

**To:** Hupp, Millan[hupp.millan@epa.gov]  
**Cc:** Hupp, Sydney[hupp.sydney@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Taisha Camacho[tcamacho@manhattan-institute.org]  
**From:** Rafael Mangual  
**Sent:** Tue 4/11/2017 3:09:04 PM  
**Subject:** RE: Invitation to speak at MI

Not a problem, Millan!

We're very excited to be able to welcome Admin. Pruitt back to the Institute for a June 21<sup>st</sup> luncheon event. Just to double-check, he'd be unavailable to also address our board on the 17<sup>th</sup> of May, correct?

I've Cc'd our events director, Taisha Camacho, who will begin working on securing a venue. I think it would be a good idea to perhaps get on a short call in the next week or two with her, our comms director, and the relevant members of your team to discuss some logistical matters. Let us know if/when you might be available to do that.

Looking forward to working with you again!

-Ralf

**Rafael A. Mangual, J.D.**

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**From:** Hupp, Millan [mailto:hupp.millan@epa.gov]  
**Sent:** Monday, April 10, 2017 6:05 PM  
**To:** Rafael Mangual  
**Cc:** Hupp, Sydney; Dickerson, Aaron  
**Subject:** RE: Invitation to speak at MI

Ralf,

Thank you so much for following up. He definitely wants to participate here. If lunch on June 21<sup>st</sup> is still available then that will work for us!

I apologize that it took us this long to get you an answer.

Millan

**From:** Rafael Mangual [mailto:rmangual@manhattan-institute.org]  
**Sent:** Monday, April 10, 2017 11:07 AM  
**To:** Hupp, Millan <hupp.millan@epa.gov>  
**Subject:** RE: Invitation to speak at MI

Hi Millan,

Hope you had a great weekend. I just wanted to follow up to see if your team has had a chance to think about possible dates yet. As you can imagine, our program calendar is pretty robust, so we try to be as strategic as possible in calendaring our smaller events around appearances by high-level speakers such as Admin. Pruitt. That said, if you can give us an idea of what week(s) Admin. Pruitt might prefer (even if not an exact date yet)—or if he's leaning toward speaking at our private board meeting next month in lieu of a public event—that information would be helpful to our event staff in their planning of the broader program calendar.

Best,

-Ralf

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**From:** Hupp, Millan [<mailto:hupp.millan@epa.gov>]

**Sent:** Friday, March 24, 2017 10:54 AM

**To:** Rafael Mangual

**Cc:** Dean Ball

**Subject:** Re: Invitation to speak at MI

Ralf,

Yes, everything was perfect with the request form. The Administrator very much wants to participate here so we are just working on determining the best date.

Dean - it is a pleasure to meet you via email. This sounds like a wonderful opportunity. It is very kind of you all to want to include him! Would you be willing to share what questions you would have of him for this video, who all will be seeing it, and when you would like to do the filming?

Thank you very much,

Millan

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**From:** Rafael Mangual <[rmangual@manhattan-institute.org](mailto:rmangual@manhattan-institute.org)>  
**Sent:** Thursday, March 23, 2017 1:51:56 PM  
**To:** Hupp, Millan  
**Cc:** Dean Ball  
**Subject:** RE: Invitation to speak at MI

Hi Millan!

Just thought I'd check in to make sure everything was okay with the request form I submitted last week. As always, feel free to let me know if you need anything further on my part.

I also wanted to introduce my colleague Dean Ball (Cc'd), who is putting together a short 40<sup>th</sup> Anniversary video to be shown at our annual Hamilton Awards Dinner (to which the Administrator has also been invited). The video would feature interviews with several of our country's most prominent political and intellectual figures discussing their thoughts on MI's past, present, and future; and we'd be honored to include Administrator Pruitt. It would only require about 30 minutes of his time, and we would be more than happy to send someone down to his office to film. If that's something you guys are open to, please feel free to coordinate with Dean.

I look forward to hearing back from you soon.

Kind regards,

-Ralf

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**From:** Hupp, Millan [<mailto:hupp.millan@epa.gov>]

**Sent:** Tuesday, March 14, 2017 6:11 PM

**To:** Rafael Mangual

**Subject:** FW: Invitation to speak at MI

Ralf,

I have email! Could you kindly complete the attached Event Request Form and send back my way? Once we have that form, we will address in our Scheduling meeting and get back to you asap.

Thank you so much,

Millan

**From:** Millan Hupp [mailto:millan.hupp@gmail.com]  
**Sent:** Tuesday, March 14, 2017 6:06 PM  
**To:** Hupp, Millan <hupp.millan@epa.gov>  
**Subject:** Fwd: Invitation to speak at MI

Millan Hupp

Begin forwarded message:

**From:** Rafael Mangual <rmangual@manhattan-institute.org>  
**Date:** March 10, 2017 at 12:27:09 PM EST  
**To:** "hale.michelle@epa.gov" <hale.michelle@epa.gov>  
**Cc:** Millan Hupp <millan.hupp@gmail.com>  
**Subject: Invitation to speak at MI**

Good afternoon, Michelle!

My name is Ralf Mangual, and I manage legal policy projects here at the Manhattan Institute. I just got off the phone with Millan Hupp who kindly returned my call in regards to an invite our President would like to extend to Administrator Pruitt. She asked me to send an e-copy of the letter (see attached) your way. We're thinking late May but are very flexible in terms of timing.

Please don't hesitate to reach out to me at any time if you have any questions or need more information. Thanks in advance for your time, and I hope we'll have the pleasure of hosting Administrator Pruitt again soon.

Kind regards,

-Ralf

**Rafael A. Mangual, J.D.**

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