel.: (480) 899-8995
Fax: (480) 857-5780
Sales Estimate: \$40-59 Million
Emp.: 170
Precision Machined Turbine Components &
Rotating Parts
S.I.C.: 3724
Jeff Yaker (Pres)

Non-U.S. Operating Division:**Menasco Overhaul Division (2)**

5415 N Service Rd
Burlington, ON, L7L 5H7, Canada
Tel.: (905) 319-3006
Sales Estimate: \$10-19 Million
Emp.: 78
Overhaul & Repair of Landing Gear
S.I.C.: 3728
Ross Rutledge (Gen Mgr)

Non-U.S. Divisions:**Coltec Aerospace Canada Limited (1)**

1400 S Service Rd W
Oakville, ON, L6L 5Y7, Canada
Tel.: (905) 827-7777
Fax: (905) 825-1583
Emp.: 600
Aircraft Parts & Equipment
S.I.C.: 3728
Steve Chalmers (VP & Gen Mgr)

Menasco Aerospace Ltd (1)

1400 S Service Rd W
Oakville, ON, L6L 5Y7, Canada
Tel.: (905) 827-7777
Sales Estimate: \$80-99 Million
Emp.: 530
Landing Gear & Flight Controls For Military
& Commercial Aircraft, Helicopter Rotor
Components, Flight Control Overhaul Service
S.I.C.: 3724, 3728
Barry Levoir (VP)

ENRON CORP.

(Filed for Ch 11 Bankruptcy, 12/2/
2001)

1400 Smith St
Houston, TX 77002-7327

Mailing Address:

PO Box 1188
Houston, TX 77251-1188
Tel.: (713) 853-6161
Fax: (713) 853-3129
Web Site: www.enron.com

Year Founded: 1930

ENRNO—(OTC)

Emp.: 11,700

Business Description:

Energy, Commodities & Services
Company

Export

S.I.C.: 5172; 6211

of Domestic Offices: 300

of International Offices: 40

Personnel:

Ray Toubh (Interim Chm)

Stephen F. Cooper (Chief
Restructuring Officer & Acting CEO)
Robert J. Hermann (Mng Dir & Gen Tax
Counsel)

Robert H. Butts (Mng Dir & Controller)
George Wasaff (Mng Dir-Global
Strategic Sourcing)

Raymond M. Bowen (CFO & Exec
VP)

Robert H. Walls, Jr. (Gen Counsel &
Exec VP)

Mark Pickering (CTO)

Mark A. Palmer (VP-Corp Commun)

Mary Perkins (VP)

Paula A. Rieker (Sec)

Cynthia Barrow (Sr Dir-Benefits)

Mary K. Joyce (Sr Dir-Exec
Compensation)

Tim O'Rourke (Dir-HR)

Board of Directors:

John Ballantine

Robert A. Beller

Norman P. Blake, Jr

Ronnie C. Chan

John H. Duncan

Joe H. Foy

Wendy L. Gramm

Robert K. Jaedick

Charles A. Lemaistre

Corbin McNeill

Jeffrey K. Skilling

Ray Toubh

John A. Urquhart

John Wakeham

Charles E. Walker

Herbert S. Winokur, Jr

Legal Counsel:

Vinson & Elkins
First City Tower
Houston, TX 77002-6760
Tel: (713) 758-2222

Transfer Agent:

EquiServe Trust Company, N.A.
PO Box 2500
Jersey City, NJ 07303-2500
Tel.: (201) 324-0498
Fax: (201) 222-4877
Toll Free: (800) 519-3111

Division:**Procaribe Inc. (1)**

Rr 385
Penueles, PR 00624
Tel.: (787) 836-3007
Fax: (787) 836-5712
Web Site: www.enron.com
Approx. Rev.: \$12,877,178
Emp.: 19
Mfr. Of Petroleum Products
S.I.C.: 4924
Miguel Malles (VP)
Rafael Medina (Controller)

Subsidiaries:**EFS Holdings, Inc. (1)**

4 N Shore Ctr
Pittsburgh, PA 15212-5804
Tel.: (412) 359-2100
Fax: (412) 321-3809
Web Site: www.limbachfacilityservices.com