

To: Hupp, Millan[hupp.millan@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]
Cc: Dickerson, Aaron[dickerson.aaron@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Derby, Rachel
Sent: Tue 5/2/2017 2:15:41 PM
Subject: RE: Cement Association MAY Meeting/Keynote Request
PCA Backgrounder 20161 (002).docx

Good Morning,

Millan- Thanks for serving as the POC. Please give me a call today 202-679-8223 at your convince to touch base. We will expect to see you at 11:30 and then your boss at 12:30 on Tuesday, May 9th at the Washington Marriott at Metro Center: 775 12th St NW, in the Salon Room AB. I can meet you and your boss at the lobby when you arrive.

As far as remarks for the Administrator, I have attached a short background on PCA and our environmental/regulatory work that may help with drafting. Additionally, I thought it is worth mentioning that the Portland Cement NESHAP is currently undergoing Residual Risk and Technology Review (RTR). PCA members have recently completed 100s of millions of dollars in investment for the September 2015 and September 2015 Portland Cement NESHAP compliance deadlines. However, EPA is working under a consent decree to propose an RTR rule later this year. While we don't expect the Administrator to be heavily involved in this rule, it's one that our members are concerned about and it wouldn't be surprising if he sees a question or two on it.

As far as press goes, are we free to have this open to press or would you prefer us not to do that. Pleas advise.

Finally, do you know if Administrator will join us for lunch or does he just plan to come in and make remarks. Either is fine with us. We are grateful you will be attending! Also, can we expect some Q&A?

Finally, John Stull, the **Chief Executive Officer US Cement** for *LafargeHolcim* will be *introducing the Administrator*. He had previously been CEO United States for Lafarge since January 2012. After spending five years working for National Refractories and FMC, he joined Lafarge North America in 1992. Following a series of senior posts in operations and manufacturing, he was appointed President River Region in 2002. In

2006 he became Group Senior Vice President Marketing & Supply Chain. In 2008 he was named Regional President Latin America, and then in 2009 Regional President Sub-Saharan Africa. Born in 1960, John Stull is an American national. He holds a Bachelor's degree in Chemical Engineering from the University of Akron, studied business at Bowling Green State University in Ohio, and has an Advanced Management diploma from the Harvard Business School.

Many Thanks,

Rachel

From: Hupp, Millan [mailto:hupp.millan@epa.gov]
Sent: Tuesday, April 25, 2017 7:54 AM
To: Derby, Rachel <RDerby@cement.org>; Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>
Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: Cement Association MAY Meeting/Keynote Request

Rachel,

Good morning. For right now, I will remain the POC.

Unsure just yet on who will be staffing but there will be a couple agents as well as myself coming in a day or two before to get eyes on the space and then the day of, we will be there about an hour prior.

Please feel free to call with any questions. We will reach out for more details as we get closer.

Thank you so much,

Millan

202.380.7561

From: Derby, Rachel [mailto:RDerby@cement.org]

Sent: Friday, April 21, 2017 3:41 PM

To: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>

Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>

Subject: RE: Cement Association MAY Meeting/Keynote Request

Sydney- You are the very best, thank you so much!!12:30 is perfect, thank you.

Lincoln- Please let me know what you need and we can get you the documents. We are going to go ahead and let the members know that Administrator Pruitt will be attending. How do you want to coordinate Press?

Millan- Please let me know who will be the POC the day of, phone and email. As well as what time we can be expecting you to arrive and who will be staffing the boss.

Many thanks to all,

Rachel

202-679-8223

From: Hupp, Sydney [<mailto:hupp.sydney@epa.gov>]

Sent: Friday, April 21, 2017 2:01 PM

To: Derby, Rachel <RDerby@cement.org>; Hale, Michelle <hale.michelle@epa.gov>

Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>

Subject: RE: Cement Association MAY Meeting/Keynote Request

Thanks! Could we do 12:30 then? Looping in Lincoln who handle speechwriting as well as Millan who will be handling Advance.

Thanks!

Sydney Hupp

Office of the Administrator- Scheduling

202.816.1659

From: Derby, Rachel [<mailto:RDerby@cement.org>]

Sent: Thursday, April 20, 2017 4:36 PM

To: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>

Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: RE: Cement Association MAY Meeting/Keynote Request

Thank you Sydney!

We can accommodate any time that works for you in the 12-2pm slot. Speaking at 12:30 or 1pm would be good. Max 30 min with Q&A. However, we are flexible. If the administrator wants to just come in and speak that is fine, if he wants to stay and eat that is also great! We are flexible with press and duration of speaking. Whatever is best for you.

When you get a chance can you please let me know who will be staffing the boss, and we can also send over more policy information to help too.

Thank you,

Rachel

202-679-8223

From: Hupp, Sydney [mailto:hupp.sydney@epa.gov]
Sent: Thursday, April 20, 2017 3:07 PM
To: Derby, Rachel <RDerby@cement.org>; Hale, Michelle <hale.michelle@epa.gov>
Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Cement Association MAY Meeting/Keynote Request

Hi Rachel,

Hope your week is going well! May we take a look at the 12-2 slot on the 9th? How much of that block of time would you need him present? Additionally, would you mind please filling out the attached form?

Thank you!

Sydney Hupp

Office of the Administrator- Scheduling

202.816.1659

From: Derby, Rachel [mailto:RDerby@cement.org]
Sent: Thursday, April 6, 2017 2:13 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Cement Association MAY Meeting/Keynote Request

Thank you all so much! Below is a quick outline of dates.

- Tuesday, May 9th 12-2pm window to speaking at the Marriott at Metro Center

- Tuesday, May 9th 4pm – 5pm window meeting at the Marriott at Metro

Center

- Tuesday, May 9th 6pm-9pm window to speak or come and casually meet the CEO's Rooftop 101
- Wednesday, May 10th 7am-10am window to speak to the group

Thanks,

Rachel

202-679-8223

From: Hale, Michelle [<mailto:hale.michelle@epa.gov>]
Sent: Thursday, April 06, 2017 2:10 PM
To: Derby, Rachel <RDerby@cement.org>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: FW: Cement Association MAY Meeting/Keynote Request

Good afternoon, Rachel. I am copying our scheduling team to see what can be worked out. Thank you for the invitation!

Michelle Hale

Executive Assistant to the Administrator

Environmental Protection Agency

1200 Pennsylvania Ave., NW,

WJCS, Suite 3000

Washington, D.C. 20460

(202) 564-1430

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From: Derby, Rachel [<mailto:RDerby@cement.org>]
Sent: Thursday, April 6, 2017 1:55 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Cement Association MAY Meeting/Keynote Request

Hi Michelle,

I am sure you are super busy, but I wanted to reach out to you because the Portland Cement Association is hosting our annual Washington, D.C. Fly-In on **May 9th and 10th**. PCA represents 92 percent of U.S. cement production capacity and have facilities in all 50 states. Cement and concrete product manufacturing directly or indirectly employs approximately 500,000 people in our country, and our collective industries contribute approximately \$100 billion to our economy. The D.C. Fly-In is attended by CEO's and senior company executives. This year we will also invited other concrete trade associations to participate as well.

PCA would be honored to have Administrator Pruitt as our keynote speaker on **Tuesday, May 9th** anytime from **6pm** on at our opening dinner at the 101 Constitution Roof Terrace. Administrator Pruitt is welcome to join us for dinner, or just come to speak, whatever is best for your schedule. Attached is an invitation with additional details. Should this time not accommodate your schedule we also welcome the Administrator at our breakfast on **Wednesday, May 10th** at the Washington Marriott at Metro Center anytime from 7:00am to 10:00am. Additionally, Cement CEO's would be able to come for a meeting on Tuesday, May 9th at 4pm.

Happy to answer any additional questions or concerns via email or phone: 202-679-

8223. If you could let us know no later than April 26th that would be very helpful. Thank you again and enjoy the spring weather!

All My Best,

Rachel Derby

Vice President of Government Affairs

Portland Cement Association

Mobile: 202.679.8223

Direct: 202.719.1983