

From: rwalker@rawalkerassociates.com [rwalker@rawalkerassociates.com]
Sent: 4/3/2018 12:29:48 PM
To: Gulliford, Jim [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a3aa23ac3a36426495575d5dfd5a37c9-Gulliford,]; carol.comer@dnr.mo.gov; 'Macy, Jim' [jim.macy@nebraska.gov]; Tom Jacobs (MARC) [tjacobs@marc.org]; Wagner, Kenneth [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=048236ab99bc4d5ea16c139b1b67719c-Wagner, Ken]
CC: Cacho, Julia [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d1968f045a1f428993eefdaa5c9180e5-CACHO, JULIA]; Chu, Ed [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a7a6452e3e0941b4bb1fafa1ba1ae424-Chu, Edward]; Ed Galbraith (DEQ) [ed.galbraith@dnr.mo.gov]; katiejo.wheeler@dnr.mo.gov; Cozad, David [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4a30a28be6a74d3da779bb7f7b34a876-COZAD, DAVID]; Amanda Graor (MARC) [agraor@marc.org]; 'Valentine, Kara' [kara.valentine@nebraska.gov]
Subject: RE: MECC - KC :: Keynote Session is April 11th, 10:35 am - 11:20 am -- Kansas City, Missouri Convention Center : Meeting Rooms on South Side (Rooms 2215) (Central and 13th Street)

See you all next week at the MECC – K.C. Kansas City Convention Center (April 11)!

I have spoken with several of you separately, but to date, no one has suggested that we have a conference call.

As noted in previous emails, below is the panel description, QUESTIONS, and panel mechanics.

Thank you very much for joining us! We should have right at 400 attendees for our two-day program, April 11-12. [We also are co-hosting a "Kickoff Reception/Program" on April 10 (3pm – 6 pm) at the Marriott in conjunction with the K.C. Chamber of Commerce and the Missouri Energy Initiative (MEI).]

Roger Walker
MECC Chair
Executive Director, REGFORM
573.415.7699

Day One - April 11
10:35 – 11:20 am
Ballroom 2215 (south of 13th St)

Understanding (Embracing) New Directions for Cooperative Federalism Latest developments in Cooperative Federalism.

What it means for regulated facilities, local government, state agencies, and US EPA Regions. Nexus with e-Enterprise. And other developments.

JIM GULLIFORD, Regional Administrator, US EPA Region 7
KENNETH E. WAGNER, Senior Advisor to the Administrator for Regional and State Affairs, USEPA
JIM MACY, Director, Nebraska DEQ
TOM JACOBS, Environmental Program Director, MARC
CAROL S. COMER, Director, Missouri DNR
ROGER WALKER, REGFORM (Moderator)

1. This group will **NOT** have a PowerPoint presentation. This is conversational.

Panel Procedure.

- a. R Walker. Quick Intro.

- b. Each Panel Member has two (2) minutes to provide a framework for a conversation on “Cooperative Federalism.” Essentially, your key takeaway.
- c. **Moderated Q & A. (questions below)**
 - i. What is the biggest challenge to implement “Cooperative Federalism?”
 - ii. What does “Cooperative Federalism” mean in my daily operations and for compliance and enforcement.
 - iii. Is this a Zero-Sum Game? Can both EPA and the States win? Or does one or the other necessarily lose out?
 - iv. Can you identify or provide examples at this point of how Cooperative Federalism is working in Region 7 or elsewhere?
 - v. The ECOS white paper, “Cooperative Federalism 2.0,” identifies “periodic audit system” to take the place of federal intervention in delegate states.
 - 1. How would the audit system work in practice?
 - vi. IF States or Local Governments are expected to play a greater role, how will this be funded? Especially if the Trump Administration reduces overall funding to EPA?
 - vii. What would you say to those who say “Cooperative Federalism” can lead to a “Race to the Bottom” if we don’t have Federal oversight?
 - viii. How does new technology and data gathering play into Cooperative Federalism?
 - 1. What role does E-Enterprise have in Cooperative Federalism?
 - ix. Any comment on private dynamics outside of government that is changing the how we view environmental compliance and the regulatory process?
- d. Q & A from the audience.

From: rwalker@rawalkerassociates.com [mailto:rwalker@rawalkerassociates.com]

Sent: Monday, March 26, 2018 11:37 AM

To: 'Gulliford.Jim@epa.gov'; 'carol.comer@dnr.mo.gov'; 'Macy, Jim'; Tom Jacobs (MARC); 'Wagner, Kenneth'

Cc: 'Cacho, Julia'; 'Chu, Ed'; Ed Galbraith (DEQ); 'katiejo.wheeler@dnr.mo.gov'; 'cozad.david@epa.gov'; Amanda Graor (MARC); 'Valentine, Kara'

Subject: MECC - KC :: Keynote Session is April 11th, 10:35 am - 11:20 am)

Importance: High

Good Morning!

We are a little more than two (2) weeks out from the 5th annual MECC – KC event (April 11-12) at the KC Convention Center. We will have another great crowd Thank you kindly for joining us!

This keynote session will be: **10:30 – 11:20 am, April 11**

I will serve as the moderator. Below I identified a process and suggested questions.

It was nice to see most of you at the ECOS meeting in St. Paul last week. I enjoyed the ongoing discussion at ECOS about “Cooperative Federalism” and other issues.

I find ECOS meetings extremely valuable. I always leave feeling positive about our important state and federal environmental agencies.

Two things.

1. IF you want a conference call please let me know.
2. If you have any suggested changes to the format outlined below or additional questions for me to ask, please let me know.

- a. Our audience is primarily EHS managers and their consultant and legal service providers.
- b. I suspect the principal question for this audience is:
 - i. **“What does Cooperative Federalism mean in my daily operations and for compliance and enforcement.”**

Let me know if you want a conference call beforehand or have any additional questions to suggest for the panel.

Thank you again for your participation.

Roger Walker JD
MECC Planning Chair
Executive Director, REGFORM
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From: rwalker@rawalkerassociates.com [mailto:rwalker@rawalkerassociates.com]
Sent: Wednesday, March 07, 2018 1:20 PM
To: 'Gulliford.Jim@epa.gov'; 'carol.comer@dnr.mo.gov'; 'Macy, Jim'; Tom Jacobs (MARC); 'Wagner, Kenneth'
Cc: 'Cacho, Julia'; 'Chu, Ed'; Ed Galbraith (DEQ); 'katiejo.wheeler@dnr.mo.gov'; 'cozad.david@epa.gov'; Amanda Graor (MARC); 'Valentine, Kara'
Subject: MECC - KC :: SPEAKER Email on Conference Preparation -- Action Requested (Keynote Session is April 11th, 10:35 am - 11:20 am)

Good Morning Regional Administrator Jim Gulliford; Senior EPA Advisor Ken Wagner; Director Carol S. Comer; Director Jim Macy; and Mr. Tom Jacobs:

Thank you so much for joining us on this important Keynote Panel discussion of, **“Understanding (Embracing) New Directions for Cooperative Federalism”** at the 2018 MECC – KC! [*Reminder: kickoff program/reception, April 10th -- 3:30 – 6 pm, at the Marriott (next door)]

2. I will serve as Moderator and will be in touch with you by email. ****We may have a short call depending on whether or not you see a need.**
3. This group will **NOT** have a PowerPoint presentation. ****My goal is to create a conversation rather than have five separate presentations.**

Panel Procedure (comments welcome).

- e. R Walker. Quick Intro.
- f. Each Panel Member has two (2) minutes to provide a framework for a conversation on “Cooperative Federalism.” Essentially, your key takeaway.
- g. Moderated Q & A. (draft questions: please share other potential questions or comment on these)
 - i. What is the biggest challenge to implementing Cooperative Federalism?
 - ii. Is this a Zero-Sum Game? Can both EPA and the States win? Or does one or the other necessarily lose out?
 - iii. How does new technology and data gathering play into Cooperative Federalism?
 1. What role does E-Enterprise have in Cooperative Federalism?
 - iv. Can you identify or provide examples at this point of how Cooperative Federalism is working in Region 7 or elsewhere?
 - v. The ECOS white paper, “Cooperative Federalism 2.0,” identifies “periodic audit system” to take the place of federal intervention in delegate states.
 1. How would the audit system work in practice?

- vi. IF States or Local Governments are expected to play a greater role, how will this be funded? Especially if the Trump Administration reduces overall funding to EPA?
- vii. What would you say to those who say “Cooperative Federalism” can lead to a “Race to the Bottom” if we don’t have Federal oversight?
- viii. Any comment on private dynamics outside of government that is changing the how we view environmental compliance and the regulatory process?
- h. Q & A from the audience.

Here is the description in the Agenda: (welcome input)

Day One - April 11

10:35 – 11:20 am

Understanding (Embracing) New Directions for Cooperative Federalism Latest developments in Cooperative Federalism.

What it means for regulated facilities, local government, state agencies, and US EPA Regions. Nexus with e-Enterprise. And other developments.

JIM GULLIFORD, Regional Administrator, US EPA Region 7

KENNETH E. WAGNER, Senior Advisor to the Administrator for Regional and State Affairs, USEPA

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TOM JACOBS, Environmental Program Director, MARC

CAROL S. COMER, Director, Missouri DNR

ROGER WALKER, REGFORM (Moderator)

Many thanks! We know how busy you are and we appreciate your participation.

Roger Walker JD

Planning Chair, MECC

Executive Director, Regulatory Environmental Group for Missouri (REGFORM)

573.415.7699