Union Carbide Corporation

WORLDWIDE ASBESTOS BUSINESS

STRATEGIC PLAN

KEY EXTERNAL ASSUMPTIONS

Government Intervention Remains Unchanged

No Net Product Substitution

Johns Manville Does Not Withdraw

ASBESTOS
SPECIFIC PLANNING ASSUMPTIONS

Maintain

(1) Maintain Position While Minimizing Risk in View of Government Intervention

(2) Capital Investment Limited to Replacement Items

(3) Maximize Equity Cash Flow

Unit Abandonment

(1) OSHA Standards Met by UCC and/or Customers

ASBESTOS FINANCIAL SUMMARY

1983-1993

$MM

	Maintain
Sales	112.7
Net Income	10.3
Equity Cash Flow	10.2
Average % ROE	24.8
Average % ROC	20.5
Total Capital Expenditures	1.7