

**To:** Bilicic, George[[george.bilicic@lazard.com](mailto:george.bilicic@lazard.com)]  
**Cc:** Hort, Gregory[[gregory.hort@lazard.com](mailto:gregory.hort@lazard.com)]; Gavin Clarkson[[gavin.clarkson@bia.gov](mailto:gavin.clarkson@bia.gov)]; andrea\_travnicek@ios.doi.gov[[andrea\\_travnicek@ios.doi.gov](mailto:andrea_travnicek@ios.doi.gov)]; Taqi, Ali[[ali.taqi@lazard.com](mailto:ali.taqi@lazard.com)]; Palumbo, David[[dpalumbo@usbr.gov](mailto:dpalumbo@usbr.gov)]  
**From:** Cameron, Scott  
**Sent:** 2017-09-11T16:31:12-04:00  
**Importance:** Normal  
**Subject:** Re: Due diligence questions  
**Received:** 2017-09-11T16:32:43-04:00

George,  
Let's do a 4 pm call on Wednesday. Does that work for you? If so, want to send us a call in number?

Thanks,  
Scott  
Scott J. Cameron  
Principal Deputy Assistant Secretary for Policy, Management and Budget  
Office of the Secretary of the Interior  
Desk 202 208 4242  
Cell 202 706 9031

On Mon, Sep 11, 2017 at 2:11 PM, Bilicic, George <[george.bilicic@lazard.com](mailto:george.bilicic@lazard.com)> wrote:

Scott

Let's discuss live with at least a subset of our team, and we should include Peabody

On the cooperation point, however, importantly, we just don't see SRP as being enthusiastic about working on a successful transfer here and we otherwise think there needs to be a discipline and sense of urgency applied to the process around the various sides of the octagon-shaped table. We are having lots of discussions but limited concrete progress -- e.g., how do we get the current owners to commit in a concrete manner to offtake arrangements, etc.

When we speak live, we can cover the rest of your questions and other issues you might see

George

George W. Bilicic  
Lazard  
Tel: 312-407-6673 (Chicago)  
Tel: 212-632-1418 (New York)  
Cell: 917-459-7831

On Sep 11, 2017, at 11:38 AM, Cameron, Scott <[scott\\_cameron@ios.doi.gov](mailto:scott_cameron@ios.doi.gov)> wrote:

Greg,

In reviewing this document, I have some questions:

1. Can you provide more specificity around what you are looking for from the current owners in terms of "Full cooperation as the process progresses." Is there some sort of cooperation currently lacking?
2. Is there a particular action you'd like to see EPA take to demonstrate support for Alternative B?
3. What form of support from DOE are you desiring with respect to support for technology upgrades and new efficiency technology development?
4. What specifically are you looking for from DOE in terms of leveraging the grid reliability study in the context of NGS?

Thanks,

Scott

Scott J. Cameron

Principal Deputy Assistant Secretary for Policy, Management and Budget

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On Mon, Sep 11, 2017 at 10:21 AM, Hort, Gregory <[gregory.hort@lazard.com](mailto:gregory.hort@lazard.com)> wrote:

Scott/Gavin,

Attached is the list of key items that we discussed last week at the meeting.

Please let us know if you would like to arrange a call to discuss further and advance.

-Greg

---

**From:** Scott Cameron [mailto:[scott\\_cameron@ios.doi.gov](mailto:scott_cameron@ios.doi.gov)]

**Sent:** Monday, September 11, 2017 9:39 AM

**To:** Bilicic, George

**Cc:** Gavin Clarkson; Hort, Gregory; [andrea\\_travnicek@ios.doi.gov](mailto:andrea_travnicek@ios.doi.gov)

**Subject:** Re: Due diligence questions

George,

We need as much detail as you can give us as soon as you can give it to us.

Thanks,

Scott

Scott J. Cameron

Principal Deputy Assistant Secretary

Policy, Management and Budget

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Cell 202-706-9031

Desk 292-208-4242

Sent from my iPhone

On Sep 11, 2017, at 9:24 AM, Bilicic, George <[george.bilicic@lazard.com](mailto:george.bilicic@lazard.com)> wrote:

Scott

We will send a summary -- the 20+ items relate to the 7 sides of the octagon table and what we need to get this done

Thereafter, we should discuss as I am sure we are missing some things and also there are some sub-points we have in mind that relate to the 20+ items

We are really going to need folks to be working together constructively to get this done plus, as I said, we really all do need a ringleader with authority and conviction to avoid what seems to be to us to be tragic result on a net societal benefit basis -- there are clearly, in our mind, some folks who would be quite pleased to see the plant shut-down

Regards

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On Sep 11, 2017, at 7:56 AM, Scott Cameron  
<[scott\\_cameron@ios.doi.gov](mailto:scott_cameron@ios.doi.gov)> wrote:

We are looking for the list of 20+ items that George rattled off at our meeting last week.

Thanks,

Scott

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<[gavin.clarkson@bia.gov](mailto:gavin.clarkson@bia.gov)> wrote:

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Dr. Gavin Clarkson, Esq.

Deputy Assistant Secretary for Policy and Economic  
Development

Office of the Assistant Secretary -- Indian Affairs

1849 C. Street, NW

Washington, DC 20240

202-208-7163

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**From:** Cameron, Scott  
**Sent:** 2017-09-11T12:37:09-04:00  
**Importance:** Normal  
**Subject:** Re: Due diligence questions  
**Received:** 2017-09-11T12:38:36-04:00

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**From:** Scott Cameron  
**Sent:** 2017-09-11T08:55:22-04:00  
**Importance:** Normal  
**Subject:** Re: Due diligence questions  
**Received:** 2017-09-11T08:55:29-04:00

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