



E. SCOTT PRUITT
ADMINISTRATOR

June 21, 2017

Joc O'Rourke
President and CEO
The Mosaic Company
Altria Corporate Center, Suite E490
Plymouth, MN 55441

Joc,

My sincere apologies for not being able to meet with you and your leadership group. I know that you made immense efforts to make the trip to D.C. for our meeting. I was not feeling well yesterday and, unfortunately, needed to cancel several meetings and speeches at the last moment. Please relay my regrets to the members of your leadership. I hope that the meeting with my team was productive in my absence.

Stuart Jolly relayed your invitation for me to tour your facilities in Florida at some point in the future. I welcome the opportunity to do so. My scheduling team will keep it in mind for a suitable time to do so.

All the best,

A handwritten signature in black ink, appearing to read "Scott Pruitt".

E. Scott Pruitt

cc: Stuart Jolly

*Appreciate the
invite to Fla. — let's
coordinate a trip
this year if
possible!*