



America's Cement Manufacturers™

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Portland Cement Association  
1150 Connecticut Avenue, NW, Suite 500  
Washington, DC 20036-4104  
202.408.0400 Fax 202.408.0077  
www.cement.org

May 2, 2018

Brittany Bolen  
Acting Associate Administrator  
Office of Policy  
U.S. Environmental Protection Agency  
1200 Pennsylvania Avenue NW  
Washington, D.C. 20460

Dear Brittany:

On behalf of the Portland Cement Association, I wish to thank you for taking the time to speak with us and our members during our meeting with EPA Administrator Scott Pruitt on April 24. You have developed a great team and I was pleased to have the chance to introduce them to my members. Your willingness to join the meeting was particularly appreciated given the many competing priorities you face.

As our country and our industry work towards the common goals of sustainability, economic growth, innovation and excellence in environmental stewardship, discussions like these help advance our efforts. We hope to continue on this dialogue in the future.

Again, thank you for taking the time to meet with us.

Sincerely

A handwritten signature in black ink, appearing to read "Charles Franklin", with a long horizontal flourish extending to the right.

Charles Franklin  
Vice President and Counsel, Government Affairs