

From: "Shaw, Andrew" <andrew.shaw@bracewell.com>

To: "lucy_herrington@ios.doi.gov" <lucy_herrington@ios.doi.gov>, "Repass, Kristin E" <kristin_repass@ios.doi.gov>, "wynn_radford@ios.doi.gov" <wynn_radford@ios.doi.gov>

Subject: [EXTERNAL] Cameco Letter to Secretary Burgum

Date: Fri, 7 Mar 2025 03:43:50 +0000

Importance: Normal

Attachments: Secretary_Doug_Burgum_-_March_6,_2025.pdf

This email has been received from outside of DOI - Use caution before clicking on links, opening attachments, or responding.

Hi all –

On behalf of Cameco CEO Tim Gitzel, attached is a letter to Secretary Burgum.

Thanks-

Andrew

ANDREW SHAW

Partner

andrew.shaw@bracewell.com | [download v-card](#)

T: +1.202.828.1707 | F: +1.800.404.3970 | M: +1.913.908.1561

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TIM S. GITZEL
*President and
Chief Executive Officer*

CAMECO CORPORATION
*Corporate Office
2121 – 11th Street West
Saskatoon, Saskatchewan
Canada S7M 1J3*

*Tel 306.956.6200
Fax 306.956.6201
www.cameco.com*

March 6, 2025

COMMERCIALY CONFIDENTIAL

VIA E-MAIL

Secretary Doug Burgum
United States Department of the Interior
1849 C Street NW
Washington, D.C., U.S.A.
20240

Dear Secretary Burgum:

Please allow me to congratulate you on your confirmation as Secretary of Interior and your appointment as Chair of the National Energy Dominance Council. Your leadership will be crucial in delivering on the vision of United States global energy dominance.

Cameco is uniquely positioned to be a vital partner to the United States in launching the American nuclear renaissance by unleashing commercial nuclear power. As you may be aware, Cameco is the world's largest publicly traded uranium producer, with current production in Saskatchewan, Canada and potential re-start production in Wyoming and Nebraska. We are invested across the entire nuclear fuel cycle, including the largest uranium conversion facility in North America, as well as our ownership in cutting-edge uranium enrichment technology under development at Global Laser Enrichment in North Carolina. Over the last several decades, Cameco has supplied uranium and conversion to every U.S. reactor.

In November 2023, Cameco finalized a significant ownership investment in Westinghouse (WEC), the designer of America's flagship AP1000 reactor technology. Cameco-WEC's deployment of the AP1000 in the U.S. can play a significant role in meeting growing domestic electricity needs, particularly those related to data centers and artificial intelligence. We are also uniquely positioned to integrate the only fully designed, built, and operating Gen III+ U.S. reactor technology with full scope fuel supply that will enable the U.S. to compete with and defeat China and Russia in securing generational, 60-100 year relationships across the globe.

In addition to the important investments Cameco has already made in our U.S. assets, we are excited about the prospect of further investment, which should lead to the creation of long term, high paying jobs as the U.S. seeks to resurrect its once dominant civil nuclear industry.

Cameco has also partnered with the U.S. government to support important non-proliferation objectives. For instance, Cameco participated in the 'megatons to megawatts' agreement between the U.S. and Russia, which helped in the dismantling and recycling of over 403 tonnes of nuclear warheads. We also worked with the U.S. government to support the removal of uranium from Iraq in 2007.

Energizing a clean-air world

0000447

I would be very pleased to meet with you at your earliest convenience for a more in-depth discussion about creating the most conducive regulatory and policy environment for enhanced investment in civil nuclear energy in the U.S. and generation dominance of the civil nuclear energy market abroad.

I look forward to meeting you and wish you every success in your roles as Secretary of Interior and Chair of the National Energy Dominance Council.

Very best regards,

A handwritten signature in blue ink, appearing to read "Tim S. Gitzel". The signature is stylized with a long horizontal stroke at the top and a vertical stroke on the left.

Tim S. Gitzel
President and Chief Executive Officer

From: "Shaw, Andrew" <andrew.shaw@bracewell.com>

To: scheduling_interior <scheduling_interior@ios.doi.gov>

Cc: "Repass, Kristin E" <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Date: Sat, 22 Feb 2025 22:31:28 +0000

Importance: Normal

Attachments: Office_of_the_Secretary_-_Meeting_Information_Request_Form_2.25(10635993.1).docx

Kristin –

Attached is a completed form. Please let me know if you have any questions.

Thanks-

Andrew

ANDREW SHAW

Partner

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From: scheduling_interior <scheduling_interior@ios.doi.gov>

Sent: Saturday, February 22, 2025 5:07 PM

To: Shaw, Andrew <andrew.shaw@bracewell.com>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Hi Andrew,

Thank you for contacting the Office of Scheduling and Advance at the Department of Interior. We have received your initial request for a meeting with Secretary Burgum. For us to provide a timely response, please complete the form attached at your earliest convenience.

Regards,

Office of Scheduling and Advance

U.S. Department of the Interior

From: Shaw, Andrew <andrew.shaw@bracewell.com>

Sent: Saturday, February 22, 2025 4:34 PM

To: scheduling_interior <scheduling_interior@ios.doi.gov>

Subject: [EXTERNAL] FW: Meeting Request - Cameco CEO

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Hi Kristen –

I wanted to circle back regarding the request below for Secretary Burgum for a meeting with Cameco CEO. I know the Secretary's schedule is very busy but Cameco CEO Tim Gitzel would love to discuss how the U.S. can reclaim its leadership, both domestically and internationally, in the nuclear industry. Cameco is the world's largest publicly traded uranium company with assets across the mining, conversion, enrichment, and fabrication sectors of the nuclear fuel cycle. Over the years, Cameco has provided uranium and conversion to every U.S. reactor. Cameco also recently acquired an ownership interest in Westinghouse, owner of America's flagship AP1000 reactor technology. Westinghouse is well situated to deploy new reactors both domestically and internationally.

Please let me know if you have any questions.

Thanks-

Andrew

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From: Shaw, Andrew

Sent: Friday, February 21, 2025 10:37 AM

To: scheduling_interior@ios.doi.gov

Subject: Meeting Request - Cameco CEO

Hi

My name is Andrew Shaw and I am a Partner at Bracewell. We represent Cameco, the world's largest publicly traded uranium company with assets across the mining, conversion, enrichment, and fabrication sectors of the nuclear fuel cycle. Cameco owns mines in Nebraska and Wyoming and the company, through its investment in Global Laser Enrichment, is looking to commercialize next-generation enrichment technology in Paducah, Kentucky. Cameco also recently acquired a 49% interest in Westinghouse, owner of America's flagship AP1000 reactor technology.

Next Tuesday, February 25, through Thursday, February 27, Cameco's CEO Tim Gitzel as part of a delegation with Saskatchewan Premier Scott Moe. I appreciate that it's short notice but I wanted to see if the Secretary might have any availability to meet with the Cameco CEO and the Saskatchewan Premier. We have also reached out to the White House National Energy Dominance Council, too. We would be interested in discussing how the US and Canada can work to bolster energy security and particularly how Cameco can help the US reclaim its leadership on civil nuclear power.

I know the Secretary is busy so appreciate his time and consideration. Please let me know if you have any questions.

Thanks-

Andrew

Meeting Information Request Form

To ensure that the appropriate individual within the Department of the Interior is meeting with you on a given matter and because the Office of the Secretary is committed to maintaining the highest ethical standards, we need the information requested below before we can agree to schedule a meeting.

Please respond to the questions below and send your response to scheduling_interior@ios.doi.gov. Providing detailed responses and including any written materials you would like shared in advance of the meeting in a single submission will assist with a timely response.

If you have any questions you may contact Lucy Herrington at (202) 431-0623

Requesting individual/organization: Please identify the person(s) name and affiliation) requesting the meeting, including any background information on the affiliated organization(s).	Tim Gitzel, CEO, Cameco Cameco is the world's largest publicly traded uranium company with assets across the mining, conversion, enrichment, and fabrication sectors of the nuclear fuel cycle. Over the years, Cameco has provided uranium and conversion to every U.S. reactor. Cameco owns mines in Wyoming and Nebraska. The company also is an owner of Global Laser Enrichment, which is working to deploy a next generation enrichment facility in Kentucky. Cameco also recently acquired an ownership interest in Westinghouse, owner of America's flagship AP1000 reactor technology. Westinghouse is well situated to deploy new reactors both domestically and internationally.	
Contact information (Name, Email, Phone): Identify if organizing and day of contact(s) is the same or different	<u>Organizing Contact(s):</u> Name: Andrew Shaw Email: andrew.shaw@bracewell.com Phone: (b)(6)	<u>Day of Contact(s):</u> Name: Andrew Shaw Email: andrew.shaw@bracewell.com Phone: (b)(6)
Proposed meeting date (if date is flexible please indicate a proposed date range): Please identify any time sensitivity that impacts the date of the meeting, such as court-ordered or statutory deadline:	Tuesday, February 25-Thursday, February 27. Mr. Gitzel will be in DC for a delegation led by Saskatchewan Premier Scott Moe.	

PARTICIPANTS	
Expected meeting participants (name, title, and organizational affiliation):	Tim Gitzel, CEO, Cameco Dara Hrytazak, VP, Cameco Tim McGraw, Senior Advisor, Cameco Andrew Shaw, Partner, Bracewell
Are any expected meeting participants registered lobbyists or lobbying organizations, and/or registered under the Foreign Agents Registration Act? (If yes, please identify.)	Yes – Andrew Shaw
Are any expected meeting participants a partisan political candidate, a representative of a political party or a registered political action committee (PAC)? (If yes, please identify.)	No
MEETING TOPIC(S)	
Describe the proposed meeting topic/ agenda, provide available briefing materials, and identify desired outcome(s):	Cameco would like to discuss how the company can work with the administration to reclaim U.S. leadership in the nuclear energy sector
Please describe the action sought from the Office of the Secretary:	None – educational on the nuclear energy and how the administration can work collaboratively with the industry on re-establishing nuclear energy dominance.
Will the meeting involve legislation, broad policy options, or other general matters that involve a large and diverse range of persons and interests? (If yes, please describe.)	Cameco would like to discuss how the company can work with the administration to reclaim U.S. leadership in the nuclear energy sector.
Will the meeting involve regulations, rules, or other matters that impact a specific industry, sector of the economy, or group of persons? (If yes, please describe.)	No
Will the meeting involve a litigation matter, a permit, a grant, a contract, or any other matter that involves	No

specific parties? (If yes, please identify the matter and list the specific parties.)	
With which Bureau(s) or Office(s) does the proposed meeting agenda most align? (Please list all, if more than one.)	n/a
LOGISTICS/OTHER*	
Please supply any other pertinent background information for the meeting. Draft agenda, organization website, prior engagement with DOI officials, etc.	https://www.cameco.com/about
If the Secretary is unable to meet, is a surrogate desired? If yes, anyone specific?	We would be interested in meeting with the Secretary's team on the National Energy Dominance Council.
Any additional notes or information?	No

From: "Herrington, Lucy R" <lucy_herrington@ios.doi.gov>

To: "Shaw, Andrew" <andrew.shaw@bracewell.com>, "Repass, Kristin E" <kristin_repass@ios.doi.gov>, "Radford, Wynn L" <wynn_radford@ios.doi.gov>

Subject: RE: [EXTERNAL] Cameco Letter to Secretary Burgum

Date: Fri, 07 Mar 2025 03:46:00 -0000

Importance: Normal

Thanks, Andrew! Aldo will you keep me posted when Tim is back in DC.

Thank you,

Scheduling and Advance

Office of the Secretary of Interior

From: Shaw, Andrew <andrew.shaw@bracewell.com>

Sent: Thursday, March 6, 2025 10:44 PM

To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>; Repass, Kristin E <kristin_repass@ios.doi.gov>; Radford, Wynn L <wynn_radford@ios.doi.gov>

Subject: [EXTERNAL] Cameco Letter to Secretary Burgum

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Hi all –

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Thanks-

Andrew

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Partner

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From: "scheduling_interior" </O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1DF9714E0D404983823BEC1EDE64DD85-SCHEDULING_>

To: "Shaw, Andrew" <andrew.shaw@bracewell.com>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Date: Thu, 27 Feb 2025 19:25:49 -0000

Importance: Normal

Hi Andrew,

Thank you for your request to meet Secretary Burgum. Please accept our regrets that he is unavailable to meet with Mr. Gitzel. Will Mr. Gitzel be back in

Regards,
Office of Scheduling and Advance
U.S. Department of the Interior

From: scheduling_interior

Sent: Saturday, February 22, 2025 5:07 PM

To: Shaw, Andrew <andrew.shaw@bracewell.com>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

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U.S. Department of the Interior

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Sent: Saturday, February 22, 2025 4:34 PM

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Please let me know if you have any questions.

Thanks-

Andrew

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Partner

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From: Shaw, Andrew**Sent:** Friday, February 21, 2025 10:37 AM**To:** scheduling_interior@ios.doi.gov**Subject:** Meeting Request - Cameco CEO

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I know the Secretary is busy so appreciate his time and consideration. Please let me know if you have any questions.

Thanks-

Andrew

From: "Herrington, Lucy R" <lucy_herrington@ios.doi.gov>

To: "dee.martin@bracewell.com" <dee.martin@bracewell.com>

Cc: "Gustafson, Daniel G" <daniel_gustafson@ios.doi.gov>, "Hanson, JoDee M" <jodee_hanson@ios.doi.gov>, "Kohlrus, Deidre A" <deidre_kohlrus@ios.doi.gov>

Subject: FW: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Date: Mon, 03 Mar 2025 17:46:27 -0000

Importance: Normal

Attachments: Office_of_the_Secretary_Meeting_Request_Form.docx

Inline-Images: image640709.png

Dear Dee,

Thank you for contacting the Office of Scheduling and Advance at the Department of Interior. We have received your initial request for a meeting with Secretary Burgum. For us to provide a timely response, please complete the form attached at your earliest convenience.

Regards,
Office of Scheduling and Advance
U.S. Department of the Interior

From: Radford, Wynn L <wynn_radford@ios.doi.gov>

Sent: Monday, March 3, 2025 12:34 PM

To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>

Subject: FW: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Hi Lucy,

Please see for your awareness. For any questions regarding this group, I would direct to JoDee or Daniel.

Thank you,
Paris

From: Martin, Dee <dee.martin@bracewell.com>

Sent: Monday, March 3, 2025 10:47 AM

To: Gustafson, Daniel G <daniel_gustafson@ios.doi.gov>; Radford, Wynn L <wynn_radford@ios.doi.gov>

Subject: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

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Good morning, Daniel and Wynn—I hope this finds you well. I'm reupping the below invitation for Secretary Burgum to meet with the Air Liquide Global CEO, along with the Americas CEO and the North American CEO, during CERAWeek. I've added Wynn here.

Do you think we will be able to find a time slot that works for the Secretary?

0000650

By way of reminder, Air Liquide is active in every state in the US; manufactures and provides industrial gases essential for US energy development; and intends to grow its already sizable investment in energy production and jobs in the US. Currently, Air Liquide has 22,000 employees in the US throughout facilities in every state.

I'm happy to answer any questions or provide additional information, and I look forward to hearing from you.

Best,
Dee

DEE MARTIN

Partner

dee.martin@policyres.com

T: [+1.202.828.5818](tel:+12028285818) | F: [+1.800.404.3970](tel:+18004043970)

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From: Martin, Dee

Sent: Tuesday, February 25, 2025 1:15 PM

To: daniel_gustafson@ios.doi.gov

Subject: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Hello, Daniel—

Dee Martin over at Bracewell here. I'm writing today on behalf of Air Liquide, a world leader in manufacturing and distributing industrial gases (e.g., hydrogen, nitrogen, oxygen). Industrial gases are essential for U.S. energy production, and in some instances serve as a domestic energy vector, like hydrogen.

In the U.S., Air Liquide is headquartered in Houston, Texas with 22,000 employees across facilities in every, single state, including in North Dakota.

On March 11 -14, Air Liquide's Global CEO [Francios Jackow](#) will be in Houston for CERAWeek along with Air Liquide Americas CEO [Matthieu Giard](#) and Air Liquide North America CEO [Adam Peters](#), both Houston residents.

Messrs. Jackow, Giard, and Peters would greatly appreciate the opportunity to meet with Secretary Burgum during CERA Week to congratulate him on his new role as Interior Secretary and as Chair of the National Energy Dominance Council. They would like to brief the Secretary on Air Liquide's commitment to expanding U.S. energy production and unleashing American energy. Is there a time slot that would work for Secretary Burgum, if he has plans to be at CERAWeek?

By way of background, Air Liquide:

1. Is a world leader in industrial gas production, and its gases and technologies play an essential role in U.S. energy production.
2. Is one of the nation's largest hydrogen producers;

3. Operates more than 2,000 miles of pipelines along the U.S. Gulf Coast;
4. Operates one of the country's largest, private trucking fleets;
5. Is a key contributor to U.S. energy development—Air Liquide has approximately 22,000 employees in the United States and operations in every state.
6. Globally, Air Liquide operates in 75 countries and has 66,300 employees.

Thank you in advance for considering this request, and we look forward to hearing from you. I am happy to answer any questions that you may have.

Best,
Dee

Meeting Information Request Form

To ensure that the appropriate individual within the Department of the Interior is meeting with you on a given matter and because the Office of the Secretary is committed to maintaining the highest ethical standards, we need the information requested below before we can agree to schedule a meeting.

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If you have any questions, you may contact Lucy Herrington at (202) 431-0623.

Requesting individual/organization: Please identify the person(s) name and affiliation) requesting the meeting, including any background information on the affiliated organization(s).		
Contact information (Name, Email, Phone): Identify if organizing and day of contact(s) is the same or different	<u>Organizing Contact(s):</u> Name: Email: Phone:	<u>Day of Contact(s):</u> Name: Email: Phone:
Proposed meeting date (if date is flexible please indicate a proposed date range): Please identify any time sensitivity that impacts the date of the meeting, such as court-ordered or statutory deadline:		
PARTICIPANTS		
Expected meeting participants (name, title, and organizational affiliation):		
Are any expected meeting participants registered lobbyists or lobbying organizations, and/or registered under the Foreign Agents Registration Act? (If yes, please identify.)		
Are any expected meeting participants a partisan political candidate, a		

representative of a political party or a registered political action committee (PAC)? (If yes, please identify.)	
MEETING TOPIC(S)	
Describe the proposed meeting topic/ agenda, provide available briefing materials, and identify desired outcome(s):	
Please describe the action sought from the Office of the Secretary:	
Will the meeting involve legislation, broad policy options, or other general matters that involve a large and diverse range of persons and interests? (If yes, please describe.)	
Will the meeting involve regulations, rules, or other matters that impact a specific industry, sector of the economy, or group of persons? (If yes, please describe.)	
Will the meeting involve a litigation matter, a permit, a grant, a contract, or any other matter that involves specific parties? (If yes, please identify the matter and list the specific parties.)	
With which Bureau(s) or Office(s) does the proposed meeting agenda most align? (Please list all, if more than one.)	
LOGISTICS/OTHER*	
Please supply any other pertinent background information for the meeting. Draft agenda, organization website, prior engagement with DOI officials, etc.	
If the Secretary is unable to meet, is a surrogate desired? If yes, anyone specific?	
Any additional notes or information?	

From: "scheduling_interior" </O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1DF9714E0D404983823BEC1EDE64DD85-SCHEDULING_>

To: "Shaw, Andrew" <andrew.shaw@bracewell.com>

Cc: "Repass, Kristin E" <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Date: Sat, 22 Feb 2025 22:06:33 -0000

Importance: Normal

Attachments: Office_of_the_Secretary_-_Meeting_Information_Request_Form_2.25.docx

Hi Andrew,

Thank you for contacting the Office of Scheduling and Advance at the Department of Interior. We have received your initial request for a meeting with Secretary Burgum. For us to provide a timely response, please complete the form attached at your earliest convenience.

Regards,
Office of Scheduling and Advance
U.S. Department of the Interior

From: Shaw, Andrew <andrew.shaw@bracewell.com>

Sent: Saturday, February 22, 2025 4:34 PM

To: scheduling_interior <scheduling_interior@ios.doi.gov>

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Please let me know if you have any questions.

Thanks-

Andrew

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Partner

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From: Shaw, Andrew

Sent: Friday, February 21, 2025 10:37 AM

To: scheduling_interior@ios.doi.gov

Subject: Meeting Request - Cameco CEO

Hi

My name is Andrew Shaw and I am a Partner at Bracewell. We represent Cameco, the world's largest publicly traded uranium company with assets across the mining, conversion, enrichment, and fabrication sectors of the nuclear fuel cycle. Cameco owns mines in Nebraska and Wyoming and the company, through its investment in Global Laser Enrichment, is looking to commercialize next-generation enrichment technology in Paducah, Kentucky. Cameco also recently acquired a 49% interest in Westinghouse, owner of America's flagship AP1000 reactor technology.

Next Tuesday, February 25, through Thursday, February 27, Cameco's CEO Tim Gitzel as part of a delegation with Saskatchewan Premier Scott Moe. I appreciate that it's short notice but I wanted to see if the Secretary might have any availability to meet with the Cameco CEO and the Saskatchewan Premier. We have also reached out to the White House National Energy Dominance Council, too. We would be interested in discussing how the US and Canada can work to bolster energy security and particularly how Cameco can help the US reclaim its leadership on civil nuclear power.

I know the Secretary is busy so appreciate his time and consideration. Please let me know if you have any questions.

Thanks-

Andrew

Meeting Information Request Form

To ensure that the appropriate individual within the Department of the Interior is meeting with you on a given matter and because the Office of the Secretary is committed to maintaining the highest ethical standards, we need the information requested below before we can agree to schedule a meeting.

Please respond to the questions below and send your response to scheduling_interior@ios.doi.gov. Providing detailed responses and including any written materials you would like shared in advance of the meeting in a single submission will assist with a timely response.

If you have any questions you may contact Lucy Herrington at (202) 431-0623

Requesting individual/organization: Please identify the person(s) name and affiliation) requesting the meeting, including any background information on the affiliated organization(s).		
Contact information (Name, Email, Phone): Identify if organizing and day of contact(s) is the same or different	<u>Organizing Contact(s):</u> Name: Email: Phone:	<u>Day of Contact(s):</u> Name: Email: Phone:
Proposed meeting date (if date is flexible please indicate a proposed date range): Please identify any time sensitivity that impacts the date of the meeting, such as court-ordered or statutory deadline:		
PARTICIPANTS		
Expected meeting participants (name, title, and organizational affiliation):		
Are any expected meeting participants registered lobbyists or lobbying organizations, and/or registered under the Foreign Agents Registration Act? (If yes, please identify.)		
Are any expected meeting participants a partisan political candidate, a		

representative of a political party or a registered political action committee (PAC)? (If yes, please identify.)	
MEETING TOPIC(S)	
Describe the proposed meeting topic/ agenda, provide available briefing materials, and identify desired outcome(s):	
Please describe the action sought from the Office of the Secretary:	
Will the meeting involve legislation, broad policy options, or other general matters that involve a large and diverse range of persons and interests? (If yes, please describe.)	
Will the meeting involve regulations, rules, or other matters that impact a specific industry, sector of the economy, or group of persons? (If yes, please describe.)	
Will the meeting involve a litigation matter, a permit, a grant, a contract, or any other matter that involves specific parties? (If yes, please identify the matter and list the specific parties.)	
With which Bureau(s) or Office(s) does the proposed meeting agenda most align? (Please list all, if more than one.)	
LOGISTICS/OTHER*	
Please supply any other pertinent background information for the meeting. Draft agenda, organization website, prior engagement with DOI officials, etc.	
If the Secretary is unable to meet, is a surrogate desired? If yes, anyone specific?	
Any additional notes or information?	

From: "Martin, Dee" <dee.martin@bracewell.com>

To: "Herrington, Lucy R" <lucy_herrington@ios.doi.gov>

Cc: "Gustafson, Daniel G" <daniel_gustafson@ios.doi.gov>, "Hanson, JoDee M" <jodee_hanson@ios.doi.gov>, "Kohlrus, Deidre A" <deidre_kohlrus@ios.doi.gov>

Subject: RE: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Date: Thu, 6 Mar 2025 15:57:15 +0000

Importance: Normal

Inline-Images: image001.png; image586813.png

Hello, Lucy—I hope you are doing well. I'm just following up on the below meeting request for the Air Liquide Global CEO. Do you think we'll be able to make a time work for a meeting?

Please let me know if you have any questions or if I can be helpful on this.

Many thanks for your work—I know you are super busy!

Best,
Dee

DEE MARTIN

Partner

dee.martin@policyres.com

T: +1.202.828.5818 | F: +1.800.404.3970

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From: Martin, Dee

Sent: Monday, March 3, 2025 4:06 PM

To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>

Cc: Gustafson, Daniel G <daniel_gustafson@ios.doi.gov>; Hanson, JoDee M <jodee_hanson@ios.doi.gov>; Kohlrus, Deidre A <deidre_kohlrus@ios.doi.gov>

Subject: RE: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Hello, Lucy—Attached please find Air Liquide's meeting request form. Please let me know if you have any questions or need additional information. We are happy to be flexible and help make this work!

Thank you in advance for your consideration of this request.

Best,
Dee

From: Herrington, Lucy R <lucy_herrington@ios.doi.gov>

Sent: Monday, March 3, 2025 12:46 PM

To: Martin, Dee <dee.martin@bracewell.com>

Cc: Gustafson, Daniel G <daniel_gustafson@ios.doi.gov>; Hanson, JoDee M <jodee_hanson@ios.doi.gov>; Kohlrus, Deidre A <deidre_kohlrus@ios.doi.gov>

Subject: FW: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWEEK March 11-14

Dear Dee,

Thank you for contacting the Office of Scheduling and Advance at the Department of Interior. We have received your initial request for a meeting with Secretary Burgum. For us to provide a timely response, please complete the form attached at your earliest convenience.

Regards,
Office of Scheduling and Advance
U.S. Department of the Interior

From: Radford, Wynn L <wynn_radford@ios.doi.gov>

Sent: Monday, March 3, 2025 12:34 PM

To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>

Subject: FW: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWEEK March 11-14

Hi Lucy,

Please see for your awareness. For any questions regarding this group, I would direct to JoDee or Daniel.

Thank you,
Paris

From: Martin, Dee <dee.martin@bracewell.com>

Sent: Monday, March 3, 2025 10:47 AM

To: Gustafson, Daniel G <daniel_gustafson@ios.doi.gov>; Radford, Wynn L <wynn_radford@ios.doi.gov>

Subject: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWEEK March 11-14

This email has been received from outside of DOI - Use caution before clicking on links, opening attachments, or responding.

Good morning, Daniel and Wynn—I hope this finds you well. I'm reupping the below invitation for Secretary Burgum to meet with the Air Liquide Global CEO, along with the Americas CEO and the North American CEO, during CERAWEEK. I've added Wynn here.

Do you think we will be able to find a time slot that works for the Secretary?

By way of reminder, Air Liquide is active in every state in the US; manufactures and provides industrial gases essential for US energy development; and intends to grow its already sizable investment in energy production and jobs in the US. Currently, Air Liquide has 22,000 employees in the US throughout facilities in every state.

I'm happy to answer any questions or provide additional information, and I look forward to hearing from you.

Best,

Dee

DEE MARTIN

Partner

dee.martin@policyres.com

T: [+1.202.828.5818](tel:+12028285818) | F: [+1.800.404.3970](tel:+18004043970)

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From: Martin, Dee

Sent: Tuesday, February 25, 2025 1:15 PM

To: daniel_gustafson@ios.doi.gov

Subject: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Hello, Daniel—

Dee Martin over at Bracewell here. I'm writing today on behalf of Air Liquide, a world leader in manufacturing and distributing industrial gases (e.g., hydrogen, nitrogen, oxygen). Industrial gases are essential for U.S. energy production, and in some instances serve as a domestic energy vector, like hydrogen.

In the U.S., Air Liquide is headquartered in Houston, Texas with 22,000 employees across facilities in every, single state, including in North Dakota.

On March 11 -14, Air Liquide's Global CEO [Francios Jackow](#) will be in Houston for CERAWeek along with Air Liquide Americas CEO [Matthieu Giard](#) and Air Liquide North America CEO [Adam Peters](#), both Houston residents.

Messrs. Jackow, Giard, and Peters would greatly appreciate the opportunity to meet with Secretary Burgum during CERA Week to congratulate him on his new role as Interior Secretary and as Chair of the National Energy Dominance Council. They would like to brief the Secretary on Air Liquide's commitment to expanding U.S. energy production and unleashing American energy. Is there a time slot that would work for Secretary Burgum, if he has plans to be at CERAWeek?

By way of background, Air Liquide:

1. Is a world leader in industrial gas production, and its gases and technologies play an essential role in U.S. energy production.
2. Is one of the nation's largest hydrogen producers;
3. Operates more than 2,000 miles of pipelines along the U.S. Gulf Coast;
4. Operates one of the country's largest, private trucking fleets;
5. Is a key contributor to U.S. energy development—Air Liquide has approximately 22,000 employees in the United States and operations in every state.
6. Globally, Air Liquide operates in 75 countries and has 66,300 employees.

Thank you in advance for considering this request, and we look forward to hearing from you. I am happy to answer any questions that you may have.

Best,
Dee

From: "Herrington, Lucy R" <lucy_herrington@ios.doi.gov>

To: "Shaw, Andrew" <andrew.shaw@bracewell.com>, "scheduling_interior" <scheduling_interior@ios.doi.gov>

Cc: "Repass, Kristin E" <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Date: Mon, 03 Mar 2025 02:49:08 -0000

Importance: Normal

Hi Andrew-

When Mr. Gitzel makes plans to travel back to DC let me know, and I would be happy to help arrange a meeting.

Best,

Thank you,

Scheduling and Advance

Office of the Secretary of Interior

From: Shaw, Andrew <andrew.shaw@bracewell.com>

Sent: Thursday, February 27, 2025 3:33 PM

To: scheduling_interior <scheduling_interior@ios.doi.gov>

Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Thank you for the e-mail and completely understand regarding the Secretary's schedule.

Cameco CEO Tim Gitzel does not have any specific plans to be back in DC right now but he will likely be here in the coming months. Would there be a good time for a visit that might align with the Secretary's schedule?

Andrew

ANDREW SHAW

Partner

andrew.shaw@bracewell.com | [download v-card](#)

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From: scheduling_interior <scheduling_interior@ios.doi.gov>

Sent: Thursday, February 27, 2025 2:30 PM

To: Shaw, Andrew <andrew.shaw@bracewell.com>

Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Hi Andrew,

Thank you for your request to meet Secretary Burgum. Please accept our regrets that he is unavailable to meet with Mr. Gitzel. Will Mr. Gitzel be back in Dc anytime soon?

Thank you,

Regards,
Office of Scheduling and Advance
U.S. Department of the Interior

From: scheduling_interior
Sent: Saturday, February 22, 2025 5:07 PM
To: Shaw, Andrew <andrew.shaw@bracewell.com>
Cc: Repass, Kristin E <kristin_repass@ios.doi.gov>
Subject: RE: [EXTERNAL] FW: Meeting Request - Cameco CEO

Hi Andrew,
Thank you for contacting the Office of Scheduling and Advance at the Department of Interior. We have received your initial request for a meeting with Secretary Burgum. For us to provide a timely response, please complete the form attached at your earliest convenience.

Regards,
Office of Scheduling and Advance
U.S. Department of the Interior

From: Shaw, Andrew <andrew.shaw@bracewell.com>
Sent: Saturday, February 22, 2025 4:34 PM
To: scheduling_interior <scheduling_interior@ios.doi.gov>
Subject: [EXTERNAL] FW: Meeting Request - Cameco CEO

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Hi Kristen –

I wanted to circle back regarding the request below for Secretary Burgum for a meeting with Cameco CEO. I know the Secretary's schedule is very busy but Cameco CEO Tim Gitzel would love to discuss how the U.S. can reclaim its leadership, both domestically and internationally, in the nuclear industry. Cameco is the world's largest publicly traded uranium company with assets across the mining, conversion, enrichment, and fabrication sectors of the nuclear fuel cycle. Over the years, Cameco has provided uranium and conversion to every U.S. reactor. Cameco also recently acquired an ownership interest in Westinghouse, owner of America's flagship AP1000 reactor technology. Westinghouse is well situated to deploy new reactors both domestically and internationally.

Please let me know if you have any questions.

Thanks-

Andrew

ANDREW SHAW

Partner

andrew.shaw@bracewell.com | [download v-card](#)

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From: Shaw, Andrew

Sent: Friday, February 21, 2025 10:37 AM

To: scheduling_interior@ios.doi.gov

Subject: Meeting Request - Cameco CEO

Hi

My name is Andrew Shaw and I am a Partner at Bracewell. We represent Cameco, the world's largest publicly traded uranium company with assets across the mining, conversion, enrichment, and fabrication sectors of the nuclear fuel cycle. Cameco owns mines in Nebraska and Wyoming and the company, through its investment in Global Laser Enrichment, is looking to commercialize next-generation enrichment technology in Paducah, Kentucky. Cameco also recently acquired a 49% interest in Westinghouse, owner of America's flagship AP1000 reactor technology.

Next Tuesday, February 25, through Thursday, February 27, Cameco's CEO Tim Gitzel as part of a delegation with Saskatchewan Premier Scott Moe. I appreciate that it's short notice but I wanted to see if the Secretary might have any availability to meet with the Cameco CEO and the Saskatchewan Premier. We have also reached out to the White House National Energy Dominance Council, too. We would be interested in discussing how the US and Canada can work to bolster energy security and particularly how Cameco can help the US reclaim its leadership on civil nuclear power.

I know the Secretary is busy so appreciate his time and consideration. Please let me know if you have any questions.

Thanks-

Andrew

From: "Martin, Dee" <dee.martin@bracewell.com>

To: "Herrington, Lucy R" <lucy_herrington@ios.doi.gov>

Cc: "Gustafson, Daniel G" <daniel_gustafson@ios.doi.gov>, "Hanson, JoDee M" <jodee_hanson@ios.doi.gov>, "Kohlrus, Deidre A" <deidre_kohlrus@ios.doi.gov>

Subject: RE: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Date: Mon, 3 Mar 2025 21:05:31 +0000

Importance: Normal

Attachments: Office_of_the_Secretary_Meeting_Request_Form.docx

Inline-Images: image001.png; image093012.png

Hello, Lucy—Attached please find Air Liquide's meeting request form. Please let me know if you have any questions or need additional information. We are happy to be flexible and help make this work!

Thank you in advance for your consideration of this request.

Best,
Dee

DEE MARTIN

Partner

dee.martin@policyres.com

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From: Herrington, Lucy R <lucy_herrington@ios.doi.gov>

Sent: Monday, March 3, 2025 12:46 PM

To: Martin, Dee <dee.martin@bracewell.com>

Cc: Gustafson, Daniel G <daniel_gustafson@ios.doi.gov>; Hanson, JoDee M <jodee_hanson@ios.doi.gov>; Kohlrus, Deidre A <deidre_kohlrus@ios.doi.gov>

Subject: FW: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Dear Dee,

Thank you for contacting the Office of Scheduling and Advance at the Department of Interior. We have received your initial request for a meeting with Secretary Burgum. For us to provide a timely response, please complete the form attached at your earliest convenience.

Regards,
Office of Scheduling and Advance
U.S. Department of the Interior

From: Radford, Wynn L <wynn_radford@ios.doi.gov>
Sent: Monday, March 3, 2025 12:34 PM
To: Herrington, Lucy R <lucy_herrington@ios.doi.gov>
Subject: FW: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Hi Lucy,

Please see for your awareness. For any questions regarding this group, I would direct to JoDee or Daniel.

Thank you,
Paris

From: Martin, Dee <dee.martin@bracewell.com>
Sent: Monday, March 3, 2025 10:47 AM
To: Gustafson, Daniel G <daniel_gustafson@ios.doi.gov>; Radford, Wynn L <wynn_radford@ios.doi.gov>
Subject: [EXTERNAL] RE: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

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Good morning, Daniel and Wynn—I hope this finds you well. I'm reupping the below invitation for Secretary Burgum to meet with the Air Liquide Global CEO, along with the Americas CEO and the North American CEO, during CERAWeek. I've added Wynn here.

Do you think we will be able to find a time slot that works for the Secretary?

By way of reminder, Air Liquide is active in every state in the US; manufactures and provides industrial gases essential for US energy development; and intends to grow its already sizable investment in energy production and jobs in the US. Currently, Air Liquide has 22,000 employees in the US throughout facilities in every state.

I'm happy to answer any questions or provide additional information, and I look forward to hearing from you.

Best,
Dee

DEE MARTIN

Partner

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From: Martin, Dee

Sent: Tuesday, February 25, 2025 1:15 PM

To: daniel_gustafson@ios.doi.gov

Subject: Mtg Request for CEOs Air Liquide @ CERAWeek March 11-14

Hello, Daniel—

Dee Martin over at Bracewell here. I'm writing today on behalf of Air Liquide, a world leader in manufacturing and distributing industrial gases (e.g., hydrogen, nitrogen, oxygen). Industrial gases are essential for U.S. energy production, and in some instances serve as a domestic energy vector, like hydrogen.

In the U.S., Air Liquide is headquartered in Houston, Texas with 22,000 employees across facilities in every, single state, including in North Dakota.

On March 11 -14, Air Liquide's Global CEO [Francios Jackow](#) will be in Houston for CERAWeek along with Air Liquide Americas CEO [Matthieu Giard](#) and Air Liquide North America CEO [Adam Peters](#), both Houston residents.

Messrs. Jackow, Giard, and Peters would greatly appreciate the opportunity to meet with Secretary Burgum during CERA Week to congratulate him on his new role as Interior Secretary and as Chair of the National Energy Dominance Council. They would like to brief the Secretary on Air Liquide's commitment to expanding U.S. energy production and unleashing American energy. Is there a time slot that would work for Secretary Burgum, if he has plans to be at CERAWeek?

By way of background, Air Liquide:

1. Is a world leader in industrial gas production, and its gases and technologies play an essential role in U.S. energy production.
2. Is one of the nation's largest hydrogen producers;
3. Operates more than 2,000 miles of pipelines along the U.S. Gulf Coast;
4. Operates one of the country's largest, private trucking fleets;
5. Is a key contributor to U.S. energy development—Air Liquide has approximately 22,000 employees in the United States and operations in every state.
6. Globally, Air Liquide operates in 75 countries and has 66,300 employees.

Thank you in advance for considering this request, and we look forward to hearing from you. I am happy to answer any questions that you may have.

Best,
Dee

Meeting Information Request Form

To ensure that the appropriate individual within the Department of the Interior is meeting with you on a given matter and because the Office of the Secretary is committed to maintaining the highest ethical standards, we need the information requested below before we can agree to schedule a meeting.

Please respond to the questions below and send your response to scheduling_interior@ios.doi.gov. Providing detailed responses and including any written materials you would like shared in advance of the meeting in a single submission will assist with a timely response.

If you have any questions, you may contact Lucy Herrington at (202) 431-0623.

Requesting individual/organization: Please identify the person(s) name and affiliation) requesting the meeting, including any background information on the affiliated organization(s).	Air Liquide Global CEO Francois Jackow (Paris, France) Air Liquide Americas CEO Matthieu Giard (Houston, Texas) Air Liquide North American CEO Adam Peters (Houston, Texas)	
Contact information (Name, Email, Phone): Identify if organizing and day of contact(s) is the same or different	Organizing Contact(s): Name: Dee Martin Email: dee.martin@bracewell.com Phone: (b)(6)	Day of Contact(s): Name: Dee Martin Email: dee.martin@bracewell.com Phone: (b)(6)
Proposed meeting date (if date is flexible please indicate a proposed date range): Please identify any time sensitivity that impacts the date of the meeting, such as court-ordered or statutory deadline:	Date Range: March 11-14, 2025 during CERAWeek, Houston, TX Location: Four Seasons, Bardwell Room, 1300 Lamar St., Houston, TX	
PARTICIPANTS		
Expected meeting participants (name, title, and organizational affiliation):	Air Liquide Global CEO Francois Jackow Air Liquide Americas CEO Matthieu Giard Air Liquide North American CEO Adam Peters Air Liquide VP Government Affairs Joe Fawell Representing Air Liquide, Dee Martin, Partner, Bracewell LLP	
Are any expected meeting participants registered lobbyists or lobbying organizations, and/or registered under the Foreign Agents Registration Act?	Joe Fawell Dee Martin If needed, they can be excluded from this meeting.	

(If yes, please identify.)	
Are any expected meeting participants a partisan political candidate, a representative of a political party or a registered political action committee (PAC)? (If yes, please identify.)	No. While American Air Liquide operates a PAC (American Air Liquide Holdings Inc.) and Bracewell operates a PAC (BRACEPAC), this invitation is not intended to be and is not a political event.
MEETING TOPIC(S)	
Describe the proposed meeting topic/agenda, provide available briefing materials, and identify desired outcome(s):	Private meeting with Secretary Burgum and Air Liquide senior-most Executives. Topic: Air Liquide's commitment to expanding U.S. energy production and unleashing American energy. Air Liquide: 1. Is a world leader in industrial gas production, and its gases and technologies play an essential role in U.S. energy production. 2. Is one of the nation's largest hydrogen producers; 3. Operates more than 2,000 miles of pipelines along the U.S. Gulf Coast; 4. Operates one of the country's largest, private trucking fleets; 5. Is a key contributor to U.S. energy development—Air Liquide has approximately 22,000 employees in the United States and operations in every state. 6. Globally, Air Liquide operates in 75 countries and has 66,300 employees.
Please describe the action sought from the Office of the Secretary:	No action. This meeting is intended to introduce Air Liquide; share the Company's commitment to and vision for U.S. energy production, jobs creation, and U.S. competitiveness; and serve as a resource for the Secretary for DOI and for the National Energy Dominance Council.
Will the meeting involve legislation, broad policy options, or other general matters that involve a large and diverse range of persons and interests? (If yes, please describe.)	No. The focus of this meeting is to discuss Air Liquide's commitment to U.S. energy production, jobs creation, and U.S. competitiveness. Broad policy issues could arise in the context of alignment with the Secretary's orders to Unleash American Energy, but they would be high level and general.

Will the meeting involve regulations, rules, or other matters that impact a specific industry, sector of the economy, or group of persons? (If yes, please describe.)	No. The purpose of this high-level meeting is to discuss how Air Liquide can assist the Administration achieve its energy policy objectives.
Will the meeting involve a litigation matter, a permit, a grant, a contract, or any other matter that involves specific parties? (If yes, please identify the matter and list the specific parties.)	No. Air Liquide does not intend to raise any of those issues specifically.
With which Bureau(s) or Office(s) does the proposed meeting agenda most align? (Please list all, if more than one.)	Air Liquide is a world leader in industrial gas production and distribution and would greatly appreciate the opportunity brief the Secretary on the Company's role in effectuating his orders to Unleash American Energy and in his capacity as the chair of the National Energy Dominance Council.
LOGISTICS/OTHER*	
Please supply any other pertinent background information for the meeting. Draft agenda, organization website, prior engagement with DOI officials, etc.	A draft agenda would include: *Introduction to Air Liquide *Air Liquide's commitment to U.S. energy production, jobs creation, and innovation *Hearing from the Secretary on his vision for Unleashing American Energy and the multi-agency effort of the National Energy Dominance Council *Sharing how Air Liquide's work aligns with the Administration's mission *Questions
If the Secretary is unable to meet, is a surrogate desired? If yes, anyone specific?	Air Liquide is a world leader in industrial gas production and distribution and would greatly appreciate the opportunity brief the Secretary on the Company's role in effectuating his orders to Unleash American Energy and in his capacity as the chair of the National Energy Dominance Council.
Any additional notes or information?	We are requesting a 30-minute meeting but can be flexible in accommodating the Secretary's time.