

C. C. Dr. Willard Machle

June 27, 1941.

Mr. H. Kaley,
Ethyl Gasoline Corporation,
Chrysler Building,
New York.

Dear Harry:

With the completion of the observations of Mr. Crane, at the Lubrite plant in East St. Louis, and with the preparation of a report covering these observations, we have reached a point, I believe, at which we will have a get together and come to some definite conclusion concerning the equipment which has been designed by Proportioneers, Inc. Various representatives of theirs have been pressing me periodically for some time for a decision as to what they can do and how it can be done. They are very anxious to have some decision within the next thirty days which will enable them to know whether they are justified in proceeding with this equipment and making additional investment, or whether they had better fold up and quit. Obviously, I do not want to be placed on the spot, nor do I wish to make an arbitrary decision. I think, therefore, we should get together and that, perhaps, you, Oscar, Russel Shell, and myself together with Ben Crane should sit down and discuss this whole problem and its implication so as to decide what we will do. Perhaps, we shall wish to discuss the matter as a group with representatives of Proportioneers, as well as Secony Vacuum. In any case we should have our own policy developed before talking with them, but we should acquaint them with our policy at the earliest possible time.

May I suggest, therefore, the advisability of an early meeting in New York on this and certain other matters which have developed. I have a number of things to take up with other people in the New York office, and if there is to be a meeting of the Co-ordination Committee early in July, this might be synchronized at that meeting. I leave this matter to your convenience, except for my feeling that it should be very soon.

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Oscar has a copy of Crane's report. I am not sure you will wish to read this, for it is difficult going and in any case, you will be more concerned with the question of general policy than with the details of the equipment. In the final analysis, I shall have to depend on Crane very largely for a complete understanding of the equipment, since he is the only one with sufficient first hand knowledge to advise us properly in that respect. However, if you want a copy for your own purposes, Boudreau has an extra copy in his office which he will be glad to send to you or any one else at your request.

Very truly yours,

Robert A. Kehoe, M. D.

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