

**To:** Traci Kraus[traci.kraus@cummins.com]  
**Cc:** jonathan.miller@volvo.com[jonathan.miller@volvo.com]; Hupp, Millan[hupp.millan@epa.gov]  
**From:** Ford, Hayley  
**Sent:** Fri 9/15/2017 7:58:54 PM  
**Subject:** RE: Meeting with Administrator Pruitt re: heavy-duty truck emissions program

Got it, thanks!

## **Hayley Ford**

Deputy White House Liaison

Office of the Administrator

Environmental Protection Agency

Room: 3309C William Jefferson Clinton North

[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)

Phone: 202-564-2022

Cell: 202-306-1296

**From:** Traci Kraus [mailto:traci.kraus@cummins.com]  
**Sent:** Friday, September 15, 2017 1:44 PM  
**To:** Ford, Hayley <ford.hayley@epa.gov>  
**Cc:** jonathan.miller@volvo.com; Hupp, Millan <hupp.millan@epa.gov>  
**Subject:** RE: Meeting with Administrator Pruitt re: heavy-duty truck emissions program

Hi Hayley,

Apologies, but we've had one change in attendance today.

Instead of Jason Quaranto for Navistar, **Jacqueline Gelb**, Director Government Relations, Navistar, will be in attendance.

Thanks so much!

**Traci Kraus**

Director, Government Relations

Cummins Inc.

601 Pennsylvania Ave. NW

Suite 1100N

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Office: 202-654-4285

Cell: 202-302-5851

**From:** Ford, Hayley [<mailto:ford.hayley@epa.gov>]

**Sent:** Friday, September 15, 2017 9:30 AM

**To:** Traci Kraus <[traci.kraus@cummins.com](mailto:traci.kraus@cummins.com)>

**Cc:** [jonathan.miller@volvo.com](mailto:jonathan.miller@volvo.com); Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

**Subject:** RE: Meeting with Administrator Pruitt re: heavy-duty truck emissions program

Thank you for sending Traci, and we look forward to the meeting. Cheryl Woodward will be reaching out shortly to both of you with arrival information for next week.

We'll see you then!

**Hayley Ford**

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**From:** Traci Kraus [<mailto:traci.kraus@cummins.com>]

**Sent:** Friday, September 15, 2017 9:00 AM

**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>

**Cc:** [jonathan.miller@volvo.com](mailto:jonathan.miller@volvo.com); Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

**Subject:** RE: Meeting with Administrator Pruitt re: heavy-duty truck emissions program

Hi Hayley,

Here is the final list of names for next week. We have also included leadership from Truck and Engine Manufacturing Association member Navistar. Please let me know if you need more info.

- [REDACTED] Dennis Slagle- Executive Vice President, Volvo Group and President, Mack Trucks
- [REDACTED] Susan Alt- Senior Vice President Public Affairs, Volvo Group North America
- [REDACTED] Steve Berry- Director Regulatory Affairs, Volvo Group North America
- [REDACTED] Roger Nielsen- President and CEO, Daimler Trucks North America
- [REDACTED] Sean Waters- Director of Compliance and Regulatory Affairs, Daimler Trucks North America

- Norman Thomas (Tom) Linebarger- Chairman and CEO, Cummins Inc.
- Brian Mormino- Executive Director Worldwide Environmental Strategy and Compliance, Cummins Inc.
- Phil Christman- President of Operations, Navistar
- Jason Quaranto- Director of Government Relations, Navistar

Thank you,

**Traci Kraus**

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**From:** Ford, Hayley [<mailto:ford.hayley@epa.gov>]

**Sent:** Monday, September 11, 2017 1:30 PM

**To:** Traci Kraus <[traci.kraus@cummins.com](mailto:traci.kraus@cummins.com)>

**Cc:** [jonathan.miller@volvo.com](mailto:jonathan.miller@volvo.com); Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

**Subject:** RE: Meeting with Administrator Pruitt re: heavy-duty truck emissions program

Yes, names would be great so that we can provide to security and they are ready for your arrival.

Attending alongside the Administrator will be the below staff members. It's possible not all will be able to attend, but it will likely be most of them.

Mandy Gunasekara, Senior Policy Advisor for Air and Radiation

Samantha Dravis, Senior Policy Counsel and Associate Administrator for Policy

Brittany Bolen, Senior Deputy Associate Administrator for Policy

Erik Baptist, Senior Deputy General Counsel

Thank you!

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**From:** Traci Kraus [<mailto:traci.kraus@cummins.com>]

**Sent:** Monday, September 11, 2017 1:08 PM

**To:** Ford, Hayley <[ford.hayley@epa.gov](mailto:ford.hayley@epa.gov)>

**Cc:** [jonathan.miller@volvo.com](mailto:jonathan.miller@volvo.com); Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

**Subject:** RE: Meeting with Administrator Pruitt re: heavy-duty truck emissions program

Hi Hayley,

We are working to finalize our attendees. What specific info do you need from our end? Just names?

Also, do you know who besides the Administrator will be attending from EPA? We are trying to give a full briefing to our CEOs.

Thanks so much for all of your help!

Best,

**Traci Kraus**

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**From:** Ford, Hayley [<mailto:ford.hayley@epa.gov>]  
**Sent:** Friday, September 08, 2017 1:10 PM  
**To:** Traci Kraus <[traci.kraus@cummins.com](mailto:traci.kraus@cummins.com)>  
**Cc:** [jonathan.miller@volvo.com](mailto:jonathan.miller@volvo.com); Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>  
**Subject:** Re: Meeting with Administrator Pruitt re: heavy-duty truck emissions program

That works perfect. Thank you so much for coordinating and being flexible. Let's plan for 2PM that day. We will allot an hour for the meeting.

I have your original requests with attendee information but if you have any additions please send along. Or feel free to just confirm once more so we can get them all set with security. I will have someone from our office reach out to both of you with arrival information early next week.

Let us know if you need anything else. We look forward to it!

Sent from my iPhone

On Sep 8, 2017, at 11:20 AM, Traci Kraus <[traci.kraus@cummins.com](mailto:traci.kraus@cummins.com)> wrote:

Hi Hayley,

Thank you so much for reaching out. I have spoken with Jonathan Miller from Volvo/ Mack Trucks (cc'd) and our counterparts at Daimler and we appreciate the opportunity to join the meetings.

All executives are available to meet with Administrator Pruitt the afternoon of September 20<sup>th</sup>. The 1:00- 3:00 pm timeframe works well, but we can be flexible in the afternoon.

Thank you,

**Traci Kraus**

Director, Government Relations

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**From:** Ford, Hayley [<mailto:ford.hayley@epa.gov>]

**Sent:** Thursday, September 07, 2017 9:56 AM

**To:** Traci Kraus <[traci.kraus@cummins.com](mailto:traci.kraus@cummins.com)>; [jonathan.miller@volvo.com](mailto:jonathan.miller@volvo.com)

**Cc:** Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Hupp, Millan <[hupp.millan@epa.gov](mailto:hupp.millan@epa.gov)>

**Subject:** Meeting with Administrator Pruitt re: heavy-duty truck emissions program

Hello all,

Cummins, Daimler, Mack Trucks and Volvo have all requested a meeting with Administrator Pruitt for the Sept. 19-21 timeframe to discuss the same issue of the heavy-duty truck emissions program. We would like to request to consolidate these meetings into one meeting. Cummins/Daimler requested Sept. 20 and Mack Trucks/Volvo requested Sept. 19 or 21. We could offer a meeting with Administrator Pruitt either Sept. 20 or 21 and we are flexible on timing.

Would your respective parties be ok with a joint meeting? And are either of you flexible to attend either 9/20 or 9/21? Please let me know what works for you and I will give you a final confirmation once I have that information.

Thank you for working with us on this!

**Hayley Ford**

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