

# Annual Report

## 1953



**THE SHERWIN-WILLIAMS CO.**

0007-SWP-034815



## **THE SHERWIN-WILLIAMS CO.**

A. W. STEUDEL  
PRESIDENT

### **To the Stockholders:**

Herewith are presented the Consolidated Balance Sheet and the Consolidated Income and Surplus Statements of The Sherwin-Williams Company for the fiscal year ended August 31, 1953.

The earnings before Federal Income Tax and provision for the Pension Plan are \$22,722,290.

The amount estimated for Federal Income and Excess-Profits Tax is \$10,352,559.

\$2,400,000 has been set aside for the Pension Plan. This is approximately equivalent to the annual normal requirement of the Plan, together with 10% of the original past service liability, as estimated by the Company's actuary in 1947.

The final consolidated net earnings after all deductions are \$9,969,731.

After allowing for Preferred Dividends, these earnings are equivalent to \$7.29 per share on the outstanding 1,277,814 shares of Common Stock.

The results of this year's operations topped all previous years both in sales and earnings. Sales were 4.3% larger than last year and earnings before Federal Income

0007-SWP-034816

0007-SWP-000116236

Taxes were \$2,833,183 better. Practically all divisions of the Company contributed to this increase. There was a substantial gain in the principal part of the Company's business, namely in sales of consumer products through the Company's dealers and stores. Super Kem-Tone and Kem-Glo continue to enjoy the highest acceptance in the country in their respective fields of wall paint and all-purpose enamel. Sales of these two products substantially exceeded those of any previous year. The volume of industrial finishes also was considerably greater than last year. The Pigment and Chemical Division sales were just about even with the previous year. A decline in sales to the Government, on which the profit margin is negligible, brought down to some extent the average percent in the sales gain for the year.

Plant expenditures covered a great many additions and improvements to existing facilities, none of which, however, were large enough to require special comment.

Referring to the Company's foreign investments, the earnings of the Cuban and Mexican corporations are included in the consolidated income and compare very favorably with previous years. A new plant is being built in Mexico, which will be paid for entirely out of funds accumulated from earnings in Mexico. The profits of the Brazilian Company are not taken into the Company's consolidated earnings on account of exchange restrictions, but this year it was possible to transfer a substantial dividend in dollars to this country. As to Argentina, this year final payment will be made out of the earnings of the Argentine Company to liquidate the

0007-SWP-034817

---

0007-SWP-000116237

loan that was originally granted by a bank in Buenos Aires to finance our entire investment there. In other words, the whole undertaking will have been paid for out of earnings of the Argentine Company with no dollars involved.

As above stated, \$2,400,000 has been appropriated for the Pension fund. During the year an amendment was made to the Plan whereby all compensation except overtime is treated as creditable earnings in determining an employee's pension. There was also adopted another amendment according to which the Plan contains no maximum limitation on the amount of pension benefits, except such as is inherent in the benefit formula.

Once again the management expresses its thanks to the staff in our plants, offices, and branches for their loyalty and enthusiastic support in promoting the interests of the Company.



President.

0007-SWP-034818

0007-SWP-000116238

0007-SWP-034819

# CONSOLIDATED BALANCE SHEET THE SHERWIN-WILLIAMS COMPANY AND CONSOLIDATED SUBSIDIARIES

AUGUST 31, 1953

| Assets                                                                                                                   |                | Liabilities, Capital Stock, and Surplus                                                     |               |
|--------------------------------------------------------------------------------------------------------------------------|----------------|---------------------------------------------------------------------------------------------|---------------|
| CURRENT ASSETS                                                                                                           |                | CURRENT LIABILITIES                                                                         |               |
| Cash .....                                                                                                               | \$ 72,150,021  | Trade accounts payable, pay rolls, and subscription items                                   | \$ 14,378,294 |
| Trade receivables, less allowances for doubtful accounts                                                                 | 20,992,176     | Dividend on preferred stock—payable September 1, 1953                                       | 160,000       |
| Inventory—raw materials and supplies, in process and finished work-in-progress, at lower of cost or market .....         | 46,082,642     | Deposits—employees and others .....                                                         | 1,463,290     |
| TOTAL CURRENT ASSETS .....                                                                                               | \$ 149,224,839 | Accrued taxes (other than federal income taxes) and subscription taxes .....                | 941,143       |
| INVESTMENTS AND OTHER ASSETS                                                                                             |                | Federal income tax income—deferred .....                                                    | \$10,550,000  |
| Securities of subsidiaries not consolidated—Note A .....                                                                 | \$ 4,911,622   | Less U. S. Treasury Savings Notes .....                                                     | 4,000,716     |
| Investments in subsidiaries, advances, loans, deposits, and other securities, less allowances .....                      | 5,407,021      | TOTAL CURRENT LIABILITIES .....                                                             | \$ 25,941,771 |
| PROPERTY, PLANT, AND EQUIPMENT                                                                                           |                |                                                                                             |               |
| Land, buildings, machinery, and equipment—at cost, less accumulated depreciation, less allowances for depreciation ..... | 30,974,337     | RESERVE                                                                                     |               |
| PATENTS AND TRADEMARKS                                                                                                   |                | For contingencies and other .....                                                           | \$ 3,590,872  |
| Intangible assets .....                                                                                                  | 1              | For pensions .....                                                                          | 2,400,000     |
| DEFERRED CHARGES                                                                                                         |                | CAPITAL STOCK AND SURPLUS                                                                   |               |
| Advertising costs and subscription royalties .....                                                                       | \$ 1,117,241   | Capital stock:                                                                              |               |
| Prepaid insurance and other deferred items .....                                                                         | 1,197,778      | Preferred—authorized 500,000 shares (par value \$100.00 each—valued at \$200.00 per share): |               |
|                                                                                                                          | 2,315,019      | Outstanding—cumulative preferred stock, 4% non-cumulative .....                             | \$14,000,000  |
|                                                                                                                          | \$10,310,777   | Common—authorized 1,000,000 shares (par value \$55.00 each):                                |               |
|                                                                                                                          |                | Outstanding 1,577,876 shares .....                                                          | 86,946,120    |
|                                                                                                                          |                | Retained surplus .....                                                                      | \$5,596,344   |
|                                                                                                                          |                |                                                                                             | \$10,487,394  |
|                                                                                                                          |                |                                                                                             | \$10,310,777  |

Note A—Securities of subsidiaries not consolidated are stated at cost and include investments of registered money \$4,911,622 in a government Canadian subsidiary, and approximately \$222,000 in South American subsidiaries. The investments above of nonconsolidated subsidiaries, are valued on the basis of the book value of the subsidiaries and consolidated amounts are approximately \$1,197,778 for the Canadian subsidiary and approximately \$4,911,622 for the South American subsidiaries. Transfer of funds from the South American subsidiaries

also is included and although they are substantially the amounts of such subsidiaries are not consolidated for their assets.

Note B—The current assets (approximately 15% of consolidated net current assets) of consolidated foreign subsidiaries, based in Britain and China, have been transferred into U. S. dollars at the applicable exchange rate in effect at August 31, 1953.

0007-SWP-000116239

# CONSOLIDATED PROFIT AND LOSS AND SURPLUS

## THE SHERWIN-WILLIAMS COMPANY AND CONSOLIDATED SUBSIDIARIES

Year Ended August 31, 1973

### PROFIT AND LOSS

|                                                                                                                                                                    |                     |                     |                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|----------------------------|
| Profit from operations for the year ended August 31, 1973, before other income, provision for depreciation and other deductions, and federal taxes on income ..... |                     | \$24,790,000        |                            |
| Other income:                                                                                                                                                      |                     |                     |                            |
| Dividends received on capital stock of unconsolidated subsidiaries—Note A.....                                                                                     | \$ 529,004          |                     |                            |
| Unaudited portion of reserve returned to income .....                                                                                                              | 370,546             |                     |                            |
| Miscellaneous .....                                                                                                                                                | 117,163             | 1,016,713           |                            |
|                                                                                                                                                                    |                     | <u>\$25,806,713</u> |                            |
| Deductions:                                                                                                                                                        |                     |                     |                            |
| Provision for pensions .....                                                                                                                                       | \$2,400,000         |                     |                            |
| Provision for depreciation .....                                                                                                                                   | 2,227,556           |                     |                            |
| Provision for foreign taxes and miscellaneous items .....                                                                                                          | 563,730             |                     |                            |
| Interest expense .....                                                                                                                                             | 164,418             |                     |                            |
| Net charge arising from sale or abandonment of depreciable assets .....                                                                                            | 128,721             |                     |                            |
| Federal taxes on income:                                                                                                                                           |                     |                     |                            |
| Provision for the year—estimated:                                                                                                                                  |                     |                     |                            |
| Normal tax and surtax .....                                                                                                                                        | \$10,100,000        |                     |                            |
| Excess profits tax .....                                                                                                                                           | 450,000             |                     |                            |
|                                                                                                                                                                    | <u>\$10,550,000</u> |                     |                            |
| Adjustments for prior years .....                                                                                                                                  | 197,441*            | 10,352,539          | 15,836,984                 |
| <b>NET PROFIT .....</b>                                                                                                                                            |                     |                     | <b><u>\$ 9,969,731</u></b> |

### EARNED SURPLUS

|                                                                   |            |                     |                            |
|-------------------------------------------------------------------|------------|---------------------|----------------------------|
| Balance at September 1, 1972 .....                                |            | \$30,876,510        |                            |
| Add net profit for the year .....                                 |            | 9,969,731           |                            |
|                                                                   |            | <u>\$40,846,241</u> |                            |
| Deduct:                                                           |            |                     |                            |
| Cash dividends declared and paid or provided for during the year: |            |                     |                            |
| Preferred—\$4.00 per share .....                                  | \$ 654,140 |                     |                            |
| Common—\$3.42 1/4 per share .....                                 | 4,632,234  | \$5,286,373         |                            |
| Provision on preferred stock redeemed .....                       | 23,624     |                     | 5,309,997                  |
| <b>BALANCE AT AUGUST 31, 1973 .....</b>                           |            |                     | <b><u>\$35,536,244</u></b> |

\* Indefinite and figures.

Note A—Share in net profit for the year ended August 31, 1973, reported by unconsolidated subsidiaries was approximately \$4,724,000 more than dividends received.

Note B—The profit and loss accounts of the consolidated foreign subsidiaries (Mexico and Cuba) have been translated into U. S. dollars mainly on the basis of rates of exchange in effect at the close of the year.

0007-SWP-034820

0007-SWP-000116240

2.



EXECUTIVE DEPARTMENT  
101 PRINCESTON AVE., N. W.  
CLEVELAND

We are of the opinion selling  
prices in our industry will be  
fairly stable for the next  
6 months.

- - - - -

Inventories should remain about  
the same as a year ago.

- - - - -

The number of employees on our  
payrolls will show a very slight  
increase.

- - - - -

New orders are slightly higher  
than a year ago.

PLAD-6

0007-SWP-034821

0007-SWP-000116241

  
 EXECUTIVE DEPARTMENT  
 101 PRUDENT AVE., N. W.  
 CLEVELAND

|            |      |
|------------|------|
| 74.00.000  | 1953 |
| 7.000.000  | 1951 |
| 73.00.000  | 1950 |
| 73.00.000  | 1949 |
| 73.00.000  | 1948 |
| 3.000.000  |      |
| <hr/>      |      |
| 16.300.000 |      |
| 74.00.000  |      |
| 13.700.000 |      |

0007-SWP-034822

0007-SWP-000116242



## AUDITORS' CERTIFICATE

Board of Directors,  
The Sherwin-Williams Company,  
Cleveland, Ohio.

We have examined the consolidated balance sheet of The Sherwin-Williams Company and consolidated subsidiaries as of August 31, 1973, and the related statements of consolidated profit and loss and surplus for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and summaries of profit and loss and surplus present fairly the consolidated financial position of The Sherwin-Williams Company and consolidated subsidiaries at August 31, 1973, and the consolidated results of their operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

ERNST & ERNST  
Certified Public Accountants

Cleveland, Ohio  
October 12, 1973

0007-SWP-034823

---

0007-SWP-000116243

## **THE SHERWIN-WILLIAMS CO.**

101 Prospect Ave., N. W.

Founded in 1866

Cleveland, Ohio

### **Manufacturers of**

Paints, Varnishes, Colors, Stains, Enamels, Lacquers, Lead Products, Dyes,  
Chemicals, Lithopans, Litharge, Linseed Oil, Dry Colors, Cans, Accessories.

### **Main Plants**

Cleveland • Chicago • Dayton • Detroit • Newark • Pittsburgh  
Middletown, Ohio • Chikama, Cal. • South Bend, N. J. • Glendale, N. J.  
Darien, Ohio • Dallas • Los Angeles • Colleyville, Tex.

### **Directors**

A. B. BARNES  
A. E. BRY  
E. S. COOLEGE  
C. S. SATON  
GEORGE GUND

G. F. JAMES  
B. A. ROSE  
C. M. LEWIS  
G. H. BOWEN  
L. E. SCHROEDER

A. W. STEINEL  
C. M. WIST  
H. S. WHITMAN  
T. H. & WILSON  
L. W. VOLCOTT

### **Officers**

A. W. STEINEL, President  
A. E. BRY, Vice President  
E. S. COOLEGE, Vice President  
C. M. LEWIS, Vice President  
L. E. SCHROEDER, Vice President and Treasurer  
B. A. ROSE, Vice President  
H. S. WHITMAN, Vice President  
H. S. WHITMAN, Vice President  
S. J. SCHROEDER, Secretary

### **Transfer Agents**

CLEVELAND TRUST COMPANY  
Cleveland, Ohio

BANKERS TRUST COMPANY  
New York, N. Y.

### **Registrars**

CENTRAL NATIONAL BANK  
Cleveland, Ohio

QUANTY TRUST COMPANY  
New York, N. Y.

0007-SWP-034824

0007-SWP-000116244