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Scott Pruitt
Administrator
United States Environmental Protection Agency
1200 Pennsylvania Ave NW
Washington, DC 20004

Mr. Pruitt,

We are excited to announce our **2017 Utility Regulation Conference**, December 5-6, 2017 at the Liaison Capitol Hill, in Washington, DC. The theme for this year's conference is '**Strategies for Profit and Reliability**', during which top executives and regulatory experts will examine the shifting regulatory environment, obstacles to profit as well as rate case strategies to overcome those hurdles, and threats to the grid and reliability.

I would like to take this opportunity to cordially invite you to speak at this great executive conference, and hope that you are available to join us, sharing valuable insight into projects and initiatives the EPA is working on, and the current energy landscape.

We would appreciate your participation at this conference, speaking the morning of December 5th, approximately 9:00am.

As part of your participation in the program, we would be delighted to host you as our guest for the duration of the program. Please let me know if you, or anyone from your team, have any questions regarding this executive conference. We look forward to hearing from you soon and appreciate your consideration.

Thank you in advance Mr. Pruitt,



Tom Thornton
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