

Please let me know if there is any additional information that I can gather for you regarding this.

- Charlie

**Charles R. Spies**

CLARK HILL PLC

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March 5, 2017



The Honorable E. Scott Pruitt  
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U.S. Environmental Protection Agency  
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MC-1101A  
Washington, DC 20460

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Dear Mr. Pruitt:

On behalf of the Global Leadership Conference (GLC) Committee, I'd like to invite you to be a featured speaker at the 2017 GLC – a unique event held each fall that brings together senior executives of the global automotive industry. This year marks the 68<sup>th</sup> anniversary of this prestigious gathering, hosted by SAE Detroit Section, to be held **October 12-15, 2017** at The Greenbrier in White Sulphur Springs, West Virginia.

The GLC was established to provide a value-added forum to both formally and informally gather senior executives of the automotive industry as well as select other invitees, to exchange ideas, and address solutions for critical global issues.

This conference is a highly anticipated event, attended by senior leadership of the automotive industry and their spouses. The multi-day conference is an off-the-record setting and an opportunity for guests to have candid, thought-provoking discussions about issues that face the future of our industry. Executives have the opportunity to challenge and alter existing perceptions and ideas, which help form bonds that last well into the future.

Past speakers have included a variety of dynamic leaders including: Elon Musk, Tesla; Sergio Marchionne, Tom LaSorda, FCA; Mark Fields, Joe Hinrichs, Raj Nair, Ford; Grace Lieblein, Rick Wagoner, Bob Lutz, General Motors; Mark Hogan, James Lentz, Yoshimi Inaba, Toyota; Roel de Vries, Nissan; Erik Berkman, Larry Jutte, Honda; Dr. Hyun Soon Lee, Hyundai; Tom Loafman, Volkswagen; Ian Harnett, Jaguar Land Rover; Tom Purves, BMW; Mike Jackson, AutoNation; Bernard Charles, Dassault Systèmes; Dr. Nikolaus Lang, The Boston Consulting Group Munich; Sanford Russell, NVIDIA; Dr. RJ Scaringe, Rivian Automotive; Kate Sampson, Lyft; Tim Ryan, PwC; Jan Carlson, Autoliv; James Verrier, BorgWarner, Eric Spiegel, Siemens; Chip McClure, ArvinMeritor; Jeff Immelt, GE; Alexey Rakhmanov, The Russian Federation; Ron Medford, Anthony Levandowski, Google; Ken DeWoskin, Deloitte; financier Wilbur Ross; Steve Girsky; Roger Penske; Jack Perkowski; Former New York Mayor Rudy Giuliani; Former Secretary of State General Colin Powell; Former Chief of Staff Andrew Card; Former Press Secretary Ari Fleischer; Erik Qualman, Social Media Expert; Michigan State University Coach Tom Izzo; Geoff Colvin, *Fortune Magazine*; Katty Kay, *BBC World News*; Legendary News Anchor Ted Koppel, and others.

The GLC audience is a select and prestigious one, eager to hear your thoughts and ideas. Thank you for your consideration and I look forward to your response. Should you have any questions, you may reach me at [jbrennan@saphran.com](mailto:jbrennan@saphran.com) or (248) 361-9519 or feel free to contact Renee Bovair, Executive Director, SAE Detroit Section at [renee.bovair@sae-detroit.org](mailto:renee.bovair@sae-detroit.org) or (248) 324-4445 ext. 2.

Kind regards,

John Brennan  
2017 GLC Chair  
Executive Vice President & Chief Strategy Officer  
Saphran, Inc.