

Docket No. _____
Witness: Barry G. Cunningham

BEFORE THE WYOMING PUBLIC SERVICE
COMMISSION

PACIFICORP

Direct Testimony of Barry G. Cunningham

October, 2002

1 **Q. Please state your name, business address, and position with PacifiCorp (the**
2 **Company).**

3 A. My name is Barry G. Cunningham. My business address is 201 South Main, Suite
4 2300, One Utah Center, Salt Lake City, Utah. My position is Senior Vice
5 President of Generation for PacifiCorp.

6 **Q. Please describe your education and business experience.**

7 A. I have a Bachelor of Arts degree in Physical Science. During my career with
8 PacifiCorp, I have served as a Trainer, Trainer Manager, Assistant Operations
9 Superintendent, a Maintenance Superintendent, a Plant Manager and the Director
10 of Technical Support with responsibility for all of PacifiCorp's small plants. I
11 became Assistant Vice President of Generation in 1998, Vice President of
12 Generation in 1999 and Senior Vice President in 2002, with responsibility for all
13 thermal and hydro generation assets.

14 **Q. What is the purpose of your testimony in this proceeding?**

15 A. The purpose of my testimony is threefold. First, I will describe the process used
16 by PacifiCorp engineers to develop estimated life spans for the Company's steam
17 generating stations. I will explain how steam plant life spans were chosen for this
18 purpose of this proceeding, and I will show how these life span estimates provide
19 a framework for estimating the retirement date for each steam plant. In a similar
20 manner I will describe the procedure used to estimate the retirement date for the
21 Company's hydroelectric generating stations. Retirement dates for each steam
22 and hydro plant were provided by PacifiCorp to Mr. Donald Roff of Deloitte &
23 Touche for use in preparing the depreciation study that is the subject of this

1 proceeding. The depreciation study performed by Mr. Roff (Exhibit PPL____
2 (DSR-3)), which is based on plant balances at March 31, 2002, will be referred to
3 hereafter as “the D&T study”. The retirement dates provided by the Company to
4 Mr. Roff are the same retirement dates contained in Schedule 3 of the D&T study.
5 I will demonstrate that the estimated retirement dates proposed by the Company
6 for both steam and hydro generation plants are reasonable and prudent and are
7 appropriate inputs for Mr. Roff’s depreciation analysis.

8 Second, I will explain why it is reasonable and necessary to include
9 terminal net salvage, or “decommissioning costs”, in the calculation of
10 depreciation rates for generating plants.

11 Third, I will discuss the depreciation of water rights acquired for the
12 operation of steam generating plants and explain why such depreciation is
13 appropriate for ratemaking purposes.

14 **GENERATION PLANT LIFE ESTIMATION**

15 Steam Plant Life Spans

16 **Q. Please explain what you mean by the “life span” of a steam generating plant.**

17 A. For the purpose of determining depreciation, the life span of a steam plant is the
18 period of time that begins when the plant is initially placed in service and begins
19 to generate electricity and ends when the plant is finally removed from service and
20 ceases to generate electricity. In other words it is the period of time during which
21 electric customers benefit from the generation output of the plant.

22 **Q. When a steam plant is removed from service, will it be retired and its**
23 **investment removed from the Company’s accounting records?**

1 A. It may not be immediately retired from an accounting perspective. More likely the
2 plant will be retained in a reserve status for a period of time until plans for its final
3 disposition are made.

4 **Q. If an accounting retirement is not made, will the plant remain in rate base**
5 **and continue to impose costs on customers?**

6 A. No. Under the life span concept a plant will be fully depreciated by the time it is
7 finally removed from service.

8 **Q. Why is it necessary to estimate the life span of a steam plant?**

9 A. One major component of PacifiCorp's cost of service is the recovery of capital
10 investment in steam generating plants. This recovery is accomplished through
11 depreciation expense over the productive life of each plant. From the standpoint
12 of setting depreciation rates it is necessary to have a reasonable estimate of the life
13 span of a plant as soon as it is placed in service. For depreciation purposes all
14 steam plant life spans are estimates that may be adjusted over time as
15 circumstances warrant.

16 **Q. What is PacifiCorp's current estimated life span for steam generating**
17 **plants?**

18 A. The Company estimates that, absent extenuating circumstances, the life span of its
19 steam generating units is 40 years. After careful analysis the Company estimates
20 that all of its steam plants have 40 year life spans, except for Gadsby, Dave
21 Johnston, Hayden, Carbon, and Naughton, which are estimated to have life spans
22 of at least 50 years.

23 **Q. Who prepared the life span analysis?**

1 A. The life span analysis was prepared by PacifiCorp's Generation Engineering staff
2 under my direction. This group includes individuals with over twenty years of
3 service with the Company who are experienced in all areas of steam plant
4 operation, including the design, construction, operation and maintenance of the
5 Company's existing units.

6 **Q. What criteria were considered in the life span analysis?**

7 A. The life span analysis focused on four main areas: (1) an examination of the
8 original engineering design life of the plants; (2) an evaluation of the operating
9 and maintenance history of the plants as determined by owner operational
10 requirements; (3) an assessment of the current condition of major equipment
11 components; and (4) an assessment of current and potential future issues that may
12 affect the continued operation of coal-fired generation plants, such as new
13 generation technology and environmental issues.

14 **Q. Please describe the Company's examination of engineering design lives.**

15 A. One of the fundamental assumptions underlying the analysis is that the life span of
16 PacifiCorp generating units should be consistent with their original engineering
17 design lives, absent some event or set of circumstances that would indicate a need
18 to change. To determine the original design life the Company contacted several of
19 the engineer/architects of its existing plants; specifically, Bechtel for Naughton
20 Units 1 and 2, Jim Bridger and Centralia, Raytheon Engineers and Constructors
21 (formerly Stearns-Roger) for Naughton Unit 3, Huntington Units 1 and 2 and
22 Hunter Units 1 and 2, and Brown and Root for Hunter Unit 3. Discussions with
23 these engineers/architects led to the conclusion that the design life of PacifiCorp

1 steam plants constructed from the late 1960's through the early 1980's was 30-35
2 years. To confirm the reasonableness of the design life estimates, the Company
3 also contacted the suppliers of the majority of our major steam plant equipment—
4 General Electric for steam turbine-generators and ABB for boiler equipment.
5 Discussions with these two equipment vendors suggested that during the period in
6 which our major plants were designed, boiler equipment had an expected life of
7 30 years while steam turbines were expected to last 40 years. Thus, based on
8 information provided by design engineers and equipment suppliers, the Company
9 concluded that 35-40 years was a reasonable estimate for the original design life
10 of its major steam generating plants.

11 **Q. You indicated that there might be events or circumstances occurring during**
12 **the life of a steam generating plant that could affect its original design life.**
13 **What kind of events or circumstances were you referring to?**

14 A. In preparing its life span analysis the Company considered three types of
15 extraordinary events, the occurrence of any one of which might require a
16 departure from original plant design life. One such event would be plant
17 operating experience or maintenance practices that departed significantly from the
18 original manufacturer's operating procedures or design parameters. The second
19 type of event would be the installation of equipment or the imposition of
20 operating restrictions necessitated by environmental regulations not anticipated at
21 the time of original plant design. The third type of event would be the infusion of
22 life-extending capital that might lengthen the lives of major equipment items,

1 compensate for aggressive operating and maintenance practices or respond to the
2 requirements of environmental regulation.

3 **Q. Did the Company evaluate the operating and maintenance history of its**
4 **steam plants to determine compliance with original design parameters?**

5 A. Yes. A review of historical records indicates that PacifiCorp's steam plants have
6 been operated and maintained in a manner consistent with the 35-40 year life
7 expectation reflected in original design parameters. Manufacturer's guidelines
8 and/or operating recommendations from design engineers have been translated
9 into training materials and operating procedures used throughout the Company's
10 thermal fleet. A review of preventative maintenance logs, work order and
11 equipment histories, and overhaul histories indicates that required maintenance
12 procedures have been consistently applied for all plants. This is further
13 demonstrated by the high capacity factors and low forced outage rates exhibited
14 by PacifiCorp's thermal fleet.

15 **Q. Has the Company identified significant environmental issues, not anticipated**
16 **at the time of plant design, that could affect the 35-40 year original design life**
17 **expectation?**

18 A. The following environmental issues are creating risk that the Company's newer
19 coal-fired generating plants may not reach their original design life estimate:

20 1. The Environmental Protection Agency (EPA) continues to emphasize the
21 need for continued reductions in sulfur dioxide (SO₂) and oxides of nitrogen
22 (NO_x) emissions. Vehicles for achieving these reductions include the work
23 of the Grand Canyon Transport Commission, new visibility initiatives,

1 enforcement of New Source Review (NSR) regulations, and proposed new
2 legislation aimed at substantial reductions in SO₂ and NO_x. Major
3 legislative proposals include Senate Bill S556, sponsored by Senator Jeffords
4 and President Bush's Clean Skies Initiative (CSI).

5 2. Success of OTAG (Ozone Transport Assessment Group) implementation in
6 the eastern United States will hasten the implementation of new requirements
7 for NO_x reductions to the 0.2 to 0.10 lb/mmBtu level. Reductions to this
8 level on our coal-fired boilers will require the addition of Selective Catalytic
9 Reduction (SCR) equipment.

10 3. There are continued efforts by many groups to commit the U.S. to reduce
11 carbon dioxide (CO₂) emissions. Current schedules under the Kyoto
12 Agreement call for reductions in CO₂ emissions beginning in 2008.

13 4. The Maximum Achievable Control Technology (MACT) rule under the
14 Clean Air Act (CAA) has identified a need to reduce mercury emissions by
15 2008. Rulemaking on emission reduction requirements will be proposed by
16 the end of 2003 and finalized by the end of 2004.

17 5. There is continued vocal opposition to coal-fired generation from
18 environmental groups, with an increasing likelihood of citizen suits to restrict
19 the status-quo level of coal-based generation, similar to the Company's
20 experience at its Hayden and Craig plants.

21 While it is impossible to quantify the potential effect of each of these initiatives
22 on individual Company plants at this time, the range and magnitude of future
23 environmental issues raises serious questions about the long term viability of coal-

1 fired generation. From the standpoint of life span analysis PacifiCorp believes it
2 is likely that future environmental costs will substantially affect the economics for
3 plants whose design life would expire in the 2010-2025 time frame.

4 **Q. Has the expenditure of life-extending capital had an effect on the life span**
5 **estimates for any of the Company's generating plants?**

6 A. Yes. The infusion of life-extending capital has extended the estimated life span to
7 at least 50 years for Gadsby, Hayden and Dave Johnston. Gadsby was refurbished
8 in connection with its conversion to gas firing capabilities in the early 1990's.
9 The Company anticipates that the addition of a scrubber at Hayden will allow the
10 plant to comply with environmental regulations and achieve a 50-year life span,
11 although there remains some risk that additional environmental regulations could
12 limit this life. At Dave Johnston, the installation of new coal unloading facilities
13 will allow the plant to burn purchased coal and continue to operate beyond the
14 closure of the adjacent Glenrock Coal Mine.

15 **Q. Based on its evaluation of the criteria you have just described, how did the**
16 **Company arrive at a life span of 40 years for plants that have not had life-**
17 **extending capital additions?**

18 A. As I explained previously, PacifiCorp believes that, absent extenuating
19 circumstances, steam plant life span should be consistent with original design life.
20 Design life was determined to be 35-40 years. An examination of plant operating
21 and maintenance histories and an evaluation of environmental issues indicates that
22 there is no compelling reason to depart from the design life at this time.

1 Therefore, a 40-year life span is a conservative reflection of the original design
2 life estimate.

3 **Q. Why is a 40-year life span more “conservative” than a 35-year life span?**

4 A. The life span analysis was prepared to provide inputs to the depreciation study.
5 All else being equal, longer plant lives mean lower depreciation rates. Therefore,
6 a 40-year life span is more conservative than 35 years because it results in more
7 conservative (lower) depreciation rates.

8 Recommended Steam Plant Life Spans for Depreciation Study

9 **Q. You have just explained that 40 years would be an appropriate life span for**
10 **the Company’s steam generating plants, with the exception of certain plants**
11 **that have had life-extending capital additions. Has the Company reflected**
12 **these life span estimates in the current depreciation study?**

13 A. No. For purposes of the current depreciation study PacifiCorp has elected to
14 continue using the steam plant life spans stipulated to by the parties in the
15 Company’s last depreciation case, Docket No. 20000-EA-140 (Record No. 4618),
16 and adopted by the Commission in its order dated July 28, 2000. In that
17 stipulation the parties agreed to base depreciation rates for the Gadsby, Dave
18 Johnston, Hayden and Carbon Plants on life spans of 54 years, Blundell of 37
19 years and James River of 20 years, and to base depreciation rates for all other
20 PacifiCorp steam plants on life spans of 44 years. The only change the Company
21 has made to these Commission-approved life spans is to further extend the life
22 span for the Naughton Plant from 44 years to 54 years, to reflect the most recent
23 engineering analysis.

1 **Q. Why did PacifiCorp choose to use steam plant life spans that are longer than**
2 **those supported by its own engineers?**

3 A. While the Company believes that a strong case can be made for the use of a 40-
4 year life span, experience in the last depreciation case suggests that other parties
5 will support longer life spans. The proceeding in Docket No. 20000-EA-98-140
6 included a thorough Wyoming Consumer Advocate Staff (WCAS) review of key
7 depreciation parameters. Much of this review centered on the appropriate life
8 span for steam plants. Now, little more than two years from the April 1, 2000
9 effective date of the Commission order in that docket, PacifiCorp does not believe
10 it is an efficient use of Company or WCAS resources to repeat this process.
11 When PacifiCorp files its next depreciation study, typically in five years, it may be
12 appropriate to revisit this issue.

13 Steam Plant Retirement Dates

14 **Q. How was the estimated life span for each plant converted into an estimated**
15 **retirement date?**

16 A. The estimated life span was added to the original in-service date for each
17 generating unit to arrive at its estimated retirement date. For example, if a unit
18 had an in-service date of 1980 and a 44-year estimated life span, its estimated
19 retirement date would be 2024. For multiple-unit plants, the age was calculated
20 for each unit. Then a weighted-average age for the entire plant was determined by
21 weighting the capacity of each unit. An average retirement date was then
22 calculated based on the remaining life.

1 **Q. Were the estimated retirement dates calculated by the Company for each**
2 **steam plant based on current Commission-approved life spans provided to**
3 **Mr. Roff for use in preparing the depreciation study?**

4 A. Yes. The estimated plant retirement dates were provided to Mr. Roff in the form
5 of the document contained in Exhibit PPL____ (BGC-1).

6 Hydroelectric Plant Retirement Dates

7 **Q. Is the process used to estimate retirement dates for PacifiCorp's hydro**
8 **generation plants similar to the process used for steam plants?**

9 A. Conceptually the process is very similar. The primary difference is that it is not
10 possible to use generic life span estimates for hydro plants. While steam plants of
11 similar size, vintage, and design requirements would be expected to have the same
12 life span, each hydro plant is unique. Therefore, it is necessary to estimate the life
13 span of each hydro plant separately; or in effect, to determine the retirement date
14 for each hydro plant on an individual basis.

15 **Q. What criteria are important in estimating the retirement date of a hydro**
16 **plant?**

17 A. The remaining useful lives of hydro facilities are governed either by the terms of
18 operating licenses or by the remaining life of critical civil/structural or electro-
19 mechanical components.

20 **Q. Who prepared the estimated retirement dates for hydro plants?**

21 A. The hydro plant retirement dates were estimated by PacifiCorp's Hydro
22 Engineering and Planning staff. These individuals have experience in both plant
23 operation and maintenance and in project relicensing.

1 **Q. What license are you referring to?**

2 A. The majority of PacifiCorp's hydro projects are federally licensed under the
3 jurisdiction of the Federal Energy Regulatory Commission (FERC) which acts
4 under the authority of the Federal Power Act (FPA). Hydro projects receive their
5 initial license when they are first placed in service and may be relicensed upon
6 expiration of the initial term. This initial term is usually for 50 years. FERC may
7 grant new licenses of up to 50 years, depending upon the unique circumstances at
8 each project. Currently, the most common relicensing period is 30 years. Over 90
9 percent of the Company's hydro capacity is or will be in the relicensing process in
10 the next few years.

11 **Q. How were the decision criteria applied to determine the retirement date for**
12 **each hydro plant?**

13 A. As previously mentioned, most of the Company's hydro capacity has been
14 recently relicensed, is currently undergoing relicensing or soon will be. For plants
15 currently in the relicensing process and plants that will begin relicensing in the
16 near future, the estimated retirement date is the date of expiration of the current
17 license plus 30 years (the most common period for new FERC licenses). For
18 example, if a plant's current license expires in 2000, the estimated retirement date
19 for that facility is 2030. For plants that have been recently relicensed, the
20 estimated retirement date is the expiration date of the new license. The remaining
21 life span of the plant is the same as the life of the license.

22 **Q. Is there any exception to the practice of basing estimated retirement dates on**
23 **FERC license expirations?**

1 A. Yes. As I indicated before, the other primary driver of expected hydro plant life is
2 the remaining life of critical components. PacifiCorp has a number of smaller
3 hydro projects where significant new investment could make the plants
4 uneconomical to operate given current alternative options to supply this energy. If
5 an aging critical component were to fail at such a plant, it is likely that an
6 economic analysis would indicate that the Company should retire the facility
7 rather than spend the capital necessary to operate the plant for the remainder of its
8 license term. For plants where Company engineers have determined that the
9 expected remaining life of a critical component is shorter than the FERC license
10 period, the retirement date of that plant has been estimated to reflect only the
11 remaining useful life of the component. For example, consider a hydro plant with
12 a FERC license expiration of 2025 that will require a complete flowline
13 replacement in 2015. Company engineers believe that replacement of the flowline
14 cannot be economically justified. The estimated retirement date for that plant will
15 be based on the expected critical component failure date of 2015 rather than the
16 2025 license expiration date.

17 **Q. If the continued operation of a hydro plant is not constrained by critical**
18 **component failures, why should its life span be limited to the expiration of a**
19 **FERC license? Wouldn't it be reasonable to expect FERC licenses to**
20 **continue to be renewed indefinitely?**

21 A. It would be imprudent to anticipate approval of license renewals beyond the near
22 term. The FERC is responsible for hydroelectric project licensing under the
23 Federal Power Act . Historically, FERC has balanced the need for power

1 produced by projects with the need to protect the surrounding environment and
2 natural resources. However, FERC no longer has the discretion to balance hydro
3 interests with other resource issues given the U.S. Supreme Court's rulings on
4 Section 401 of the Clean Water Act (CWA), endangered species listings under the
5 Endangered Species Act (ESA) and other rulings under the FPA. For example,
6 the U.S. Fish and Wildlife Service and the National Marine Fisheries Service have
7 prescriptive authority under the FPA to provide fish passage in any manner they
8 deem reasonable. As a result, typical license conditions now routinely include
9 revised operating requirements and construction of new environmental mitigation
10 facilities that may make the project(s) uneconomical to continue to operate in the
11 future. This economic viability will need to be determined for each project, but
12 such determination cannot be conclusively made until a new license is re-issued
13 by FERC. For this reason PacifiCorp cannot reliably forecast operating lives
14 beyond current license expiration dates. The estimated hydro plant retirement
15 dates developed by Company engineers using the criteria that I have just described
16 are reasonable and prudent in this dynamic, changing arena and are the
17 appropriate inputs for Mr. Roff's depreciation analysis.

18 **Q. How were the estimated hydro plant retirement dates developed by the**
19 **Company provided to Mr. Roff?**

20 A. The estimated hydro plant retirement dates were provided to Mr. Roff in the form
21 of Exhibit PPL____(BGC-2).

22 **OTHER PRODUCTION PLANT**

1 **Q. What process was used by PacifiCorp to estimate retirement dates for its**
2 **Other Production Plants?**

3 A. The process was similar to that used for the hydro generation facilities. The life
4 spans for Other Production were assumed to be the length of either the Power
5 Purchase Agreement for the specific facility or the expected life of a critical
6 component. Little Mountain and Foote Creek (aka Wyoming Wind) use the
7 contract length as the estimated life span for their respective facilities. The
8 estimated life spans for the Gadsby Units 4, 5 and 6 were based on the 25-year
9 design life span of the combustion turbine.

10 **Q. Why is the contract life a good estimate of plant life?**

11 A. Given the uncertainty in the power market, it is difficult to project the economic
12 value of the plant past the end of the contract life. The future economic viability
13 for each project will need to be evaluated as it nears the end of its estimated life
14 span.

15 **Q. Why is there a different life span for the Hermiston gas-fired plant than the**
16 **Gadsby gas-fired plant?**

17 A. The Hermiston gas-fired plant is a combined cycle base-loaded facility, which is
18 designed to run at a steady state condition. Gadsby Units 4, 5 and 6 are peakers,
19 and are therefore expected to cycle on and off at a higher rate. The cycling of the
20 plant takes life out of the combustion turbines and reduces their life span.

21 **Q. How were the estimated other production plant retirement dates developed**
22 **by the Company provided to Mr. Roff?**

1 A. The estimated other production plant retirement dates are included in Exhibit PPL
2 ____ (BGC-1).

3 **TERMINAL NET SALVAGE (DECOMMISSIONING COST)**

4 **Q. Please explain the term “terminal net salvage” or “decommissioning cost”?**

5 A. As I use the term, terminal net salvage refers to the cost of removing facilities that
6 have been retired and restoring the site to its original grade. It does not
7 contemplate site re-vegetation or other landscaping activities.

8 **Q. Do the depreciation rates being proposed by the Company in this proceeding**
9 **include recovery of terminal net salvage for generation plants?**

10 A. The depreciation rates for steam generating plants include recovery of terminal net
11 salvage. With the exception of the Condit and American Fork Plants, which the
12 Company expects to remove, the depreciation rates for hydro plants do not
13 provide for recovery of terminal net salvage.

14 **Q. Why should there be a difference in the recovery of terminal net salvage**
15 **between steam and hydro plants?**

16 A. Conceptually there should be no difference—terminal net salvage should be
17 reflected in depreciation rates. The cost of removing coal-fired plants is generally
18 consistent for plants of similar size and vintage. This consistency facilitates
19 preparation of reasonable terminal net salvage estimates for steam plants.
20 However, every hydro plant is uniquely situated and the estimated removal costs
21 would have to be individually determined. PacifiCorp will continue to evaluate
22 the most appropriate way to reflect hydro terminal net salvage in future

1 depreciation studies, but it was decided not to include these costs in the current
2 study.

3 **Q. How were the terminal net salvage factors for steam production plant**
4 **determined?**

5 A. The terminal net salvage for PacifiCorp's steam generating plants was estimated
6 by Mr. Roff. A description of the procedures used is presented in his direct
7 testimony filed in this proceeding on page 11.

8 **Q. Based on the Company's actual experience, does Mr. Roff's estimate of**
9 **terminal net salvage for steam plants appear to be reasonable for**
10 **PacifiCorp?**

11 A. Yes, in fact it appears to be rather conservative. Mr. Roff estimates
12 approximately 8 percent negative net salvage (8%) for steam plant
13 decommissioning. (Net salvage is negative when cost of removal exceeds salvage
14 value. The net salvage percentage is calculated by dividing the net salvage
15 amount by the retirement amount.) PacifiCorp has retired two steam generating
16 plants in the last fifteen years—the Hale Plant and the Jordan Plant—both of
17 which have been removed. The Company's actual terminal negative net salvage
18 for the Hale Plant was (14%) and for the Jordan Plant it was (190%).

19 **Q. Does PacifiCorp expect to remove steam generating plants that are retired in**
20 **the future?**

21 A. Yes. It has been the Company's practice to remove thermal plants upon
22 retirement for a variety of reasons, and it is its current intention to continue to do
23 so. PacifiCorp assumes that even if laws and regulations do not currently exist

1 which require removal of generation plants upon retirement, laws and regulations
2 may be enacted that would require removal if the owner or operator fails to do so.
3 There are public safety and environmental issues associated with generation
4 plants, and the public may demand their removal if the owner or operator does not
5 do so. The Company does not believe it is reasonable to assume that retired
6 generation plants will be allowed to remain in place indefinitely in the future. In
7 addition, it is unlikely that PacifiCorp could dispose of the sites of retired
8 generation plants without removal. In fact, even if the Company were to retain the
9 site for its own use, it would probably be necessary to remove the old plant before
10 a new plant could utilize transmission or other site advantages. The Company
11 believes that consideration of the potential obligations associated with indefinitely
12 holding a retired generation plant might indicate that removal is the most prudent
13 course and may be in the long-term public interest.

14 **Q. Does recovery of terminal net salvage costs through steam plant depreciation**
15 **expense represent sound ratemaking policy?**

16 A. Yes, it does. Two of the most basic precepts of ratemaking policy are that
17 customers should pay for their cost of service and that costs should be matched
18 with benefits. Consistent with these principles, customers who benefit from the
19 output of a steam generating plant should bear all the costs of producing that
20 output, including the cost of constructing the plant and subsequent capital
21 additions, the costs of operating and maintaining the plant over its productive life,
22 and ultimately the cost of retiring and removing the plant. Recovery of terminal
23 net salvage through depreciation expense over the useful life of the plant is the

1 only way to achieve a full and fair matching of costs and benefits. If recovery of
2 terminal net salvage were to be deferred until the plant is actually retired, some
3 customers would inevitably pay less than their cost of service while other
4 customers would pay more than their fair share.

5 **Q. Is the estimated removal cost for the Condit and American Fork hydro plants**
6 **included in the current depreciation study prepared by Mr. Roff?**

7 A. Yes. The depreciation rates developed by Mr. Roff for the Condit Plant reflect the
8 recovery of \$19.7 million for removal of the Condit dam and \$1 million for
9 removal of the American Fork facilities. This recovery is explained in Mr. Roff's
10 direct testimony on page 12 and is documented in the depreciation study, Exhibit
11 PPL____(DSR-3), Schedule 3.

12 **Q. Are Condit dam removal costs reflected in currently authorized depreciation**
13 **rates?**

14 A. Yes. The depreciation rates approved by the Commission in Docket No. 20000-
15 EA-98-140 that became effective April 1, 2000 include recovery of Condit
16 removal costs.

17 **Q. Please describe the situation involving the American Fork Plant.**

18 A. The cost of removing the American Fork Plant has not been addressed in previous
19 depreciation studies. However, the current FERC license for operating the plant
20 expires in 2008, and PacifiCorp is faced with two alternatives—relicense the
21 project and continue to operate it or decommission the facility. Since economic
22 analysis has demonstrated that a relicensed American Fork project would not be
23 cost effective, the Company does not plan to continue to operate the plant after the

1 current license expires in 2008. The Company's current estimate of the cost that
2 will be required to decommission the American Fork Plant is \$1 million. This
3 amount is included in the current depreciation study as removal cost in order to
4 recover it over the remaining useful life of the plant from the customers who will
5 be served by the plant.

6 **DEPRECIATION OF WATER RIGHTS**

7 **Q. Please describe the water rights that are at issue in this proceeding?**

8 A. Coal-fired generating plants require significant amounts of water for operating and
9 cooling purposes. The water rights at issue, most of which are associated with the
10 Hunter, Huntington, and Dave Johnston Plants, were acquired to satisfy this
11 operational need for cooling water. For the most part the cost of obtaining these
12 rights was included in the original plant construction cost, although some
13 additional rights have been acquired over the years to meet changing needs.

14 **Q. Why is it appropriate to depreciate the cost of water rights?**

15 A. All generating plant construction costs, including water rights, should be
16 recovered from those customers who benefit from the output of the unit over its
17 productive life. It is necessary, then, to allocate the cost of water rights to
18 generation expense in a systematic and rational fashion over the life of the plant.
19 This allocation is accomplished through depreciation.

20 **Q. For the most part, PacifiCorp's coal-fired generating plants are located in**
21 **arid areas where water is a scarce commodity. Why wouldn't the value of**
22 **water rights be expected to actually appreciate over the life of the plant—**
23 **thereby eliminating any need for cost allocation through depreciation?**

1 A. Although the value of water rights might be expected to increase over time, this
2 expectation is based on the water being used for the same purpose at the time of
3 acquisition and sale. The fact is that the Company was required to pay a
4 significant premium above the market value of water for agricultural purposes to
5 acquire the large blocks of water necessary to operate a generating plant. To
6 operate the Hunter and Huntington plants, PacifiCorp had to acquire one-third of
7 the water rights in Emery County, Utah. The water will be sold for agricultural
8 purposes. Upon plant retirement, PacifiCorp will be unable to recover the
9 premium it paid at acquisition by selling large blocks of water whose only use is
10 growing hay and raising cattle.

11 **Q. What makes you think that the water rights currently owned by PacifiCorp**
12 **will not be needed in the future for non-agricultural purposes in Emery**
13 **County?**

14 A. These water rights will not be available until the Hunter and Huntington Plants are
15 retired and closed. In 1998, between the generating plants and their associated
16 coal mines, PacifiCorp directly employed more than 20 percent of the employed
17 labor force in Emery County and made possible many additional jobs in
18 supporting industries. The Company also paid more than 70 percent of total
19 Emery County property taxes in 1998. Closure of the Company facilities will be a
20 major economic blow to the area and may provide the impetus for an outward
21 migration of job-seekers. Under these circumstances the municipalities in Emery
22 County will likely need less water rather than more, and there are few prospects

1 for other major industrial development in this area. Thus, the major use for the
2 water rights owned by the Company will undoubtedly be agricultural.

3 **Q. Is there a similar situation with the water rights acquired for the Dave**
4 **Johnston Plant in Wyoming?**

5 A. Yes. PacifiCorp needed to acquire very high quality water rights to ensure the
6 continued, uninterrupted operation of the Dave Johnston Plant because there is no
7 water storage capability in the area. The rights acquired were converted from
8 agricultural use at a substantial premium. Because the value of water for
9 generation is so much greater than the value of water for ranching, it is unrealistic
10 to expect the conversion premium to be regained when the water is again made
11 available for agricultural use.

12 **Q. How do the facts you have just described support the depreciation of water**
13 **rights?**

14 A. Since the future value of water rights is expected to be small compared to their
15 acquisition cost, it is sound ratemaking policy to recover the cost of these rights
16 through depreciation expense from the customers who benefit from their use. It
17 makes no sense to require a future generation of customers to bear the risk of
18 paying for water rights for a plant that never served them.

19 **Q. You have explained that when the steam plants are retired, the residual value**
20 **of water rights will be small compared to their acquisition costs. How has**
21 **this residual value been reflected in the depreciation study?**

22 A. In arid states such as Utah and Wyoming, water rights will always have value.
23 For purposes of the depreciation study, the Company has included a ten percent

1 salvage value for the water rights when they are converted from industrial to
2 agricultural use upon the retirement of the generating plants. Such inclusion
3 reduces depreciation expense for these plants.

4 **CONCLUSION**

5 **Q. Based on the foregoing testimony, what conclusions have you reached?**

6 A. It is my opinion that the life spans approved by the Commission in Docket No.
7 20000-EA-98-140 for PacifiCorp's steam generating plants (adjusted only to
8 extend the life of the Naughton Plant) provide a reasonable basis in this case for
9 the estimated retirement dates used as inputs for Mr. Roff's depreciation analysis.
10 Similarly, it is my opinion that the hydro plant retirement dates provided to Mr.
11 Roff are reasonable and are based on the latest engineering estimates. I conclude
12 that the terminal net salvage calculated by Mr. Roff for PacifiCorp steam
13 generating plants is reasonable and conservative, based on the Company's actual
14 experience. It is necessary to include steam plant terminal net salvage in
15 depreciation rates to properly match customer benefits with customer costs and to
16 ensure that all customers pay their full and fair cost of service. These same
17 principles of ratepayer equity require that the Condit and American Fork hydro
18 plant decommissioning costs be recovered through depreciation expense from the
19 customers being served by the these hydro plants. Finally, I conclude that the cost
20 of water rights acquired to operate steam generating plants should be recovered
21 through depreciation from the generation of customers who were served by those
22 plants.

1 **Q.** **Does this conclude your testimony?**

2 **A.** Yes.